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NEWS SUMMARY

GENERAL

Retail sales hit by bad weather

RETAILERS, badly hit by last week's severe weather, hope for a last-minute sales surge. Retailers throughout the UK said sales started to take off the week before last but slumped once the snow and ice appeared. Back Page

Britain was still suffering from the weather yesterday, with floods in the south after the sudden thaw and continuing cold in the north. The Queen had to spend several hours in a Coswold hotel when her car was held up by snow-drifts.

John Cherrington reports on the worst weekend of his farming life. Page 37; more weather news. Page 8 and Back Page

Belgian coalition

Leaders of Belgium's Christian Democrat and Liberal parties agreed to form a new Government. Premier-designate Wilfried Martens announced. Back Page

SDP recruit

SDP leaders gave former Labour MP Bruce Douglas-Mann permission to join the party.

Paris visit

Irish premier Dr Garret Fitz-Gerald visits Paris today for talks with French president Francois Mitterrand on EEC budget and agriculture problems.

Passport for Liza

Liza Alexeyeva, for whom Soviet dissident Andrei Sakharov and his wife staged a hunger strike, received a foreign travel passport in Moscow. Page 3

Feet sewn back

Surgeons at Hackney Hospital, East London, sewed back the partly severed feet of a young woman who fell from the sixth floor of a tower block.

Afghans flee

Pakistan's Afghan refugee total rose to 2.5m and the country was the 'single largest refugee theatre in the world,' said a senior refugee official.

Basnett warning

GMWU leader David Basnett warned that politicians who put internal struggles and ideological purity before electoral success would be 'abandoning the trade unions.' Page 11

Borg air drama

Tennis star Bjorn Borg was on a British Airways Concorde which was forced to jettison 16,000 gallons of fuel just after take-off when a tyre burst. The plane returned to Heathrow.

Bahrain arrests

Bahrain arrested a group said to have been trained as terrorists in Iran. Page 6

Tax 'not the way'

Systematic use of tax rates to control alcohol consumption has been rejected by the Government. Page 9

Snatch of the day

Thieves in Swansea drove away a BBC mobile unit used to cover the Swansea v Nottingham Forest soccer match.

Briefly...

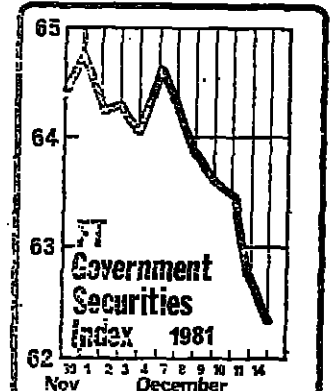
Baby girl was found abandoned outside a Battersea, South London, health centre. Fighting broke out among 550 Nigeria Airways passengers at Heathrow Airport. Some had been held up for three days.

BUSINESS

Gold up \$7.5; Gilts weaker

GOLD added \$7.5 in London at \$118.5, in New York the Comex December close was \$114.75. Page 30

GILTS were weaker on interest rate fears and Polish unrest. The Government



The Securities Index closed 0.4 lower at 62.33, for a 2.28 fall in the last six sessions. Page 38

EQUITIES were also unsettled. The FT 30-Share Index shed 6.6 at 512.8. Page 38

DOLLAR rose in extremely thin trading to DM 2.2835 (DM 2.259), ¥220.7 (¥219.25) and SFr 1.846 (SFr 1.841). Its Bank of England index firmed to 108.5 from 107.2. Page 30

STERLING lost 1.35c to \$1.867, and the trade-weighted index fell to \$8.6 (89.8). It was higher at DM 4.265 (DM 4.25) and ¥142.25 (¥141), but eased to Ffr 10.78 from Ffr 10.805. Page 30

WALL STREET was off 11.31 at 375.4 before the close. Page 36

PRIVATE STEEL producers will receive \$22m in government aid for restructuring and redundancy costs, Industry Secretary Patrick Jenkin said. Back Page

FORD is likely to tell its 54,000 manual workers not to return to work after Christmas, and an all-out strike, called for January 5, looks inevitable. Back Page

INDUSTRIAL production in October improved in all sectors, to about the same level as a year ago but 9 per cent lower than in 1979. Back Page

NATIONALISED industry chairmen are to try to find a formula for raising their salaries which the Government would accept. Page 9

FRANCE is bringing monetary growth under control, new official figures suggest. Page 3

SOUTH AFRICA today raises its bank rate from 12.5 to 13.5 per cent.

ROMANIA is under growing pressure from Japanese trading houses to hasten payment of short-term trade debts amid increasing nervousness about its foreign exchange position. Back Page

COMPANIES

MIN HOLDINGS, Australian base metals group, has arranged a two-currency facility totalling A\$500m to finance the development of the big Only Creek open-pit mine in Queensland. Page 29

ICI Australia reported net profits for the year to September 30 down 24.4 per cent to A\$46.8m, a four-year low, but the decline has slowed since the first half. Page 25

BOC INTERNATIONAL saw pretax profits for the year to September 30 rise 50 per cent to £92.7m, with the final-quarter figure up from £13.8m to £29.7m. Page 24; Lex, Back Page

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)	
RISES	
Brasay	79 + 7
Hunslet	250 + 45
Latham (J)	135 + 5
Milford Docks	130 + 5
Whitecroft	64 + 6
Blyvoor	688 + 34
Cons. Gold Fields	500 + 10
De Beers Deft.	372 + 12
Gold Mines	
Kalgoorlie 400 + 20	
Grosvlei	525 + 67
Hartbeest	530 + 1
Kitchener Mining	120 + 15
Meekatharra	445 + 25
Rustenburg Plat.	240 + 10
Western Hlds.	274 + 12
FALLS	
Treasury Inc 1989 £724 - 1	
Treasury 12 1/2	1300/65 £81 - 1
Barclays Bank	430 - 10
Bentobell	315 - 11
Forco-Minsep	191 - 7
Glen	410 - 6
Hastlemere Ests.	383 - 19
ICI	278 - 6
Lloyd Securities	303 - 7
Lyons Bank	420 - 10
Lucas Inds.	220 - 7
Pearl Assurance	396 - 14
Pittington	285 - 10
Royal Insurance	335 - 5
Union Discount	430 - 15
Ward (T. W.)	306 - 10
BP	318 - 8
Claremont	73 - 25
Santos	375 - 25
Sovereign Oil	356 - 14
Ayerst Hltm	260 - 15
Kamunting	133 - 15

Israel move to annex Golan Heights criticised by U.S.

BY OUR FOREIGN STAFF

THE U.S. and Egypt last night strongly criticised Israel's decision to annex the Golan Heights, captured from Syria in 1967.

Syria asked for an urgent meeting of the United Nations Security Council soon after Mr Menahem Begin, the Israeli Prime Minister, called on the Knesset law making Israeli occupation of the Heights permanent.

This amounts to effective annexation. The House was expected to pass the Bill through its three readings last night. The first reading was passed by 60 votes to 17.

The U.S. issued a strong warning to Israel against 'unilaterally changing' the status of the Golan Heights, a move that Washington said would be in violation of international law.

The State Department said it was still not sure whether Mr Begin's Government planned formal annexation of the Heights, or whether it was seeking only to extend Israeli law there. Washington had not been informed in advance of Mr Begin's plans.

A statement by the office of President Hosni Mubarak of Egypt deplored the move, calling it a 'direct blow' to Middle East peace efforts.

The Golan Heights are recognised under international law as Syrian territory. Israel controls an area about 40 miles



long and 15 miles deep at its widest point.

Mr Begin's decision apparently took his Cabinet by surprise. He revealed his plans first to senior Ministers at an early morning consultation, and later spoke to the entire Cabinet.

Mr Begin appeared to have totally outmanoeuvred the Labour Party Opposition. The Labour Leader, Mr Shimon Peres, was in New York, and planned to fly back to Israel last night.

Labour MPs meanwhile decided to boycott the Knesset sitting which debated the annexation Bill, protesting at the hurried way it had been tabled.

Most Israeli Labour MPs

would have voted against the measure, but a sizable minority said they would have supported it, even if this meant breaking party discipline.

Mr Begin was reported to have told his Ministers that it was time to annex the Heights because the superpowers were preoccupied by Poland; the U.S. was concerned about Libya; the failure of the Arab summit meeting in Fez proved the depth of Arab divisions; and recent Syrian statements ruled out any chance of peace with Israel.

Mr David Kimche, director-general of the Foreign Ministry, said Israel had lost patience with Syrian extremism.

'We have reached a state of saturation with Syrian state terrorism concerning their state of war with us, that they will never recognise us, and that they will never negotiate,' he said.

Mr Kimche explained that the decision to impose Israeli law on Golan was taken 'to ensure the security of our northern frontier.'

He cited a statement by Mr Abdul-Khalim Khaddam, the Syrian Foreign Minister, saying that the Arabs would wait 100 years or more until Israel was weak rather than make peace now. Mr Kimche also quoted President Hafez al-Assad saying in a weekend statement that Syria would not recognise Israel even if the Palestinians did.

Final test for Egypt. Page 6
Carrington warns. Page 11
Editorial Comment. Page 22

Terence Conran to head merged Habitat and Mothercare group

BY DUNCAN CAMPBELL-SMITH

HABITAT and Mothercare, two of the most successful enterprises launched on the buoyant retailing scene of the 1960s, have agreed to merge.

The new group will be headed by Mr Terence Conran, 50, the designer and entrepreneur who has had a major influence on British interior design as chairman of Habitat, the home furnishings group which he founded in 1964.

He will retain just over 16 per cent of the shares in the new group, Habitat Mothercare, Mr Solim Zilkha, 54, the Iraqi-born businessman who set up Mothercare in 1961 as a specialist retail chain 'for the mother-to-be and her baby' is to retire to a non-executive role.

The merger was presented yesterday as resolving the problem of Mr Zilkha's succession. The agreed terms value his 15

per cent stake in the company as more than £18m. He intends to keep hold of 'more than a token' part of this, and Mr Conran described some continuous involvement for Mr Zilkha as 'most important.'

Habitat, the smaller of the

Conran's grand design. Page 22
Details. Page 23
Lex, Back Page

two businesses, and became a public company only after the offer for sale of 10.9m shares in October. It is to effect the deal by offering Mothercare shareholders a new convertible loan stock and up to 64.4m new Habitat shares on a one-for-one basis.

Half these shares have been underwritten by City institutions and a limited cash

alternative, at 125p a share, will accordingly be available in lieu of half the shares on offer.

Having been suspended at 138p last Thursday, Habitat's shares opened after yesterday's announcement at 123p, and slipped further to close at 120p.

Assuming a par price for the convertible stock, of which 60p nominal is offered, the merger valued Mothercare last night at £11.6m. Mothercare's shares, suspended at 170p, closed at 168p.

Ruling out drastic changes, the new chairman said that the two companies would operate as separate subsidiaries.

Under Mr Barney Goodman, Mr Zilkha's deputy and its future chairman, Mothercare would continue to benefit from 'the best retailing skills in the world, while Habitat would seek improvements in style, design and presentation.

Blood technology wins £4m backing

BY ALAN CANE AND JOHN ELLIOTT

BLOOD DONORS could be virtually unknown within 20 years if a technology, which is to be backed with £4m from the British Technology Group and Prutec, fulfils its early promise.

The technology has been used already to extract protein from pigs' blood for medical applications. Now genetic engineering techniques are being developed to produce the same protein from yeast.

It has been developed by Speywood Laboratories, a small Nottinghamshire bio-technology company. The £4m will help Speywood to expand and to accelerate a five-year research and development programme which eventually may need investments totalling £20m.

Prutec and the BTG are to invest £2m each during the next two years and expect the com-

pany to grow extremely quickly. The £2m stakes are split into £750,000 of equity, £750,000 preference shares, and £500,000 loan stock.

This is only the second industrial investment made by Prutec since it was established a year ago by Prutech Assurance to invest in high-technology ventures. The first, much smaller, investment was £150,000 in an agricultural computer software company. But Prutec also has about £3m said committed to research and development projects.

For the BTG, the investment is the first entirely new major project to emerge since Sir Freddie Wood became chairman early this year and formed the group as an umbrella organisation for the National Enterprise Board (NEB) and the National

Research Development Corporation. The investment will be allocated officially to the NEB which is already a partner in another £12m bio-technology venture called Collictech.

A further bio-technology investment in a project of about the same size is being finalised by the BTG with the Agricultural Research Council, and is likely to be announced in two or three months.

Both Prutec and the BTG expect to pull out of Speywood in four or five years when they hope it will go public, although Prutech Assurance might then buy shares itself. The BTG would sell its stake - worth 25 per cent of the equity - earlier if a bidder emerged.

Both organisations are there- Continued on Back Page

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For latest Share Index phone 01-245 5025

U.S. suspends shipments of food to Poland

BY OUR FOREIGN STAFF

THE U.S. last night suspended all food aid shipments to Poland, following the imposition of martial law and the replacement of the Polish Government by a military council.

In London EEC Foreign Ministers agreed their governments would review their commitments to give further aid to Poland.

U.S. aid to Poland has totalled \$765m (£410m) so far this year and Washington was asked recently by the Polish authorities to provide an additional \$200m worth of 'immediate' assistance.

The American announcement came as Poland's new military rulers faced their first big test in the form of strikes by workers in several big factories and mines.

The workers downed tools in protest against last weekend's military clampdown and the suspension of the Solidarity trade union.

The plants affected by the

The confrontation Walesa said was inevitable. Page 2
TUC pledges support for Solidarity. Page 10
Editorial Comment. Page 22
What Moscow fears most. Page 23
Pressure on Romania over debt. Back Page

stoppages included the giant Ursus tractor factory and the Huta Warszawa steel mill. Thousands of workers were reported to have downed tools after the morning shift, but no precise figures were available.

Solidarity spokesmen defying the regulations laid down by the new military council, issued a list of strikebound mines and factories. They said troops had surrounded a number of plants and appeared to be preparing to erect the workers during the night curfew hours.

The union also said miners in Silesia were refusing to leave their pits, which they had occupied.

Though the official Polish news agency, PAP, admitted there had been 'discussions' in many factories, it denied there had been any interruptions in production.

Warsaw Radio, which repeatedly broadcast throughout the day a sermon by the Polish Primate, Archbishop Jozef Glemp, appealing to his countrymen not to resort to violence, announced that all banks and post office savings counters would be closed yesterday and today. It also said the authorities had decreed that employees

had to work an eight-hour day all food aid shipments to Poland, following the imposition of martial law and the replacement of the Polish Government by a military council.

Meanwhile both domestic and external telecommunications remained cut and it was virtually impossible to obtain information about what was happening in parts of the country outside Warsaw.

The imposition of martial law is forcing Poles to live in near-war-time conditions. In addition to the absence of telecommunications, travel has been restricted, public meetings have been banned and trade union activity has been suspended.

The press has been limited to a smaller number of official dailies and radio and television has been limited to broadcasting military communications.

Decrees, broadcast on radio and TV, have brought a number of key industrial sectors, including the mines, under direct military control.

This means that workers could face courts martial if they stage strikes or refuse to obey orders. They have been warned that they face summary prison sentences and even the death penalty, in some cases, if they break the new regulations.

The military authorities have not said how many people have been interned. But dissidents circulated a list with dozens of names yesterday and 124 prominent intellectuals and artists issued a statement demanding the release of all those arrested.

The whereabouts of Mr Lech Walesa, the Solidarity leader, who has not been detained according to the authorities, was not known last night.

President Ronald Reagan yesterday telephoned Pope John Paul II to express his concern about events in Poland in a call that lasted about seven minutes.

Ivor Owen writes: Led by Lord Carrington, the Foreign Secretary, British Ministers yesterday urged MPs to exercise restraint in condemning the imposition of martial law in Poland and to say nothing likely to increase the possibility of the direct involvement of Russian forces.

An international task force of western banks co-ordinating debt discussions with Poland has informed all the 501 banks it represents urging them to proceed with arrangements for the rescheduling of \$2.4bn (£1.28bn) in debt falling due in the final three-quarters of this year.

5 in New York

	Dec. 11	Previous
Spot	\$1.8660-6580	\$1.9000-9020
1 month	0.28-0.29 dis	0.29-0.30 dis
3 months	0.28-0.29 dis	0.29-0.30 dis
12 months	1.50-1.50 dis	1.50-1.50 dis

form each individual person or group mass subject to variation. There are no efficient means relationship is determined by the demand for books

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Mintoff heads for victory in Maltese election

BY GODFREY GRIMA IN VALETTA

THE MALTESE Labour Party headed by Premier Dom Mintoff yesterday appeared to be heading towards victory in the island's general election.

As results began to filter through, the Labour Party appeared to be gaining a majority in most districts. There is also the possibility that the party will increase its share of the vote against the 1976 election, although it is too early to identify percentage gains.

First results show all of Mr Mintoff's Ministers to have been returned, with Mr Mintoff himself polling a record personal vote of more than 18,000 from two districts.

With counting still taking place, the opposition Nationalist Party, headed by Dr Eddie Fenech Adami, remains optimistic. Despite open claims of victory by the Labour Party, the Nationalist Party has not yet conceded defeat.

The news that the Labour Party, which has been in power since 1971, was likely to win the election was first broadcast early this morning by the island's state-owned television station.

This spurred thousands of party supporters to pour into the streets. Throughout the day, crowds of supporters in festive mood have been touring towns and villages.

A Labour Party official yesterday attributed the party's



Mr Dom Mintoff

expected victory at the polls to the social measures the Government has introduced since coming to power. He agreed that the mobilisation of television in the Government's favour in answer to the Nationalist Party's broadcasts from Sicily—helped polarise the party vote.

The elections were perhaps the best organised in recent years, leaving little margin for charges of the poll being rigged.

Workers in Portugal answer call for protest

BY DIANA SMITH IN LISBON

HUNDREDS OF THOUSANDS of Portuguese workers obeyed the call of the Communist-dominated General Confederation of Workers (CGTP) at the weekend to demonstrate against the Government's new wage ceilings and its attempts to revise labour laws that make it virtually impossible to dismiss an employee.

The demonstrations were held in 40 cities and towns. In Lisbon, up to 200,000 marchers gathered in the Praça do Comércio (Black Horse Square), seat of many government offices, to hear union leaders call for the overthrow of the Balsemão Administration and for snap general elections.

The campaign is continuing this week with a strike on the Lisbon underground and on the national television network. The confederation has vowed to keep up the pressure until the Government falls.

Behind this attempt to recreate the agitated times of 1975—when the Communist Party had considerably more

support than it has now—is an effort to make it difficult for the ruling coalition of Social Democrats, Christian Democrats and Monarchists to steer the long-delayed revision of the Socialist 1976 constitution through parliamentary committee.

Once the constitution is reviewed, minus Socialist terms and precepts, the leeway left to the Communists will be narrower.

Although the Communists can still bring out large numbers of demonstrators, their success with strike calls has been less resounding. But the threat of diminished real wages next year, due to ceilings that the Administration wants to hold below its officially-stated inflation rates, combined with credit squeezes and mounting unemployment, could produce a serious swing against an already unpopular Government.

Local elections are due at the end of 1982, and it is clear that the Communists are trying to build up a strong following by then.

Arafat in Greece for talks with Papandreou

BY VICTOR WALKER IN ATHENS

MR YASSER ARAFAT, leader of the Palestinian Liberation Organisation (PLO), opened talks yesterday with Mr Andreas Papandreou, Greece's Socialist Premier, on the granting of diplomatic status to the PLO information office in Athens.

The PLO leader flew in from Beirut under unprecedented security. He landed at Eleusis military airfield and flew by helicopter to Athens stadium, where he was greeted by Mr Papandreou and Cabinet members.

The talks opened after a wreath-laying ceremony at the tomb of the Unknown Soldier, during which a few hundred Palestinians shouted slogans such as "Down with Zionism and Imperialism" and "Long live Greek-Palestinian friendship."

Apart from the upgrading of the PLO office to diplomatic

status, Mr Arafat's talks in Athens are expected to cover Greece's relations with the Arab world generally—and with the Palestinians in particular—the Cyprus problem and the situation in the Middle East and the Mediterranean. The role that Greece can play in promoting the Palestinian cause as a member of the European Community, and the granting of scholarships to Palestinian students will also be discussed.

Full details of Mr Arafat's programme were not available for security reasons. He is, however, scheduled to meet Mr Demetrios Beis, Mayor of Athens, today to thank him for the hospitality extended every summer to Palestinian children at municipal holiday camps.

Last night, Mr Karolos Papoulias, the under secretary of foreign affairs, gave a reception in his honour.

W. German electricity utilities 'plan more plant'

MUNICH—West German electricity utilities plan to raise investment in plant and equipment steadily over the next few years to reach DM17.6bn (€4.2bn) in 1984, the IFO economic research institute said yesterday.

Investment by the utilities fell in 1979 to its lowest since the beginning of the 1970s, but rose by 16 per cent in 1980 to DM9.47bn, and is expected to total DM12bn this year, it said in a report.

Most of the investment is to build coal and nuclear power stations, as utilities try to reduce the proportion of electricity produced by high-cost oil and gas fired stations, it said.

A West German business leader has warned against over-estimating the strength of the nation's exports in helping it overcome its economic difficulties.

Herr Otto Wolff von Amerongen, president of the

Federation of West German Chambers of Commerce, told journalists in Cologne that various factors spoke against the country's export revival continuing.

He cited the economic slowdown, exemplified by the situation in the U.S., a reduction in the purchasing power of the oil-producing nations, and increasing trade curbs throughout the world, especially in the developing countries.

The temporary price advantage in foreign markets, stemming from a weaker Deutschmark, had also disappeared, increasing the need to create pre-conditions for supporting the domestic German market, Herr von Amerongen said.

This in turn called for higher company investments, and any future wage claims designed to safeguard the real value of earnings would be too high, he said.

Reuter

Liza Alexeyeva receives passport

By David Satter in Moscow

MISS LIZA ALEXEYeva, the woman for whom Dr Andrei Sakharov, the Soviet dissident leader, went on hunger strike yesterday received her foreign travel passport, ending a rare successful confrontation with the Soviet state.

"I am very happy," Miss Alexeyeva said, after receiving her documents at the Moscow emigration office.

She said she had been told she must leave the Soviet Union by December 21. She plans to travel to the U.S. to join her husband, Mr Alexei Semenov, Dr Sakharov's stepson, from whom she has been separated for more than three years.

For the Sakharovs and Miss Alexeyeva, the receipt by her of official travel documents marks the end of an extraordinary period of extreme physical and psychological pressure.

Miss Mariya Geese, a friend of the Sakharovs who spoke to them in Gorky, Dr Sakharov's place of exile, said that Dr Sakharov and his wife, Yelena Bonner, who also participated in the hunger strike, were weak and emaciated after the 17-day protest.

During the last five days of their hunger strike, Dr Sakharov and Miss Bonner were kept in separate hospitals. East was threatened with force feeding and told repeatedly that the other was dead, Miss Geese said.

The Sakharovs persisted with their protest until the Soviet authorities finally agreed on December 8 to allow Miss Alexeyeva to leave the country. The decision was apparently taken out of fear for the international reaction in the event of Dr Sakharov's death.

Miss Alexeyeva said she expected Miss Bonner to travel to Moscow to see her off. "I don't know exactly when I will leave, but it will be after Yelena gets here," she said.

When the Sakharovs were hospitalised on December 4, the Soviet Government newspaper, Izvestia, denounced their hunger strike as a political provocation and trick. It vowed there would be no change in the decision to refuse Miss Alexeyeva the possibility to emigrate.

A week later, the Soviet Press announced briefly that Miss Alexeyeva would be allowed to leave the country "by way of exception."

Dutch gas find in N. Sea

Pennzoil Nederland said it made a third gas find off the Netherlands on block K/10 in the North Sea, about 100 miles north-west of The Hague. The significance and extent of the find can be determined after further evaluation, it said.

The well was drilled to a depth of 9,413 ft and from selected perforations between 9,262 ft and 9,273 ft.

Pennzoil Nederland, a wholly owned subsidiary of Pennzoil of the U.S., is operator and has an 8.36 per cent stake in the consortium. Other members include Amoco Netherlands Petroleum (30 per cent) and Veba Oil Nederland (20 per cent).

Early date ruled out for trilateral talks

M Jean Pierre Chevenement, French Research and Technology Minister, ruled out an early date for the proposed talks between the U.S., the EEC and Japan and indicated France may oppose them unless more countries are included, Reuter reports from Tokyo.

He said he was unable to give any date for the proposed talks, but added they would be discussed at next year's summit of seven major industrial democracies in Paris in June.

Dutch Parliament to debate wage controls

The Dutch Parliament is expected to debate this week a proposal by the Cabinet to impose partial wage controls for 1982, AP/DJ reports from The Hague.

The measure, which would usher in Holland's third year of wage controls, is designed to limit the nominal growth in incomes to 6 per cent in the next year, to set a ceiling for automatic price compensation and reduce the size of an annual dispersment known as vacation bonuses.

Italy's industrial production falls

Italy's seasonally adjusted index of industrial production fell 2.45 per cent in October from September and was down 2.57 per cent from a year earlier, the Government Statistics Institute ISTAT said at the weekend, AP/DJ reports from Rome.

David Housego in Paris examines the Socialists' defence dilemma

Attempting to throw off the disarmers' tag

ONE OF the parting shots of M Jean Francois-Poncet, the former French Foreign Minister, on leaving the Quai d'Orsay in May was that the incoming Socialist administration would certainly cut back on defence.

In fact, he could not have been further from the mark. It has been a guiding principle of M Francois Mitterrand in these still early months of his Presidency to immunise himself from unwelcome right wing accusations that the Socialists are a party of disarmers or that it was the left-wing Popular Front government of the 1930s that was responsible for France's military unpreparedness on the eve of the Second World War.

But his administration is now having to come to grips with the familiar problem that at a time of rising military costs and of competing claims on the budget, France's economic resources are insufficient to provide the armed forces with the means to carry out the tasks that might be required of them. They are painfully overstretched.

The major defence expenditure decision that President Mitterrand has taken since

coming to power—that France is to proceed with the development of a second generation of nuclear weapons—could exacerbate this problem. It will probably involve a larger outlay of funds than any other government programme the Socialists have announced but paradoxically it is one that has been little debated here.

In practice it involves replacing the airborne component of France's strategic nuclear deterrent—the 50 Mirage IVs—by a mobile ground-to-ground missile system as the ageing Mirages are withdrawn from service; the building of a seventh nuclear submarine of greater sophistication and higher technology, which is to come into service in 1994; and the replacement of the Pluton tactical nuclear missile with the Hades which has a range of about 250 km or double that of the Pluton.

French officials agree that there were no pressing technical reasons for the apparent haste with which these decisions were taken. Indeed there were a good many reasons for postponing them until the government had reviewed its priorities in the context of the

new five year military budget scheduled to run from 1984-88 and which the government is due to put before the National Assembly in 1983.

A second reason for the apparent haste would seem to be some nervousness within the administration that such major defence commitments could be politically more difficult in a year or two. Communists, though long-time supporters of France's nuclear deterrent, are opposed to President Mitterrand's pro-Atlantic policies and against the building of a seventh nuclear submarine. The Communist Party remains the driving force behind France's still embryonic pacifist movement.

The Socialists also have their loyalties of pacifists, "anti-nuclearists" and ecologists (it was the Independent Ecologist party swinging behind President Mitterrand in the election that helped give him victory). The fear, therefore, is that these dissonant voices could bubble to the surface during the cantonal and communal elections of 1982 and 1983 making it more difficult to embark on new nuclear programmes, then—especially if the government is under pres-

sure to commit more funds to sagging employment generating programmes.

A third reason—to be heard in the corridors of the National Assembly where the Parliamentary defence commission has been recently analysing the defence budget—is that President Mitterrand has chosen to act now to protect an expanded nuclear programme against the day when financial stringency imposes cuts on defence. Cuts seem inevitable. In the words of the Assembly's defence commission, "the value of our defence system will depend on our willingness to make choices as the inevitable financial constraints from now on begin to bite."

The 1982 defence budget does not attempt to make good those delays. It shows on official calculations defence expenditure rising as a proportion of GNP from 3.85 per cent in 1981 to 3.895 per cent next year which as the Government claims reflects an upward trend not shared by all France's allies. But, in fact, defence spending, scheduled to rise at 17.6 per cent next year, is growing more slowly than the 27.6 per cent for Government expenditure as a whole; it repre-

sents a slower increase than the annual rise of 0.08 per cent of GNP to which President Giscard d'Estaing committed his government; and in terms of capital equipment, authorised spending will rise by only 11.75 per cent to FFf 70.7bn or at a rate below the level of inflation.

The commission concludes that in spite of the impressive size of the 1982 defence budget there are not the funds to do everything. "Even if difficult revisions are necessary, we shall need to choose what is essential and concentrate our efforts on that," it said.

The choices are due to be hammered out over the coming year during the preparation of the five-year military plan. But in practice President Mitterrand's decision to modernise 16 nuclear forces limits the other options. The nuclear forces will already next year absorb 30 per cent of an authorised military capital budget of FFf 70.7bn. This is at a time when in fact the pace of nuclear spending has been slowing; as France makes the transition between first and second generation nuclear weapons. The big spending lies ahead.

French 'bringing monetary expansion under control'

BY DAVID HOUSEGO IN PARIS

THE FIRST signs that the French authorities are having more success in bringing under control the recent rapid rate of monetary expansion have emerged with figures from the Bank of France.

The Bank says that the pace of monetary growth (M2) slowed to 0.5 per cent in September after increases of 1.5 per cent in August and 1.6 per cent in July. The September figures represent

an increase over the previous 12 months of 13.3 per cent and an increase since the beginning of the year of 10.9 per cent.

Under the tight monetary policies of the former government of M Raymond Barre, M2 expanded by 9.7 per cent in 1980 after a 14.4 per cent growth in 1979.

The new figures come as the government is wrestling with what target rate of monetary expansion to set for

next year. The Bank of France is said to be in favour of 13 per cent as being supportive of the government's anti-inflationary policies and of the franc. The Ministry of Economy is believed to have favoured slightly more relaxation and the Ministry of the Budget supported a rate of 16-16½ per cent.

The major reason for the slowdown in monetary growth, according to the Bank, are

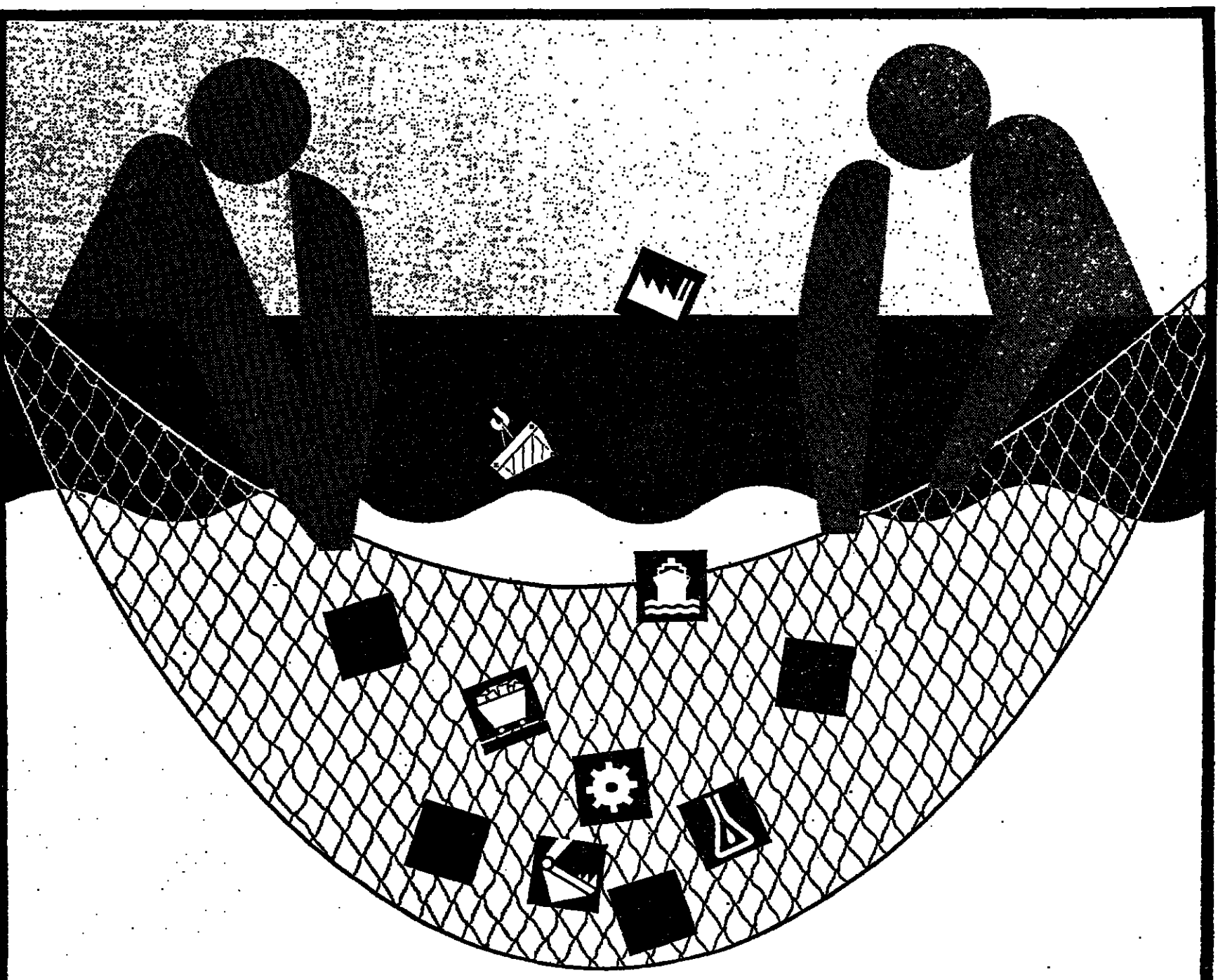
the limits imposed in early September on the interest banks can offer on short-term deposits.

A FFf 15bn state loan launched in September also reduced the need for short-term Treasury financing.

The French authorities expect a slower rate of monetary growth in October and November, after the sharp acceleration in the spring and summer. The January-August figures amounted to a 17.6

rate of monetary growth on an annualised basis.

A key determinant of the pace of monetary growth in 1982 will be whether the government can hold the budget deficit to the planned level of FFf 55bn. Bankers expect some slippage because of unplanned expenditure and lower tax receipts if the economy fails to achieve the 3.3 per cent rate of growth which the government is aiming for.



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AMERICAN NEWS

Du Pont workers reject union recruiting drive

By IAN HARGREAVES in New York

WORKERS at 14 key plants of the Du Pont chemical company in the U.S. have voted by large majorities to resist a recruiting drive by the United Steelworkers Union.

In what was seen as the most important labour organising drive of 1981, not a single plant voted for the union and, at some, the majority was three to one against.

Even in heavily industrialised parts of the northern U.S., such as the State of New Jersey, workers voted by wide margins either to reject labour unions altogether or to keep their "independent unions."

About 11,500 workers were involved in the ballot, which drew a 93 per cent turnout.

The vote came after eight years of careful preparation by

the union, which had resisted arguments to hold the vote at an earlier time, preferring slowly to build up its strength at plant level first.

This strategy, considered a hallmark of the USW, which is one of the most effective organising agents in the American labour movement, failed spectacularly at Du Pont.

The company had staunchly resisted the USW's advances, both with a huge information campaign designed to convince its employees that the advent of the USW would mean Du Pont's businesses lapsing into the weak condition of the U.S. steel industry, and over the longer term, by offering wages and benefits equal to those of unionised workers in any given area.

The union argued that Du

Pont in reality pays less to its workers in the southern U.S. and that only a national union could remedy this grievance.

The closest the USW came to winning this argument was at Du Pont's plant in Chattanooga, Tennessee, where the vote against the union was a narrow 1,146 to 861.

The fact that the USW is primarily a steel union had some impact on the Du Pont vote, but the strength of the pro-company vote is a more general indication of the uphill task the labour movement faces in halting a slide from influence in American life.

Only one in five American non-farm workers now belongs to a labour union. The chemical industry is less than half unionised.

Levesque stakes his future on referendum

By Robert Gibbons in Montreal

MR RENE LEVESQUE, the popular Premier of Quebec, is staking his political future on a bid to reverse his party's newly-adopted resolution committing it to an all-out pursuit of Quebec's sovereignty.

A regular conference of the Parti quebecois on December 6 voted to drop Mr Levesque's policy of pursuing sovereignty only in economic association with the rest of Canada.

Mr Levesque yesterday hit back with a decision to hold a referendum among the party's rank and file next February, asking them to restore his concept of sovereignty-association.

He hinted that he would resign both from the party leadership and the office of Premier if the vote went against him.

Mr Levesque also wants the party members to say that sovereignty-association must be achieved democratically. That would reverse the conference decision to proclaim sovereignty if the party wins the next election, even if it should not gain a majority of the popular vote.

The PQ gained overwhelming majorities in the National Assembly elections of 1976 and 1981 with fewer than half the popular votes.

In the interval, it lost a referendum in which Quebecers were asked to authorise Mr Levesque to negotiate sovereignty-association with the Federal Government in Ottawa.

Mr Levesque's Cabinet has also come under fire for an unpopular mini-budget introduced last month.

David Lascelles on a growing foreign exchange market in the U.S.

New York joins the big league

NEW YORK has always hankered to be the world's leading financial centre, and the recent start-up of offshore banking here was a big boost. But bankers say its international standing has gained far more from another development: the extraordinarily rapid growth of its foreign exchange business in the last few years. This has made it a force to be reckoned with in a market where—surprisingly perhaps—it was a minor player as little as ten years ago. It's also seen as a sign of closer involvement with the outside world by the U.S.

Between April 1977 and March 1980, the daily trading volume on the New York foreign exchange market soared nearly fivefold, from \$5bn to \$23bn according to a recent study by the New York Federal Reserve Bank. Nobody knows exactly how much it traded in London—its biggest rival—because the Bank of England does not release comparable figures. But the leading among bankers is that New York trading has caught up impressively, though it probably still lags in volume because dealing tails off at the end of the day after Europe closes down.

For decades, New York was little more than a distant appendage to the world foreign exchange market because the small demand that existed in the country for foreign exchange services. That began to change in the 1970s, especially from 1978 onwards.

The Fed study cites these among the reasons:—A marked growth in U.S. foreign trade and the country's involvement in international markets.—The dramatic sharpening of exchange rate fluctuations which has focussed much more

attention on foreign currency exposure not just at banks but corporations as well.

Vastly improved market-making in New York thanks to closer inter-bank dealing and the growing role of international foreign exchange brokers.

As a result, the Fed says, "New York... has been trans-

formed from a regional market to a major link between Europe and the Far East that now rivals London as a leading centre..."

6 New York... has been transformed from a regional market to a major link between Europe and the Far East that now rivals London as a leading centre...

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The U.S.'s deepening overseas involvement stemmed partly from the massive increase in oil imports in the early 1970s. This coincided with a sharp growth in export awareness and forced a whole new segment of U.S. business to buy and sell foreign currencies. The wild swings in exchange rates during the 1970s also obliged American businesses with foreign interests to protect themselves by entering the unfamiliar world of hedging, forward trading, swaps and, most recently, currency futures which began to grow in earnest from about 1973 onwards.

Currency fluctuations also attracted vast numbers of speculators, who like nothing better than a market that moves up or down. Leading the way

1980, which amounted to \$385bn.

Foreign exchange trading profits have thus become a useful new source of revenue for U.S. banks at a time when balance sheet-based business like deposits and loans is not terribly profitable. Last year Citicorp, the U.S.'s largest banking group, earned \$170m on its foreign exchange business which offset a good part of the losses it suffered on its lending business. Other big players are Bank of America (\$90m in profits last year), Chase Manhattan (\$86m), Morgan Guaranty (\$83m), Chemical Bank (\$35m) and Manufacturers Hanover Trust (\$30m).

But like all trading, foreign exchange is a risky business and banks are learning not to rely too heavily on it for profits. In 1979, a specially difficult year, foreign exchange earnings took a nasty dip. The army of foreign banks

that set up shop in New York in the late 1970s fuelled the market's growth by adding depth and liquidity—as well as giving it a more aggressive tone. Their arrival also accelerated the breakdown of a long-standing agreement among U.S. banks not to trade directly with each other but through brokers. (The agreement had partly to do with anti-trust fears which the foreign banks did not share.)

New York's emergence as a full-blown player in the world foreign exchange markets has obviously had an impact on trading patterns, though quite how much is a matter of some debate. The opening of trading in New York (which happens just after lunch in London) has become a big moment for which traders now position themselves.

New York's absence from the market on U.S. holidays has begun to matter, previously it did not. And as the Fed study pointed out, New York has become an important chain in round-the-world dealing. Banks who run a 24-hour "book" of it from London to New York, whence it travels, probably via San Francisco (itself a small though growing market) to the Far East. New York's trading hours are also important because that is when Wall Street's credit markets throw up changes in interest rates which affect the dollar.

On the other hand the trading pace on Wall Street slackens noticeably once Europe has shut down for the day and dealers (who come in very early to catch Europe) take the chance to relax. Trading becomes thin and quirky—a single deal can make a noticeable blip in the market—and bankers are usually wary of reading too much into rate changes after the London close.

France 'naive over El Salvador'

PARIS—Mr Evan Galbraith, U.S. Ambassador to France said yesterday that France was naive to support the guerrillas in El Salvador. He also said he was "surprised and disappointed" to see the French Government normalising its relations with Libya.

In an interview published in the newspaper Le Matin, Mr Galbraith, who presented his credentials to President Francois Mitterrand, earlier this month, said the principal point of friction between the French leader and President Ronald Reagan was El Salvador and Nicaragua.

"We know very well that Nicaragua supports revolutionary movements in El Salvador, that the Cubans totally

dominate the Sandinistas," Mr Galbraith was quoted as saying. "Isn't this the first step in a paramilitary operation which could lead to a Cuban takeover of Nicaragua, El Salvador or even Mexico?"

France's support of the guerrillas in El Salvador "surprised us because when you take the facts into account it cannot be justified."

"Believe me, we are not naive about seeing Cubans everywhere for the fun of it. It's the French who are naive to take their desires for reality."

France and Mexico have recognised a coalition of guerrillas and leftist opponents of El Salvador's Government as a representative political force that should have a role in solving the Central American

national's political crisis.

Mr Galbraith was quoted as saying the U.S. was presenting the French with evidence of alleged Cuban involvement concerning France's decision to normalise relations with Libya, announced as President Reagan ordered U.S. businessmen out of the country. Mr Galbraith was quoted as saying that people had to realise Libya "was a threat to civilised countries."

"Do we have to wait until someone gets killed before there is action?" he asked. Mr Galbraith, 53, is a lawyer and banker who spent six years in France with Morgan Guaranty in the early 1960s.

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Mobil employees fly out of Tripoli

TRIPOLI—Sixty-seven employees of the American Mobil Corporation and their families, given flowers by the Libyan Government, departed on a chartered airliner from Tripoli yesterday in line with the Reagan Administration's orders to quit the country.

Executives said they had hoped to be able to keep employees in Libya for two or three months, to allow them time for an orderly withdrawal. But they said Washington was insistent the departures should be sooner.

Although they still hoped President Reagan would reconsider his order, they did not expect he would, they added. "We have more or less resigned ourselves to this," although President Reagan was hoping the Government will reconsider, a senior oil executive declared.

President Reagan last week ordered about 1,500 Americans to leave Libya, saying their safety was imperilled because of what he called "increasing hostility" toward the U.S.

The order coincided with reports that the Libyan leader, Col Muammar Gaddafi, had dispatched a "hit squad" to the U.S. with orders to assassinate President Reagan or other top officials. Col Gaddafi has denied the reports.

The Administration had also said that legal sanctions would be used to remove Americans if they do not voluntarily leave Libya.

"We are complying with the U.S. executive order in a safe and orderly manner," Mr Doyle, Mobil's president of Mobil's Libyan subsidiary, said.

Mr Larry Speakes, deputy White House Press Secretary, has said a deadline for the evacuation had not been set, although President Reagan hoped it would be "done expeditiously."

Mobil announced last month—before the Reagan evacuation order—that it was leaving Libya. An official said the company planned some operations by non-U.S. personnel.

Oil agreement boosts Libyan output of crude

By Patrick Cockburn

LIBYAN OIL production has risen above 1m barrels a day this month following signature of an interim agreement favourable to U.S. companies operating in Libya, according to diplomats in Tripoli.

At the beginning of last month Libyan output had dropped to 600,000 b/d, down from 1.6m b/d in April, because of the high prices charged by Libya.

Occidental, which has a favourable production sharing agreement with Libya's National Oil Company, is believed to have been lifting 150,000 b/d—200,000 b/d but there have also

been increased purchases by ENI of Italy and Marathon of the U.S.

Diplomats in Tripoli say that on the day President Reagan announced his sanctions against Libya, output rose from 1.2m b/d to 1.5m b/d. This is unlikely to continue at so high a rate, and average production over the last month of the year will be closer to 900,000 b/d.

Because of the shortfall in oil exports in the third quarter, Libya urgently needs more oil revenues. Last year these totalled some \$24bn but this year will fall to \$14bn-\$15bn.

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Begin confronts Egypt with a final test

the widest point between the Israeli border and the current front line.

About 5,00 Israelis live in the more than 40 Jewish settlements built on the Golan, most of whose 100,000 Syrian inhabitants left during the 1967 war.

Cairo issues a speedy condemnation

U.S. officials express concern

The agency and Syria's state radio also said the Israeli action was a retaliation for the refusal of the estimated 15,000 Arab Druze residents of the Heights to carry Israeli identity cards and their rejection of the application of Israeli law to their territory.

much progress was made in the discussions aimed at resolving the long border dispute between the two countries. The spokesman did say, however, that the talks were "conductive to further development of relations."

It has been agreed there should be a further round of discussions, presumably in New Delhi.

Renter adds: Peking promoted several prominent former Nationalists yesterday. The Chinese People's Political Consultative Conference, a national advisory council, convened the conference. It named two new vice-chairmen and a new standing committee members.

The promotions are clearly timed at advancing China's drive for reunification with Taiwan. The consultative conference has no power or always supports the Communist Party.

THE INDIAN Government has begun an examination of industrial and foreign trade policies. Changes in both are expected to be announced soon to improve investment and production in the private sector.

The study assumes increasing importance because of the commitment to the International Monetary Fund that importation will be liberalised.

A special working group concentrating both on procedural changes that importation not hindered unnecessarily and on the "banned" list of items which is expected to be trimmed.

SECURITY FORCES in Bahrain have arrested a group of terrorists alleged to have been trained in Iran. A protest has been handed to the Iranian Chargé d'Affaires in Bahrain who was summoned to the Foreign Ministry on Sunday.

The arrests, thought to number about 50, are believed to have started two weeks ago but the increased security activity was masked by precautions surrounding the visits of two Heads of State, Chancellor Bruno Kreisky of Austria and King Juan Carlos of Spain.

A statement broadcast by Bahrain radio and television said the terrorists included several Bahraini citizens

IRAQ HAS lost 605 dead and 81 tanks destroyed in battles west of Susangerd in the southern Iranian oil province of Khuzestan but claims to have killed some 6,500 Iranian soldiers and destroyed 262 tanks. The figures were given in a Baghdad military communique yesterday.

There has been heavy fighting in the area of Susangerd south of Susian, close to the Iraq-Iran border, according to diplomats. Early in the latest Iranian offensive, which started on November 20, Tehran announced that its forces had taken 1,300 prisoners but so far

only 500 have arrived in the capital.

The front now seems to have stabilised in the south, but the Iranians have launched attacks in the mountains north of Khuzestan. They are apparently trying to take Qasr-i-Shirin, a border town which they lost in the early stages of the war.

The winter rains around Abadan and Ahwaz make it increasingly difficult for the Iraqis to manoeuvre their tanks and heavy weapons. This is the advantage of the Iranian who, despite heavy losses, still have a superiority in infantry.

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Tony Walker in Peking reports on the outcome of the British Trade Minister's visit China 'nearer to N-power decision'

MR PETER REES, Britain's Trade Minister, believes China is moving towards a decision on a nuclear power station for Guangdong province, but argues that the Chinese leadership over what form a nuclear programme should take.

Mr Rees, who met senior officials of the Ministries of Trade, Electric Power and Petroleum in Peking, said at the end of his visit that while China had not ruled out hydro-electric power as an option in Guangdong, the disadvantages had been realised.

One of the attractions of the proposal by the Hong Kong utility, China Light and Power,

for the construction of a nuclear power station in energy-starved Guangdong is that some of the costs could be defrayed by the sale of power to the British colony.

Mr Rees said the Chinese were "well aware" of the benefits of such a partnership and the disadvantages of a hydro-electric scheme under which there would be no surplus.

The British Minister said China had yet to complete a feasibility study of the Guangdong nuclear power station proposal.

Several foreign suppliers of nuclear technology, including British, U.S. and French companies, have had talks with

China Light and Power, and Chinese authorities about the possibility of participating in the construction of a power station in Guangdong.

"Developed countries are using more and more nuclear power and China should do the same," he said, describing nuclear energy as one of the safest and cleanest energy sources.

Mr Rees, with perhaps a degree of understatement, said the Chinese market for Britain was not booming at the moment, but he was not able to give cumulative trade figures for this year because of the UK civil service strike.

The Trade Minister said he hoped for more activity in coal

and port development involving British companies. He noted that the Chinese appeared to have "learned a bit more heavily" on the Japanese and the French for advice in the development of their coal industry.

British exports to China in 1979 amounted to some \$464m (£244m) on total trade of \$762m.

Like other manufacturing countries in Europe, Britain's Chinese trade has been hit by the Chinese policy of readjustment which has swung emphasis away from big projects in heavy industry to renovating existing enterprises, particularly in light industry.



Mr Peter Rees: China has yet to complete a feasibility study of the Guangdong power station proposal

Beecham signs agreement with Sunstar

By Gareth Griffiths

BEECHAM, the pharmaceuticals and consumer products group, has signed a licensing agreement with the Sunstar consumer group in Japan to allow Sunstar to produce Aquafresh toothpaste.

Sunstar has spent £2m on equipment for producing Aquafresh at a plant in Osaka. Beecham will be paid on a royalty basis and has put no money into the project although it has helped with marketing and production.

Beecham believes that Aquafresh will capture up to 10 per cent of the Japanese toothpaste market during the next three years. The Japanese are the second largest group of toothpaste consumers in the world, spending about £120m a year at manufacturers' prices. Aquafresh has been on sale in Japan since August with the emphasis on marketing geared to the Tokyo and Osaka regions.

The move for the licensing agreement came from Sunstar and although Beecham has a Japanese pharmaceutical subsidiary, Beecham Yakuhin KK, the company felt that it would be easier to launch the product through a major group with good connections in Japan.

Beecham sells Aquafresh in some 20 countries and the brand has done well in the U.S., the world's most important toothpaste market. It was launched in the U.S. in 1979 and new accounts for some 14 per cent of the total \$600m U.S. toothpaste market in the top three best-selling brands.

Spinning and weaving output shows fall

OUTPUT IN the spinning and weaving sectors of the textile industry has fallen below levels of earlier in the year for almost three-quarters of the 23 main producing countries, writes Nick Garnett, Northern Correspondent.

The International Textile Manufacturers' Federation state of trade report shows that the principal exceptions are India and Taiwan—with yarn and fabric output above levels of the second quarter—and the U.S. with increased yarn output.

Japan's steelmakers take advantage of higher prices

By Richard C. Hanson in Tokyo

JAPANESE steelmakers are riding out the worst slump in export volume in six years by taking advantage of higher prices and by making the most of strong demand for high value-added products such as seamless pipe.

The steel industry is suffering its fifth year of shrinking export volume. From a record of 57m tonnes reached in 1976, shipments have dropped to an estimated 28.9m tonnes this year, down more than 5 per cent from 1980.

Total crude steel production this year in Japan will fall about 10m tonnes short of last year's 111.4m tonnes partly as a result of fiercer competition for export markets.

The industry also faces growing—though small—penetration of the sluggish home market by ambitious foreign producers like neighbouring South Korea.

Next year the industry expects export volume to drop further to below 26m tonnes. This estimate is based on economic indicators in Japan and elsewhere.

The alarming fall in export volume has been more than compensated for by higher prices. As has been true in each year of lower volume since 1976, the value of shipments this year appears to have risen reasonably fast.

From an average of \$524 per tonne for exports in 1980, export prices have gained by about 12 per cent to a current level of around \$590 (£310) per tonne—having peaked in September at about \$600.

The price increase is largely the result of soaring demand for expensive seamless pipe, used in oil and gas exploration. It also reflects greater emphasis on high value-added products such as surface treated sheets.

In 1980, when volume of exports fell, the value was up 8.8 per cent to \$16bn. The average price increase experienced in 1980 was similar to this year. Customs clearance trade figures available for April-September indicate that steel export volume shrank 3.5 per cent while the value rose 6.8 per cent over the comparable year earlier six months to \$5.4bn.

Partly because prices have risen consistently and demand for new products remains strong, the Japanese industry is relaxed about the growth in competition from other developing countries.

Imports this year from January to October reached 1.23m tonnes compared with 1.17m tonnes for all 1980. While this only amounts to just over 1 per cent of Japan's production, South Korea, with 955,000 tonnes of the total so far this year, has been particularly successful in boosting exports of hot coils for pipes and sheets to Japan.

Hot coil imports from South Korea jumped five-fold over 1980 to 385,000 tonnes in the first 10 months mostly by undercutting Japanese prices by as much as \$20 per tonne.

Japanese steelmakers are putting off their selection of new iron ore supply sources in Australia amid signs of deepening recession and continued falling steel production. They were to complete the selection of either the West Angela or Goldsworthy C area mines, or both, by the end of this year.

Soon after they became committed last spring to taking delivery of 10m tons of iron ore from Brazil's Carajas mine annually over 15 years, beginning in 1985, the steel producers began evaluating Australian proposals for new iron ore mining projects.

The Japanese were trying to obtain assurances on increased supplies to fill an anticipated shortfall in supply in 1985. But a slowing of steel production is seen as inevitable and the companies are modifying their projected iron ore needs.

The demand was based on projections for crude steel production estimated some time ago at 125m tons for 1985. Mr Charles Court, Western Australia's Premier, visited Tokyo last week to try to obtain clear Japanese commitments on increased purchases of iron ore from his state, but was unsuccessful.

He indicated that his state Government hopes the Japanese will select as a new supply source the mine in the Goldsworthy C area which he said has been a prime mover in the state's mining industry.

Why trade between UK and Israel is poised for boost

By David Lennon in Tel Aviv

TRADE BETWEEN Britain and Israel, which is flourishing despite the strains in the political relationship, could be in for a major boost if a number of deals come to fruition.

Among the major deals being sought by Britain are the supply of coal-carrying ships, a potash transportation system and passenger buses.

Israel's decision to diversify its fuel sources by building two coal-fired power stations, and to investigate the possibilities of converting some industries from oil to coal has opened up a new market for British expertise, according to local UK officials.

Negotiations are currently

under way over the construction by Harland and Wolff of bulk carriers for transporting the coal being purchased in the UK, South Africa, Australia and the U.S.

The ships are likely to be in the 120,000-160,000 tons range though no final Israeli decision has been made. One school of thought argues that it would be better to buy smaller and more flexible carriers which would avoid the problems of needing deep water harbours.

The ships will be needed by the mid-1980s because Israel is talking about importing some 8-10m tons of coal annually by the end of the decade.

Britain is also hoping to provide expertise on the conversion of industries from oil to coal. The Nesher Cement Company in Tel Aviv is seriously considering the switchover.

Israeli private industry has also been examining coal gasification, and there have already been several visits by Israelis to the UK to study this process.

Israel's Dead Sea potash works is another target of British commercial activity. It is considering the best way to transport the potash which currently has to be trucked to the railhead at Dimona. The two possibilities are to extend the rail line through difficult

terrain, or to instal a cable belt system.

A British company, Cable Belt of Camberley, hopes to provide its system for a deal which could be worth up to \$40m including all the ancillary equipment.

Also in the transport field BL is returning to the Israeli market after an absence of some years. The Mini Metro will be going on sale here in the new year and BL is also hoping to obtain part of the orders soon to be issued by the local public transport companies.

The Egged bus co-operative wants to buy at least 2,000 buses over the next five years

to renew its fleet. The company has already made it clear it does not want to buy all the buses from one supplier, and Leyland is hoping to win part of this business.

The Israeli-UK Joint Committee on Trade met in Jerusalem recently and reported that the level of two-way trade has been maintained in the past two years despite the general economic situation, and forecast good prospects for growth to the benefit of both parties.

Last year Britain exported £232m worth of goods to Israel and imported Israeli goods valued at £237m. These figures exclude diamonds.

U.S. takes a tougher stance on MFA negotiations

By Brii Khindaria in Geneva

THE U.S. has toughened its position following new instructions from President Reagan in negotiations to renew the Multi Fibre Arrangement (MFA), which regulates world trade in textiles and clothing.

In a letter to U.S. Congress which was sent to Mr Peter Murphy, the chief textile negotiator, in Geneva, the President says the Administration "will make every effort to conclude an MFA that will allow the U.S. to relate total import growth to

growth in the domestic textile and apparel market."

The U.S. toughness brings it closer to the EEC, which is seeking to reduce growth in imports from developing countries to less than 1 per cent a year.

Since consumption growth in the U.S. is also only 1 per cent a year the instructions oblige Mr Murphy to hold imports to below that rate.

Dependency has settled over the negotiations as a result and further reduced chances of conclusion by the extended December 25 deadline.

Failure to reach a new MFA will open a hornet's nest of problems undermining the credibility as a world trade watchdog of the General Agreement on Tariffs and Trade (GATT), trade officials say.

GATT does not allow application of import curbs selectively to individual suppliers of certain sensitive textile and clothing products.

Such selectivity cannot be exercised in the absence of an

MFA without rewriting GATT's Article 19 concerning safeguard measures used to protect domestic industry.

But negotiations to change that Article have been deadlocked since 1976 and are now on the top of the list of items to be discussed at next year's ministerial conference of GATT members.

While a deadlocked MFA will create uncertainties for textile and clothing industries in both importing and exporting countries, lapsing of the accord will

not be critical because trade in textiles will continue to be undertaken under bilateral arrangements between countries. The current four-year MFA will expire at the end of the year.

Japan is preparing to appeal to GATT over U.S. restraints on the import of partially built light trucks from Japan. It would be the first time Japan has asked the organisation to settle an international trade dispute.

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UK NEWS

Lucas seeks to cut auto-supply range

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

LUCAS INDUSTRIES is seeking a major rationalisation of electrical components supplied to the automotive industry, Mr Geoffrey Messervy, the chairman indicated yesterday.

"There was a need to reduce 'dramatically' the product range — probably by a factor of ten — to gain the benefits of economies of scale and remain competitive in world markets."

Mr Messervy said in Birmingham that so far the company had enjoyed a positive response from car assemblers in Western Europe.

UK components suppliers, concerned at the erosion of the home assembly industry, were

anxious to seek volume. Similarly, European assemblers were more prepared to accept rationalisation, and common components and fittings, in pursuit of lower prices.

Car assemblers in Western Europe are thought to have indicated to suppliers that they are prepared to continue buying from local sources, provided they can get within 20 per cent of Japanese prices.

Such a premium is regarded as acceptable in return for the benefits of short lines of communication, reliability of supply, and the back-up facilities.

Mr Messervy stressed at the annual meeting in Birmingham

yesterday the need to improve efficiency and introduce new products, processes and methods.

The company had spent £85m on research and development in the financial year to July 1981. Investment in plant and equipment had totalled £55m in the UK and £24m overseas.

"Given a more profitable trend in our business we shall spend still more in both these areas," he said.

"Above all we are planning to attain a level of productivity and cost effectiveness which will enable us to make further market penetration."

Looking to the future, Mr

Messervy said the present difficult trading conditions were likely to continue for most of the next year, with a possible improvement emerging in some overseas markets.

International competition would remain severe, but the company had taken measures to become efficient, and those benefits would continue to emerge.

Mr Messervy said: "Above all, we have to be ready to take advantage of increased market demand when it returns."

He thought the present weak demand for vehicles and tractors would continue during the

rest of the company's financial year to next July.

The company had nevertheless improved market penetration against the trend.

Mr Messervy pointed to success in the U.S. in supplying diesel engine equipment. He expected further growth in sales for new business in all automotive operations.

He expected demand from the world aerospace industry to weaken marginally and could see a levelling out of sales. The call for new civil aircraft would lessen, but he expected supplies of military aircraft to be maintained.

CEGB's 'supergrid' stands up to blizzard power load

By James McDonald

WITH MOST of Britain yesterday still suffering bad weather — floods in the south west after the sudden thaw and continuing cold weather in the north — the Central Electricity Generating Board has claimed a success for its "supergrid" system.

The CEGB said yesterday that its national electricity grid system had met nearly all demands that the Sunday blizzards imposed. Despite, more than 400 short circuits caused by the "worst combination of wet snow and stormy winds since 1962," only 3 per cent of consumers had electricity cuts.

Despite the CEGB's good national record of meeting peak loads on Sunday, engineers in the West Country were yesterday restoring power supplies to thousands of people who suffered cuts on Sunday.

A South Western Electricity Board spokesman said: "As many as 32,000 people in Somerset are still without electricity and some may not get it back today."

There was also a peak demand on gas supplies in the south and south east. North Thames Gas Board sent out a record 9.35m therms.

Floods after the thaw drowned hundreds of sheep in the West Country.

The Queen was also a victim of Sunday's blizzards in the south. She had to spend several hours in a hotel when her car was held up by drifting snow.

British Rail's new Advanced Passenger Train arrived in London three hours late yesterday. But this time officials blamed the weather. The train was on a trial run without passengers.

Commodities, Page 37

Mail keeps moving despite weather

Christmas mail is generally getting through despite the weather havoc, the Post Office said yesterday.

The latest recommended posting dates for inland items were Thursday December 17, for second class letters and cards as well as parcels, and Saturday, December 19, for first-class mail.

But with road and rail transport severely disrupted the Post Office urged customers to post earlier.

Cheap rate call period is extended

British Telecom will again extend its cheap rate call period at Christmas and the New Year.

Inland cheap rate calls can be dialled direct or through the operator from 6 pm Christmas Eve until 8 pm December 28, and the New Year cheap rate extends from 6 pm December 31 to 8 am January 4.

For international direct dialled calls cheap rate over most routes will be from 8 pm on December 24 to 8 am on December 28, and from 8 pm on December 31 to 8 am on January 4.

Former chairman of PA dies

A FORMER chairman of the Press Association, Mr William Morrell, has died in London aged 67, after a short illness.

Mr Morrell spent most of his working life with the Westminster Press newspaper, becoming managing director and later vice-chairman. He was chairman of the PA from 1971 to 1972.

Sterile dressings 'contaminated'

SOME IMPORTED sterile dressings used in office and home first-aid kits are contaminated, the Department of Health warned yesterday.

A spokesman said the public should destroy the dressings, labelled Standard Dressing EPC or EP with a number, which do not carry a brand name or the name of the manufacturer. They are non-adhesive and used as absorbent wound dressings.

The number of contaminated dressings is still not known but it could be quite large. They were imported from India.

Farming research jobs will go

TWO FARMING research centres will be closed with the loss of 250 science and support jobs, it was disclosed yesterday.

They are the Animal Breeding Research Organisation, Edinburgh, with 150 jobs affected, and the Long Ashton Research Station, Bristol, where 100 jobs will go.

The Institution of Professional Civil Servants said that important research programmes were threatened. The plan to shut down almost all facilities at the stations by 1984 would have £3m out of the council's £54m budget.

Appeal Court asked to rule on 'safe ports'

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

CHARTERERS of vessels trapped by the Iraq-Iran war face a double financial liability because of a Commercial Court judge's ruling, the Court of Appeal was told yesterday.

Not only must they pay additional war risk insurance premiums, they can also be held responsible for the cost of sending a vessel to a safe port if the port it is in should become unsafe after it has arrived.

The ruling by Mr Justice Goff had caused "something of a stir" in the City, Mr Nicholas Phillips, QC, said.

Mr Phillips was opening an appeal by Empresa Cubana de Fletes, a Cuban state organisation which chartered the vessel Evia from Kodros Shipping Corporation, of Monrovia.

The Evia is one of 60 vessels trapped in the Shatt-al-Arab waterway.

Mr Phillips said the safe port issue made it one of the more important shipping cases to have come before the courts.

Mr Justice Goff had agreed with an arbitrator that Evia's charterparty had been frustrated by the war on October 4, 1980. The frustration issue, however, had been dwarfed by that relating to safe ports.

Kodros had argued that, if there had been frustration, it had been self-induced by Empresa, which had taken Evia

to an unsafe port — Basra. The charterparty provided that the vessel should be employed between safe ports. The question was: if a port were safe when a vessel entered, did the clause place the charterer into breach if war broke out and made it unsafe?

The charterparty also contained a standard clause that a charterer could send a vessel into a war risk zone only with the owner's consent. If consent were given, the charterer had to pay extra insurance premiums.

The arbitrator held that because Kodros had agreed the ship could enter a war risk zone, it could not contend Empresa was in breach of the safe ports clause.

Mr Justice Goff disagreed. He ruled that under the clause a charterer warranted that the port to which he ordered a vessel would remain safe while the vessel was there.

The obligation was not simply to oblige the charterer to ensure his choice of port was safe; it was about on whom the risk fell while the ship was there.

If Mr Justice Goff were right, said Mr Phillips, the charterers would be paying the premiums and meeting the risk.

The case continues today. It is expected to last several days, with judgment being given after Christmas.

Rank in High Court fight against GLC 'pleasure tax'

THE Greater London Council was accused in High Court yesterday of "bureaucratic unreasonableness" and of levying an illegal tax on the city's pleasure industry.

The attack came from the Rank Organisation, which is challenging the council's right to make what it says are "enormous charges" for the granting of music and dancing licences.

Rank cited the case of one of London's most famous clubs, the Ocean, Leicester Square, where the charges have risen from £5 in 1974 to £3,750 this year, and is expected to rise to £4,314 next year.

Rank is asking Lord Justice Watkins and Mr Justice Goff to rule that the council's decision in the House of Lords was wrong.

Mr Finney said no other licensing authority charged more than £80, and many charged substantially less.

The GLC was levying a tax without the authority of Parliament, he said.

Later Mr Finney withdrew his claim for a refund after the judges pointed out that, sitting in the Queen's Bench Divisional Court, they had limited jurisdiction. He indicated that the matter would be pursued in another court if the judges granted the declaration sought.

Mr Charles George, for the GLC, said it was an unusual case. He compared it with the council's court battle over its public transport "fair fare" policy, now awaiting a final decision in the House of Lords.

"There it was alleged the council had insufficient regard for the ratepayers. Here it is exactly the opposite."

It showed the very difficult position local authorities were put in when carrying out their duties.

The case continues today.

Sale of Avar treasures attracts little interest

ONLY THREE of 16 lots of a hoard of Avar treasures, from about 700 AD, found buyers at a Sotheby's sale yesterday. Two of them comprised silver Byzantine plates of proven authenticity.

A small Avar strap retainer, 3 cm high, fashioned in gold and silver, went to France for £2,800. Two 7th century Byzantine plates sold for £12,000 and £24,000.

There were bids in the room up to £100,000 but none high enough to meet the reserves placed on the main items. The sale illustrates the unwillingness of museums to invest limited resources in material which lacks great popular appeal.

SALEROOM

By ANTHONY THORNCROFT

garian buyers were not present at the sale.

The disappointing results were partly due to doubts about the authenticity of the treasure — although Sotheby's had the 122 items tested by the carbon 14 system at Harewell. There were also high reserves imposed by the mysterious Dutch vendor. And the Avars proved too esoteric even for the major museums.

After the auction, however, approaches were made to Sotheby's which expects to sell some of the items in the next few months.

The German museums tend to be short of cash at this time

of year, and the Metropolitan Museum in New York already has certain Avar pieces. So the successful bids came from private dealers.

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● In the Sotheby's antiquities sale, an Imperial Roman bronze male head of about 100 AD sold for £110,000, plus the 10 per cent buyer's premium, to a Swedish foundation which intends to present it to the Mediterranean Museum in Stockholm.

● A record price of £20,000 was paid at Phillips yesterday for a painting by the 19th century artist Edward Cooke. It is a seascape and signed Van Kook, an example of the artist's sense of humour. A picnic in the Malvern Hills, painted in 1858 by Frederick Key, sold for £8,500.

Robot technology deal

THE 600 GROUP has signed a ten-year agreement with Fujitsu Fanuc giving it access to the Japanese electronic group's robot building technology and enabling it to build its entire range of robots in Britain.

It will strengthen the robot manufacturing base in this country after an agreement on high technology between the British and Japanese Governments in April by Mr Kenneth Baker, Minister for Information Technology, and the Japanese International Trade Minister.

The agreement between the two companies covers the manufacture and distribution of Fanuc robots in the UK and Irish Republic. The 600 Group will export robots incorporated into numerically controlled machine tools in this country.

Fujitsu Fanuc is among the world's leading manufacturers of robots and machine tool controls. Fanuc robots are widely used in industry for applications including machine tool loading, assembly work and spray painting.

Return to selection of pupils sought

A RETURN to pupil selection and the introduction of specialist high schools were urged yesterday as the best way to help bright children in the inner city areas.

The proposal was made—in a Conservative Political Centre publication blaming the influence of left-wing teachers for today's hooliganism and violence.

Mr Brian Cox, professor of English literature at Manchester University, its author, became known in the 1970s as the co-editor of the five Black Paper on Education.

Now he warns that the situation in inner city schools is desperate and that teachers need help.

The Conservatives had supported comprehensive schools because they believed they would raise academic standards and provide better opportunities for working-class children, he said.

Although there were some excellent comprehensives, in many cases the new system had become a means of introducing egalitarianism.

There had also been a "design fault," claimed Prof Cox. Comprehensive schools in poor neighbourhoods were often unable to provide adequate teaching, particularly at sixth-form level.

The progressive comprehensive had proved harmful to the able, working-class child.

Prof Cox said that while left-wingers had insisted for years that selection involved failure and was morally indefensible, the exact opposite was the truth.

Failure was an inevitable part of adult life, and children must learn to assess their own weaknesses and strengths. Selection did not mean a return to the 11-plus, he said.

"Any realistic solution must include some element of selection. In inner cities we need a new kind of specialist high school."

"This school would select a few high-flyers at 11 or 12, but standards would be so demanding that no child need feel humiliated by failure to be chosen."

Other able children would attend the local comprehensive most of the time, but would visit the specialist school for a few hours a week for advanced instruction not possible in their own school.

Some very able children might transfer permanently to the school at 13 and many more at 16. The specialist schools would have a first class sixth-form.

Education: The Next Decade, Conservative Political Centre, £1.

Private steel-makers win point of principle with aid package

PRIVATE STEEL producers have won at least a point of principle from yesterday's announcement by Mr Patrick Jenkin, Industry Secretary, that up to £22m of public aid will be available to the industry between now and 1984.

The private sector has become increasingly furious that, unlike the position in other subsidised European steel industries, the British Government has provided huge amounts of aid to the nationalised British Steel Corporation while offering nothing to private producers.

Yesterday's announcement included an admission by Mr Jenkin that the British Independent Steel Producers Association had made a "powerful case" but some of the association's members will be disappointed by the scale of the Government's reaction measured in hard cash terms.

The maximum of £22m earmarked for private steel compares with almost £50m made available to the corporation since 1975.

The Government's aid package will be made available under Section 8 of the 1972 Industry Act. It will—essentially in view of EEC decisions earlier this year on the control and eventual elimination of steel subsidies—be provided in connection with rationalisation and restructuring projects, and will help companies meet redundancy costs.

Details of the proposed assistance are:

● Redundancies. The Redundancy Fund already provides 41 per cent of a company's costs in meeting statutory redundancy requirements.

● Restructuring and rationalisation. 25 per cent of eligible project costs would be met by grant.

● Voluntary levy schemes. If a particular sector of the private steel industry chose to reduce capacity by way of a voluntary levy scheme the costs of closure could be assisted by a 25 per cent grant.

No possible contenders for the proposed assistance were announced in yesterday's Government statement. An obvious candidate for aid under the voluntary levy proposal is, however, the steel castings industry. Lizards, the merchant bank,

Alan Pike looks at the details of the Government's assistance to a hard pressed industry

Under the steel scheme the Department of Industry is prepared to increase this to 85 per cent. A contribution limited to £500 per person or 85 per cent of an employer's costs would also be made towards ex-gratia non-statutory severance payments.

Redundancy costs have been a major area of concern for private steelmakers. Recent steel corporation closures have set a very high level of expectations on redundancy pay among steel workers. The Government scheme is unlikely to enable the private sector to equal the more generous steel corporation payments but it will take them closer to it.

The Warner report provided the framework around which the discussions leading to yesterday's announcement have taken place. He proposed that the industry's existing 80,000 tonnes capacity should be approximately halved, that the British Steel Corporation should become the single major producer for stainless steel billets — which it would supply to the private sector — and that the private sector should consider organising itself into a single major producer of tool and high speed billets.

All applications for aid must be made by September, 1982, and payments will cease by December, 1984.

Stockbrokers' commission sharing under scrutiny

By CHRISTINE MOIR

THE Stock Exchange Council will debate tomorrow the sensitive issue of how much of a stockbroker's commission should be shared with outside investment managers and agents, such as clearing banks and merchant banks which bring deals to brokers on behalf of investors.

The outcome of the debate will allow final adjustments to be made to the review of commissions which the exchange intends to publish after Christmas as a discussion paper.

The council has already devoted three sessions to the review, which will revise stockbrokers' rates for the first time since 1975.

Wednesday's decision on commission sharing could alter the details of the basic rates already agreed at the previous sessions, but it seems certain overall charges for gifts dealing will be slightly reduced while commissions on equities could rise by about 8 per cent.

Within the totals the major changes will come in large gifts switching operations, where brokers may be prepared to waive commissions on one half of the operation, and at the small end of equities dealing.

The commissions review will break new ground by revealing the income levels of stockbrokers who are thought to have an average annual income of £34,000.

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BAA publishes details of Terminal 4

By Lynton McLain

Detailed plans for the £180m Terminal 4 at Heathrow Airport were published yesterday by the British Airports Authority.

The airport has a capacity to handle 30m passengers a year. Last year the total came to more than 27m and without the extra terminal Heathrow would be saturated by the late 1980s.

Terminal 4 will add a capacity of 8m passengers a year and will cater for 2,000 air travellers each hour.

Space, speed, simplicity and service are the aims of the authority in designing the new terminal.

He praised the Government's efforts in encouraging smaller businesses.

The council has found its various operations to encourage industry and trade taken over by official and semi-official mechanisms of the Scottish Office, the Scottish Economic Planning Department and the Scottish Development Agency.

In the past two years staff has been reduced from 59 to 34. There has been criticism that the organisation has outlived its usefulness.

The council organises an annual international forum attracting leading figures from industry for a weekend of informal discussion on specific topical issues.

Other of its activities include organising trade missions and business conferences, forming lobby groups and submitting papers on relative issues.

Reserve to an expected increase in U.S. money supply in the first half of next year.

If the Fed followed a strict monetarist approach, short-term rates could rise, thus endangering the American bond market and in turn U.S. corporate activity.

A clue to the Fed's stance next year would come in the next month or so, when President Reagan would appoint a new vice-chairman for the Fed.

These included an unwillingness to adapt to much attention to old products and not enough to new ones, the albatross of the public sector, and a trade union movement which was over-politicised.

His leadership was too weak to deliver the goods on the shop floor but was too strong in using its legal privileges against government policies.

He said the Government's policies were at last starting to pay dividends.

Harry Taylor, vice chairman of Manufacturers Hanover Corporation, spoke on bank regulation. He said regulation of banks is necessary and desirable and recent talk of de-regulation was misguided.

U.S. 1982 budget deficit of \$85bn-\$90bn forecast

THE U.S. budget deficit will be between \$85bn (£44bn) and \$90bn in fiscal 1982 but additional borrowings by government agencies will bring total net marketable borrowings by the U.S. Government to between \$105bn and \$115bn, according to Dr Henry Kaufman, chief economist at Salomon Brothers.

Dr Kaufman made this prediction at a conference on

world banking sponsored by the Financial Times and The Banker yesterday in London.

He said the U.S. bond market's rally was at least 75 per cent over. Several weeks ago he said the rally was two-thirds over. One more rally in bonds was possible in the early part of the new year but this would require signs that the U.S. economy would remain in recession in late 1982.

Despite this projection, Dr

Kaufman said the U.S. recession "will probably come to a halt in the spring of 1982."

The housing and automotive sectors were already "bottoming out" and inventories were not in as critical a situation as in 1974.

The U.S. inflation rate next year would be 8 per cent to 9 per cent, but this would not suggest a cyclical reversal. The slide in the inflation rate was occurring against a backdrop of declining demand in

the industrialised world and U.S. economic recovery would be much below average.

Dr Kaufman also predicted a conflict between U.S. fiscal and monetary policies, and noted that it was becoming increasingly difficult to define money supply through the M1-B statistical measure.

Interest rates next year would continue to be volatile, but a key factor in the outlook for rates would be the reaction of the Federal

Reserve to an expected increase in U.S. money supply in the first half of next year.

If the Fed followed a strict monetarist approach, short-term rates could rise, thus endangering the American bond market and in turn U.S. corporate activity.

A clue to the Fed's stance next year would come in the next month or so, when President Reagan would appoint a new vice-chairman for the Fed.

These included an unwillingness to adapt to much attention to old products and not enough to new ones, the albatross of the public sector, and a trade union movement which was over-politicised.

His leadership was too weak to deliver the goods on the shop floor but was too strong in using its legal privileges against government policies.

He said the Government's policies were at last starting to pay dividends.

Harry Taylor, vice chairman of Manufacturers Hanover Corporation, spoke on bank regulation. He said regulation of banks is necessary and desirable and recent talk of de-regulation was misguided.

William Hall and Alan Friedman report the main speeches by economic experts

Europe urged to adapt to a changing world

WE ARE NOT facing a short-term economic crisis, but going through a lengthy phase of adaptation to a new system of international relations.

That is the opinion of former French Prime Minister, Mr Raymond Barre, whose speech to the World Banking Conference urged government to explain this to their countries.

UK NEWS

Petrol price war wipes out latest crude rise

BY MARTIN DICKSON, ENERGY CORRESPONDENT

PETROL PRICE rises a month ago by the leading oil companies have been completely wiped out by fierce competition at the pump.

But companies said yesterday that the recently falling value of the pound against the dollar could mean a halt to price-cutting.

They added that the package of price cuts announced last Friday by the Organisation of Petroleum Exporting Countries was likely to have only a marginal effect on price of UK oil products.

The effect of the Opec agreement will not become completely clear until it is known if it will be followed by changes in price of North Sea oil, which accounts for about half British refinery throughput.

The British National Oil Corporation, North Sea price leader, was still analysing details yesterday of the Opec agreement in Abu Dhabi, which mainly involved heavy crudes rather than the light ones produced from the North Sea.

Although little or no change in North Sea prices appears likely, much will depend on the levels set by three Opec African members, Algeria, Libya and Nigeria, which produce sweet

Things that whirr in the night in an innocent looking suburban semi

Martin Dickson takes a look at BP's experiment with home energy conservation equipment

SOMETHING VERY odd is going on at 104 Chertsey Road, Sunbury-on-Thames. Nobody lives in this unprepossessing west London suburban semi but lights flash on and off day and night while heaters whirr into action and fall silent again.

It is not the work of a hyperactive poltergeist but of British Petroleum, which is using the house for a study of energy saving in the home — an investigation which could have implications for 70 per cent of houses.

BP has filled the house, and the one next to it, with a range of commercially available conservation devices. It will run tests in the next two years to see how effective these systems are and how well they combine.

As the houses are unoccupied the heat given out by human bodies and by activities such as cooking has to be simulated — hence the lights coming on and off. The heat given out by a 100 watt bulb is the same as that produced by someone sitting in a room reading.

To simulate a bout of strenuous exercise six 100 watt bulbs start glowing. Heaters are used for make-believe cooking.

The unique nature of the exercise is that it is being conducted in ordinary inter-war houses—similar to millions of homes up and down the country.

UK research organisations have examined exhaustively the best conservation equipment to put into new homes. But this is the first time anyone has taken a thorough look at the effectiveness of retrofitting—the addition of energy saving devices to existing homes.

BP estimates that about 30 per cent of Britain's energy is used in the country's 20m homes and that about 70 per cent of these could do with some retrofitting.

Dr Paul Freund, the leader of the BP team, said: "UK housing is being augmented at less than 1 per cent a year so existing buildings are going to

continue to dominate the market for energy conservation."

For BP its experiments are a question of enlightened self-interest. As a giant, diversified energy group it needs to have the best possible knowledge of the energy requirements of the domestic market, and a strong involvement in conservation helps its public image. The findings can be of direct commercial value as the group is involved in selling conservation equipment in several countries.

Its UK subsidiary Rockwool makes insulation material. Amara makes double glazing and Lucas-BP Solar Systems is involved in photovoltaics.

In Greece, a BP subsidiary is the market leader in solar heating systems, and in Denmark the company is involved in heat pumps. All these activities are a financial feasible compared with the company's oil interests, but they are a useful growth area.

The two experimental houses, which are conveniently situated next door to BP's big Sunbury-on-Thames research centre, have been set up to achieve equal energy savings using different devices, with widely varying financial implications for the home-owner.

Both have been equipped with the most commonly used conservation devices—the ones with a very short payback period. These include loft

insulation, draughtproofing and the placing of reflective foil behind radiators on outside walls.

In addition to this basic equipment one of the houses has been fitted with devices having a medium payback period and the other with more expensive long payback equipment.

Wall insulation is an example. The two houses have solid walls—as do half the houses in Britain—which means cavity wall insulation is impossible. There are, however, two alternatives—insulating the internal or external walls of the house.

It is cheaper to treat internal walls so BP has used this method in the medium term payback house. Phenolic foam and plasterboard laminate sheets have been stuck from floor to ceiling on the inside surface of all exterior walls, making the house into a sort of lined box.

The cost to BP was £1,700, compared with £2,500 for the exterior insulation used in the other house. This involved cladding the outside walls with polystyrene sheeting, which was covered with rendering for protection and then with a decorative finish.

Other devices used in one or both houses include double glazing, energy saving fluorescent lamps, solar roof panels, heat pumps and heat exchangers.

"We would not expect many households to use all these measures, but we would hope all householders would use some of them," said Dr Freund.

Since nearly all the equipment being used is already commercially available, BP will not be breaking new technological ground. So just what will the company be getting out of its tests?

The experiment will show how various pieces of equipment perform in existing homes and how they interact.

Key role for coal in Welsh energy plan North West companies switch from oil

BY ROBIN REEVES, WELSH CORRESPONDENT

AN ENERGY plan for Wales giving a key role to coal and small-scale hydro-electrical developments, was launched yesterday by the Welsh nationalist party, Plaid Cymru.

The party argues that there is a gross imbalance in the share of Welsh electricity produced by coal and nuclear

power which has a damaging effect on the coal industry.

There should be intensive investment in the industry so that gas oils and other liquid fuels as well as chemical feedstocks, can be produced from coal, in addition to present uses, the study says.

The plan also calls for the setting up of a Welsh Energy Agency to supervise the development and distribution of energy, and for small-scale hydro-electric and windpower development, especially for rural communities.

The study notes that nearly 50 per cent of all Welsh electricity is exported.

BY MAURICE SAMUELSON

THE INDUSTRIAL market for coal in North West England, badly hit by the recession, is starting to revive as companies switch from oil.

One of the first companies to switch to coal is the soyabean processing plant of Contisoya at Bootle, Merseyside, which produces crude vegetable oil for the edible oil refining industry.

At the weekend it started using boilers which will use 13,000 tonnes of coal a year. The boiler plant was made by U. Green of Wakefield, with coal handling systems made by Sendair International of County Durham.

In the past six months the National Coal Board's North West region has won orders for 1.4m tonnes a year, worth about £60m at present prices.

Sales to industry in the region have fallen to below 1.3m tonnes a year compared with nearly 1.9m five years ago.

State industry chiefs to seek way round pay limit

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

CHAIRMEN of nationalised industries are to try to find a new formula which the Government would accept for raising the level of their boardroom salaries.

This follows a meeting between Sir Geoffrey Howe, the Chancellor, and representatives of the Nationalised Industries Chairmen's Group, who complained about their salaries falling behind private-sector levels.

Sir Geoffrey made it clear that the Government could not let the chairman and other State industry board members have general salary increases above the limits advocated for the public sector.

The chairman said this conflicted with the Prime Minister's declaration earlier this year that the salaries—which range from about £40,000 to £60,000 for chairman of major industries—should in future be fixed according to market considerations.

In the past the Government's Top Salaries Review Body recommended increases.

Since the Prime Minister announced this change, most chairman and board members have been given rises of around 7 per cent, in line with the Government's public-sector limit for 1980-81.

Only Sir Peter Parker has beaten this limit, winning a 25 per cent rise on his £48,000-a-year salary when he negotiated

fresh terms for a second period as chairman of British Rail.

Wage rises are likely to be limited to about 4 per cent in the coming year, although it remains to be seen whether the Government is prepared to pay more when making new appointments—for example when it finds a replacement for Sir Derek Ezra, National Coal Board chairman who retires next year.

His present salary approaches £50,000.

The Government's main worry appears to be the way State boardroom salaries tend to be regarded as a single overall problem covering 20 major industries and other smaller businesses.

This means that any overall concession would be seen as a major dent in the Government's approach to pay rises.

However, the chairman told Sir Geoffrey that the Prime Minister's idea of fixing each industry's salaries according to its own market considerations, would not have led to such a blanket approach. The fact that only Sir Peter had received a large rise proved this could happen.

Sir Geoffrey, however, gave no indication that there would be any easing of the general limits in the foreseeable future, but he said the chairman's group could try to devise a way of allowing boardroom salaries to rise gradually.

Government rules out tax rate curbs on drinking

BY GARETH GRIFFITHS

THE GOVERNMENT has rejected the systematic use of tax rates as a way of controlling alcohol consumption and says official policy alone can not secure responsible attitudes towards drinking.

In a discussion paper, *Drinking Sensibly*, produced by the Department of Health and Social Security and published yesterday, the policy emphasis is on health education and helping employers develop programmes for employees with drink problems.

Mr Norman Fowler, the Health Secretary, said the number of problem drinkers receiving specialist treatment from the National Health Service had increased sharply between 1965 and 1979 the number of patients admitted to hospitals with alcoholism or alcoholic psychosis had more than doubled.

Alcohol abuse had an adverse effect on family life, boosted road traffic and industrial accidents and had led to a sharp rise in the level of deaths from cirrhosis over the past decade.

The Health Secretary said the discussion paper aimed to preserve a balance between the majority of people who drank sensibly and those who had drink problems, and to widen understanding of the problems drink abuse could cause.

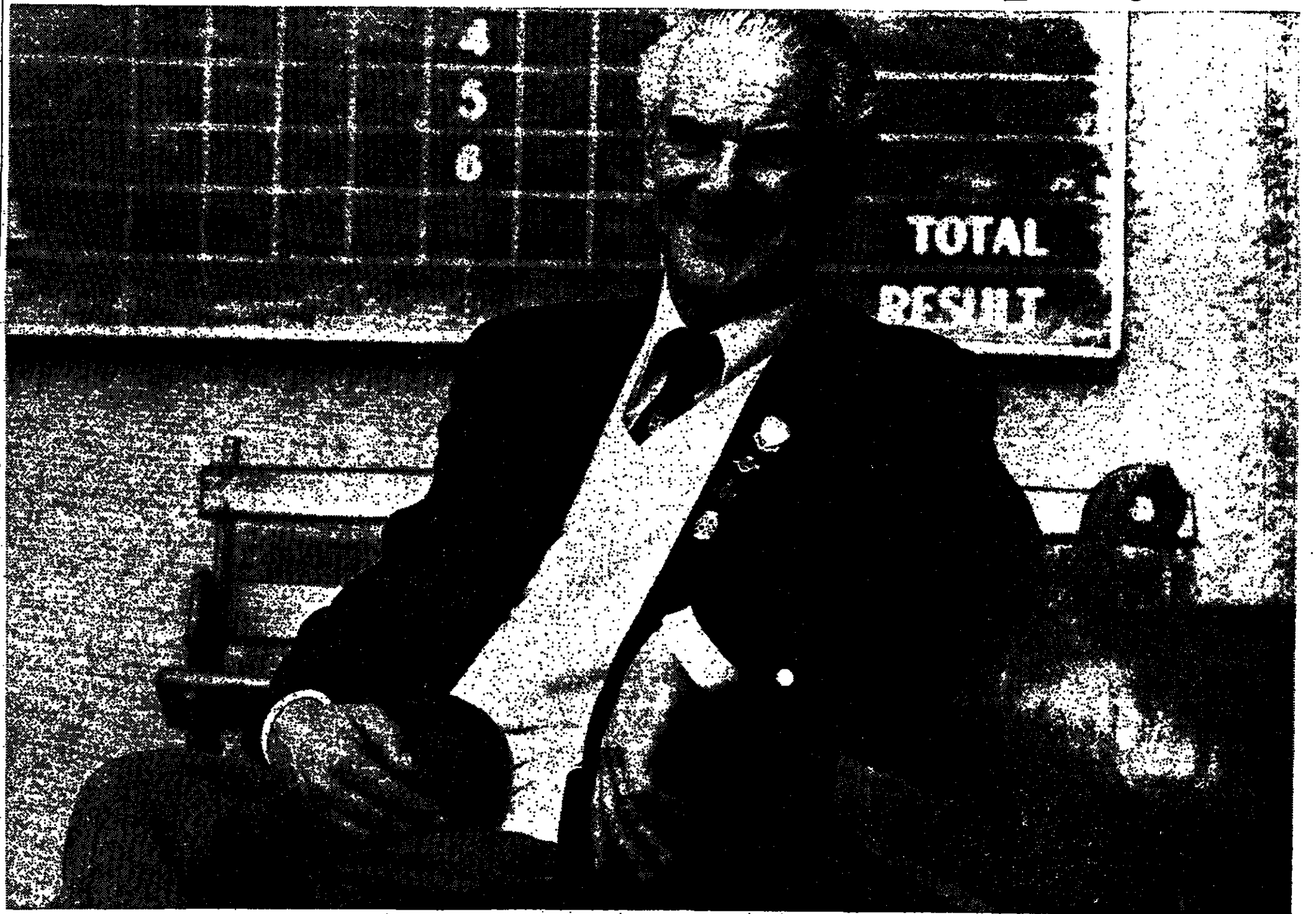
The Government has decided not to take any action on tougher controls over alcoholic drinks advertising. It believes the present system of self-regulation by alcoholic drinks companies and the advertising industry is sufficient. But there is still scope for stressing that the product is most enjoyable when taken in moderation, the report says.

The DHSS rules out a ban on drinks advertising on television because it would probably lead only to greater advertising efforts by other means. But the document suggests greater emphasis on education campaigns in schools and cites the relative success of the anti-smoking campaign since the 1980s.

The document also rules out a statutory co-ordinating body which could bring together the work of the various groups in the field. It argues that a co-ordinated approach is needed, but can be achieved more effectively through present procedures. A DHSS study group is looking at the effectiveness of several anti-drink abuse organisations which it funds.

Reaction from the drinks industry is that the discussion paper represents a balanced approach. But there is likely to be a lot of scepticism about the effectiveness of the DHSS commitment to tackling alcohol abuse, because of the powerful economic and fiscal reasons for boosting drink consumption.

Drinking Sensibly, Department of Health and Social Security, HMSO, £2.95.



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why things sometimes go wrong. Then I tried personnel, and I moved into management. That's seven jobs in all.

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UK NEWS = LABOUR

Remove Civil Service pay from political arena, say unions

Civil servants want an £85 minimum wage. Philip Bassett looks at their pay inquiry evidence

THE GOVERNMENT'S insistence that market forces should play a major role in determining pay increases for 530,000 white collar civil servants is rejected by Civil Service unions in their evidence to the inquiry into Civil Service pay.

Instead, the Council of Civil Service Unions insists on comparability with pay outside the service — the Government's rejection of which led directly to this year's 21-week strike campaign — must be an "important factor" in any rational pay system.

Significantly, this represents a softening of the unions' line, in that it is not a straightforward call for the re-institution of the comparability-based system brought in after the Plessey Royal Commission report in 1955, but is a partial recognition that that system has been swept away.

Mr Bill Kendall, CCUS secretary-general, said a new system must have "full regard to comparability." The Government's handling of Civil Service pay this year showed "the urgent need for a pay system which will remove Civil Service pay from the political arena and provide stability for the future."

The unions' evidence to the

inquiry, which is chaired by Sir John Megaw and is expected to report by next summer, is sharply critical of the Treasury-influenced paper submitted to the inquiry by the then-Civil Service Department in October.

The CCUS says this "unconstructive" document would be bound to change the character of the Civil Service, and that as a result "the integrity of the Civil Service and the application of Government policy will inevitably suffer."

The Government's paper "fails to give any weight to the requirements of continuity in government and public administration, which should transcend passing political considerations. Notwithstanding the attitudes of the current administration, their stewardship of the Civil Service is essentially a short-term one under the British electoral system."

In a clear reference to the "two-tier" bargaining system emerging in the public sector, the unions argue that "actions by the Government that place a premium on force (for example, by giving way to powerful groupings and restrict-

ing those whose cases on merit are probably better), only foster relative grievances and encourage industrial action."

It adds that "force (government authoritarianism and unprincipled opportunism) can only be met with force."

The unions state their "implacable opposition to the sort of one-way pay regime that the present Government is seeking to achieve for the Civil Service."

Though the unions acknowledge that much of the thrust of their evidence is necessarily defensive, given the Government's scrapping of a 25-year-old pay system, the CCUS puts forward thorough arguments on the main points the inquiry is likely to consider.

● **Market forces.** The unions say the Government's insistence that the state of the labour market should be reflected in Civil Service pay is "motivated by expediency, arising from the present high level of unemployment."

As well as seeking to take advantage of the current job

shortage, the Government was trying to influence or even dictate market forces.

Arguing that comparability with outside pay and conditions reflects both recruitment and wastage, the unions say: "If at the end of the day the importation of 'market factors' (which is only one of a number of relevant features in considering recruitment on its own or in relation to pay) can then be submerged totally by what are perceived as overwhelming national considerations, then the arguments advanced in favour of a 'comparability' recruitment factor cannot hold much real weight."

● **Comparability.** The unions urge the establishment of a fact-finding body to gather information on outside pay, along the lines of the now-abolished Pay Research Unit.

They suggest attaching it to the Office of Manpower Economics, with a supervisory board made up of MPs and CBI and TUC representatives with observers from the Civil Service unions and management. The "public interest" could

be brought into the system during negotiations, but the resultant pay rates should then be brought in without further interference.

"We will not be party to any system which includes a Government 'override' mechanism," say the unions.

● **Regional pay.** The Government has appeared keen to re-introduce different pay levels according to region in an effort to apply market forces. The unions say previous attempts at this have proved both administratively difficult and inefficient.

The unions show that under the current system of national pay, with two extra different rates for inner and outer London weighting, the rate for a clerical assistant is 15.3 per cent ahead of the national average, compared to 15.8 per cent for all non-manual staff. The rate for the rest of the country is 9.9 per cent of the national average, compared to 9.3-9.7 per cent for all non-manual staff. Similar results are shown for other grades. The unions suggest these

figures confirm that the present system is the only valid one and state that "there is no reason to assume that a system of regional pay differentials would solve any real or imagined problems within the Civil Service pay structure."

● **Merit pay.** The unions say promotion, rather than any adjustment of the present system of incremental scales or the introduction of bonus payments, is the proper reward for incentive and performance in the Civil Service.

Many civil servants regarded increments as devices for delaying payment of a "decent rate" rather than as a benefit. ● **Job security.** Noting that previous reports, including the Scott inquiry on pensions, have been unable to put a value on job security, the unions deny the Government's charge that civil servants have been "insulated... from reality."

They point out that there has been a succession of severe cuts in Civil Service numbers in recent years, and state "the present Government's target is to reduce the Civil Service by over 100,000 posts during its life time (by April 1984). This

means, in simpler terms, the loss of one Civil Service job in every seven."

● **Pensions.** Apart from the unions' usual rebuttal of the charge that civil servants do not contribute to their index-linked pensions, the unions say the present process of deducting contributions during the pay negotiations is both complex and unsatisfactory. It is not easily understood and can only operate in the context of pay comparability.

Pension costs and their apportionment between employer and employee should be divorced from the process of pay determination, though no clear indication is given of how this could best be achieved.

● **Low pay.** The unions say about 170,000 civil servants are earning £55 a week or less in basic pay, and propose this figure should be adopted as a minimum wage for the Civil Service. This would mean an increase of a third in the present bottom-level rate of £63.84 for a clerical assistant.

Excluding trainees and 16-17-year-olds, the CCUS puts the cost of an £85 minimum wage at about 3 per cent of the current

white-collar pay bill of £50m. "We believe that the cost of a low pay programme is not prohibitive, even in today's restrictive climate," say the unions, particularly if it was phased in over, say, four years.

● **Higher Civil Service.** The Government's repeated cuts in Top Salaries Review Body awards have pushed senior civil servants' pay severely out of line with outside rates. The pay for Under-Secretaries should be taken out of this area, and TSRB recommendations implemented fully.

● **Industrial Relations.** As the result of repeated Government breaking of agreements, the unions say Civil Service industrial relations "are at their lowest ebb, and the inquiry should be in no doubt at all about the depth of bitterness and disillusionment felt by civil servants at all levels."

Accordingly, the unions ask the inquiry to recommend an urgent and comprehensive review of the machinery and practice of industrial relations in the service.

Evidence submitted to the inquiry into non-industrial Civil Service pay under the chairmanship of the Rt Hon Sir John Megaw, CCUS, 19, Rochester Row, London, SW1.

3,000 ban overtime at Metal Box

By Our Labour Staff

THREE THOUSAND workers at Metal Box's 10 open top factories yesterday began an indefinite overtime ban and withdrawal of co-operation from management.

The move is in response to the company's refusal to increase its 5 per cent pay offer and its insistence that no compensation will be paid for the introduction of a new grading system.

Metal Box claims that the offer is the most that is available following substantial losses in the open top division last year. A £400 one-off payment to craft workers is not applicable to other grades, the company says.

The industrial action is being taken jointly by members of the Transport and General Workers' Union and the General and Municipal Workers' Union.

Mr Peter Evans, a TGWU national officer, has warned that the dispute may escalate

Seamen settle for 8% package

BY IVO DAWNAY, LABOUR STAFF

BRITAIN'S 26,000 merchant seamen have voted by more than three to one to accept a pay and leave package worth 8 per cent on current rates.

The deal, which was recommended for acceptance by the National Union of Seamen, will increase basic rates for Grade 1 foreign-going seamen from £70 to £74 a week and raise leave entitlement from 72 to 84 days for every year at sea.

Earnings for foreign-going seamen, who work an average of 55 hours a week, will increase from £136.47 to £146.96 when the new rates come in on January 2. The seamen's leaders had insisted that the General Council of British Shipping, the employers' body, extended shore leave in an attempt to provide work for the 3,500 ratings unemployed. NUS officials believe the

settlement should provide about 1,250 extra jobs.

The union's original claim was for a "5 per cent" in basic rates and an extra 18 days shore leave. The settlement will improve seamen's leave pay from £91 to £96.60 a week.

Agreement comes against a background of growing concern over the competitiveness of British shipping and anxiety on both the employers' and unions'

sides that there is no repetition of last year's damaging five week strike.

Earlier this month, the merchant navy's 35,000 officers agreed a similar 8 per cent rise, and talks are continuing with shipowners running short-sea and coastal routes. The short-sea employers have warned that financial pressures may not allow them to pay the full wage increase.

Shell refinery workers accept 8% pay increase

BY IVO DAWNAY, LABOUR STAFF

SHELL'S 3,400 manual workers employed in the company's five UK refineries have voted to accept an 8 per cent pay rise against the advice of transport union officials. It is also understood that 2,100 white collar refinery workers have settled for a similar deal.

Shell is optimistic that 1,765 craftsmen employed at the plants will agree to an 8

per cent rise at votes to be held later this week.

The manual and process workers at four refineries—Admaston, Shellhaven, Teesport and Stanlow—and the Carrington chemicals complex near Manchester, have different salary scales. However, the new agreement will raise yearly pay for a middle-grade main stream operator at Shellhaven from £5,573 to

£7,099.

Shift allowances will increase from £1,680 to £1,815.

The union had been seeking a rise in living standards for the manual workers and had argued that a 13.2 per cent increase was the minimum to keep pace with the cost of living. A demand for extra holidays was also rejected by the company.

Mr Harry O'Neill, chairman of the national negotiating committee, said yesterday he was disappointed but not surprised by the decision.

"I believe we have got the lowest settlement in the energy industry. And with the miners already being offered 9 per cent. I am a bit disappointed that the oil industry will be at the bottom of the league,"

Defence staff challenge

BY OUR LABOUR STAFF

THE breakaway staff association which has been formed in the Ministry of Defence sees its ultimate aim as that of sole representative body in the ministry.

The Ministry of Defence Staff Association was formed in response to the official MoD unions' handling of the 21-week Civil Service strike campaign over pay this year. The first issue of its journal says the first step towards this aim, apart from the recruitment of members, is securing a legal recognition from the MoD.

Modsa, which claims about 1,100 members, covering all grades in the MoD, stresses the need for trust between the

service and civilian personnel of the Ministry, but says "this cannot be achieved in an atmosphere of industrial unrest and the possibility of strikes."

The Association believes that to secure recognition it will have to have about 35,000 members or one-third of its potential membership.

The other MoD unions believe the staff association will not be afforded negotiating rights, and argue that by pressing for the MoD to be formed into a separate defence service — apart from the general Civil Service — the association is undermining overall Civil Service trade union unity.

Support for Solidarity pledged

MR LEN MURRAY, TUC general secretary yesterday condemned the Polish authorities for imposing martial law.

He also demanded that the arrested leaders of Solidarity be released and pledged TUC support for the movement.

All British trade unionists will share in the dismay and deep concern at the arrests of leading members of Solidarity and the imposition of military rule in Poland," he said.

The TUC condemns these acts of repression. They will make yet more difficult the understanding and compromises that are essential to finding solutions to the critical problems confronting Poland and her people."

The Solidarity representatives should be freed immediately so talks with the authorities could resume, he said.

He called on the Government to counsel restraint "in a tense and dangerous situation" and help to provide food and medical supplies vitally needed by the Poles through the winter.

Liverpool typists return to work

Financial Times Reporter

THE 350 Liverpool Corporation typists, secretaries and machine operators who have been on strike for a record six months over a pay regrading claim will be back at their desks this morning.

They voted at a mass meeting in the city's Boxing Stadium yesterday to accept the recommendation of the town hall branch of the National and Local Government Officers' Association (NALGO) and to return to work to enable their claim to go to arbitration in the New Year.

Lorry drivers reject 5%

By Brian Groom, Labour Staff

PRIVATE SECTOR lorry drivers in London, the South-East and West Yorkshire have rejected pay offers of about 5 per cent.

Their decision is a setback for road haulage companies who are badly hit by the recession. The employers are hoping for a second year of low settlements.

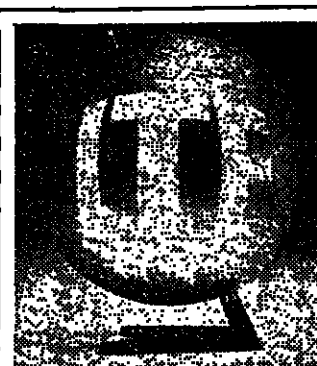
Companies in 21 regional negotiations have offered 5 per cent and below after pay deals last year of 3.5 to 6.7 per cent. There have been no settlements yet.

The Chancellor's economic package — especially the increase in employees' national insurance contributions — has stiffened the drivers' resistance. Nevertheless, negotiators for the Road Haulage Association's Metropolitan Area — representing 1,600 companies yesterday refused to go beyond 4.9 per cent, a figure based on a survey of what members could afford.

Shop stewards are now sounding out their members' feelings before attending a conference on January 10. Mr Ron Connolly, TGWU chief negotiator in the area, said there was a likelihood of industrial action. There had been great hostility to the offer.

Under the proposed award, drivers of the largest vehicles would see their minimum raised from £81 to £85 a week, but with a guaranteed five hours' overtime, this would become £101. The overnight subsistence allowance would rise by 50p to £10.25.

The offer rejected in Leeds and Bradford would raise 40-hour minimum for drivers in the highest category to £84 and raise the subsistence allowance by 50p to £10. It also contains a payment of £62.40 to move the settlement date from November 1 to January 1.



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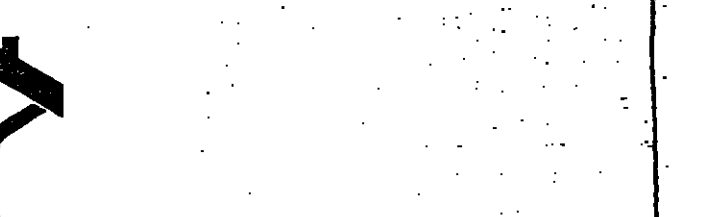
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Business Equipment	Processing	International Fair	Materials Handling
HONG KONG	Security Control	Jewellery/Watches	Man's & Boy's Clothing
JAPAN	Energy Technology	Laundry & Cleaning	Nonferrous
Shipbuilding/Marine	Equipment	Mineral	Packaging
Textile Machinery	Rubber & Plastics	Photographic	Plastics & Rubber
MEXICO	Travel	Equipment	Printing
Business Equipment	UK	Wood Processing	Wines & Spirits
Business Equipment	Brewing	UK	USSR
Business Equipment	Carpets	UK	Petroleum & Gas
Business Equipment	Communications	UK	
Business Equipment	Defence Components	UK	
Business Equipment	Heating, Ventilation & Air Conditioning	UK	
Business Equipment	Audio Visual	UK	

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This announcement appears as a matter of record only



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S.G. Warburg & Co. Ltd.

December 15, 1981

COMPANY NOTICES

VEREENIGING REFRACORIES LIMITED ("VEREENIGING")
(Incorporated in the Republic of South Africa)

TERMINATION OF LISTING ON THE STOCK EXCHANGE, LONDON AND CLOSURE OF LONDON OFFICE AND UNITED KINGDOM SHARE TRANSFER OFFICE

The Stock Exchange, London has agreed to terminate the listing of Vereeniging ordinary and preference shares on that exchange with effect from February 1, 1982.

The United Kingdom registers contain less than two per cent of the total issued share capital of Vereeniging. In view of that limited number of shares and the very few trading transactions which have taken place over recent years, the Board of Directors of Vereeniging has decided to discontinue the listing of the company's shares on the London Stock Exchange and the United Kingdom registers of members is no longer warranted.

Accordingly, in terms of clause 101 of Vereeniging's Articles of Association, the London Office and the United Kingdom Share Registers will be closed with effect from February 1, 1982.

All the issued ordinary and preference shares of Vereeniging are and will continue to be listed and dealt in on the Johannesburg Stock Exchange. However, it should be noted that it will also be possible to deal in the shares on the Stock Exchange, London in accordance with rule 1.62(1)(a) of that exchange.

From February 1, 1982 members on the United Kingdom registers will be entered in the Johannesburg registers maintained by Vereeniging's transfer agent, G. J. Marshall, Johannesburg (P.O. Box 51051) Marshalltown 2107 after that date all correspondence should be directed to that address. After July 1, 1982 all dividends will be paid in South African currency (Rand).

By Order of the Board
K. KEMP, Secretary
United Kingdom Transfer Secretaries
Charles Consolidated P.L.C.
P.O. Box 102
Chatter House, Park Street
Ashford, Kent TN24 8EQ
December 15, 1981

GENERAL MOTORS CORPORATION

Further to the DIVIDEND DECLARATION of 17th November, 1981, NOTICE is now given that the following distribution will become payable on and after the 15th December, 1981, against presentation to the Depository (as below) of Claim Forms listing Bearer Depository Receipts.

GROSS DISTRIBUTION PER UNIT	3.00 CENTS
LESS 15% U.S. WITHHOLDING TAX	.45 CENTS
	2.55 CENTS PER UNIT

CONVERTED AT \$1.8995 = 1.34246 PENCE PER UNIT

Barclays Bank Limited
Securities Services Department
54 Lombard Street, EC3P 3AH
15th December, 1981

CONTRACTS AND TENDERS

ETHIOPIAN TRANSPORT CONSTRUCTION AUTHORITY

EXTENSION OF CLOSING DATE OF INVITATION
IFB No. T-02/74

The Ethiopian Transport Construction Authority of the Provisional Military Government of Socialist Ethiopia announces that the closing date of Invitation IFB No. T-02/74, for the purchase of Road Construction and Transport Equipment, is Extended to December 22, 1981, at 10:00 hours Addis Ababa time.

All bidders who have picked tender documents and all others interested to participate are advised to note the change and submit their bids on or before the new closing date and time.

PUBLIC NOTICES

OXFORDSHIRE COUNTY COUNCIL BILLS.
£14.1m due 10th March 1982 issued
9th December 1981. Average 13.1%
£74.0m applications. Bills outstanding
£14.0m.

ART GALLERIES

NICOLA JACOBS GALLERY, 9, Cork Street, London, W1.

SMALL WORK by selected British and American artists. 10.30-5.30, Sat. 10-12.30.

BROWNE & DAREY, 19, Cork Street, W1. 10.30-5.30, Sat. 10-12.30.

ALLAN GALLERY, Devoted entirely to the work of the late Sir John Ruskin. 10.30-5.30, Sat. 10-12.30.

THE GALLERY is on the lower ground floor of the All Saints Church, 10, St. James's Square, London, W1. 10.30-5.30, Sat. 10-12.30.

CHENAI LIMITED, Finsbury House (1st Floor), 185, Piccadilly, W1. Tel: 01-493 1571. 10.30-5.30, Sat. 10-12.30.

FIELDSTONE, 61, Queens Green, NW5. 10.30-5.30, Sat. 10-12.30.

LEFEVRE GALLERY, 30, Bruton St., W1. 10.30-5.30, Sat. 10-12.30.

MATHAF GALLERY, 24, Mubom Street, London, SW1. Tel: 01-834 0000. 10.30-5.30, Sat. 10-12.30.

THE PARKER GALLERY, 2, Albemarle St., Piccadilly, W1. Exhibitions of Old Master, Modern and Contemporary Paintings. 10.30-5.30, Sat. 10-12.30.

WHITECHAPEL ART GALLERY, Whitechapel, High St., E1. Tel: 01-520 5224. 10.30-5.30, Sat. 10-12.30.

WILKINSON, 10, New Bond Street, London, W1. Tel: 01-493 1571. 10.30-5.30, Sat. 10-12.30.

MAILBOROUGH, 6, Albemarle St., W1. Tel: 01-493 1571. 10.30-5.30, Sat. 10-12.30.

COULING GALLERIES, 24, Albemarle St., W1. Tel: 01-520 5224. 10.30-5.30, Sat. 10-12.30.

RICHARD GREEN GALLERY, 1, New Bond Street, London, W1. Tel: 01-493 1571. 10.30-5.30, Sat. 10-12.30.

NOOTMAN, 8, Bury Street, St. James's, W1. Tel: 01-493 1571. 10.30-5.30, Sat. 10-12.30.

WATERGATE GALLERY, 24, Albemarle St., Piccadilly, W1. Exhibitions of Old Master, Modern and Contemporary Paintings. 10.30-5.30, Sat. 10-12.30.

SPENCER A. SAMUELS OF NEW YORK, 10, New Bond Street, London, W1. Tel: 01-493 1571. 10.30-5.30, Sat. 10-12.30.

Carrington warns Soviets against Polish intervention

FINANCIAL TIMES REPORTER

BRITAIN WILL maintain a policy of "strict non-intervention" over the Polish crisis, Lord Carrington, the Foreign Secretary, told the Lords yesterday.

In a clear warning to the Soviet Union and its Warsaw Pact allies, he added: "We expect the same of all signatories of the Helsinki Final Act."

Lord Carrington assured peers that there were no reports of danger to British people living in Poland.

He recalled the assurances by the Polish leader, General Jaruzelski, that reforms would be continued, despite the imposition of martial law, and that the emergency measures were intended to be of short duration.

"We regard these commitments as very important," he said.

The Government was following developments "with the closest attention and with great concern," and was in close consultation with its EEC partners and Nato allies.

"The next few days would appear to be of critical importance to the future of Poland," Lord Carrington said.

"We sincerely hope that the Polish Government and people will be able to resolve their problems without bloodshed by compromise and consensus."

"We shall observe a policy of strict non-intervention and we expect the same of all signatories of the Helsinki Final Act."

Replying to questions expressed the hope that Solidarity would be able to reach some compromise with the Polish government, Lord Carrington said: "We would all agree it is a tragedy that a movement towards greater freedom and democracy in Poland over the last 12 months has been halted. We must hope progress is resumed as soon as possible."

"We also agree there must be no intervention by foreign governments in the attempts of the Polish people to solve their own problems by their own efforts."

It would be a "disaster" if a statement by any Western Government was taken as an excuse for intervention by the Russians or any other East European government.

Mr Healey said the Polish economic situation was fragile and depended on the readiness of the Western banks to re-schedule loans to assist the Polish national debt.

He asked for an assurance from the Government that it would give assistance to ensure that the debt was successfully re-scheduled.

Mr Humphrey Atkins said the re-scheduling of the debts was not solely the responsibility of governments, but also involved the commercial banks.

But he added: "In our view it would be entirely premature to change any decision they have already agreed."

pledge by the Foreign Secretary, adding: "The gallant Polish nation must decide their own destiny."

In the Commons, shadow Foreign Secretary Mr Denis Healey said: "We would all agree it is a tragedy that a movement towards greater freedom and democracy in Poland over the last 12 months has been halted. We must hope progress is resumed as soon as possible."

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Lady Llewellyn-Davies welcomed the non-intervention

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Commons Sketch

Sentimental tributes to gallant Poles

THE COMMONS yesterday went in for some ineffectual hand-wringing over the momentous events in Poland with MPs paying sentimental tributes to the gallant people in whose defence Britain declared war on Nazi Germany.

In an ultra-sentimental statement Mr Humphrey Atkins, Deputy Foreign Secretary, said Britain would observe a policy of non-intervention and piously hoped other nations would do the same.

Tory MPs, including Mr Winston Churchill, obviously felt this response was too flabby. But they seemed at a loss to suggest what more the Government could do other than declare its sympathy for Solidarity, step up BBC broadcasts to Poland and see that food parcels got through.

Almost overshadowed by these sentimental events was a domestic announcement which the Government quietly slipped in a few minutes later. Nevertheless, it should not pass without notice.

Mr Patrick Jenkin, who has replaced the monetarist Sir Kenneth Robinson as Industry Secretary, disclosed that the Government is to give £22m in assistance to the private steel companies.

The package was concealed in plenty of wrapping paper with many references to restructuring, rationalisation and redundancy.

Pressed, however, Mr Jenkin seemed remarkably hazy about what all this entailed. Despite this, the central message was inescapable. The Government, which came to power opposed to state aid for industry, was engaged in another mini-turn, swerve, curve, what you will.

It seemed appropriate that the announcement should come from Mr Jenkin who was Financial Secretary to the Treasury in Mr Edward Heath's government. Bland and imperturbable, more like a senior civil servant than a politician, he goes from strength to strength in his argument to changes in economic fashion.

His argument in support of the announcement was rather curious. He seemed to be saying that having given £50m to the British Steel Corporation the Government now had to fork out £22m to help the companies which had been driven into a corner by the state-aided BSC.

Naturally, the public funds were welcomed from the Opposition benches although, as usual, several Labour MPs criticised the handout as too small.

There was also a welcome from the Conservative benches. In this new era of government flexibility everyone is a "wet" on these occasions.

Mr Stan Miller (Cons, Bromsgrove and Redditch) who resigned his post as FPS to Mr Francis Pym as a protest at the Government's attitude to private sector steel, saw it as a praiseworthy attempt to remedy "a grave injustice."

An apt summing up came from Mr John Morris (Lab, Aberavon). "Not a U-turn. But there are shades of 1972 about it."

John Hunt

SDP agrees to admit Labour's Douglas-Mann

By Elinor Goodman, Political Correspondent

THE SDP's steering committee agreed after a lengthy discussion last night to admit Mr Bruce Douglas-Mann into the party, despite the embarrassment he caused last week by his unilateral declaration that he intended to resign as a Labour MP and fight a by-election in his constituency of Merton, Mitcham and Morden.

The committee reserved judgment on whether or not he should be allowed to contest the by-election as the official SDP candidate. Instead, the committee agreed that it would be guided by the decision of the area SDP party in Merton.

Mr Douglas-Mann, who upset some Social Democrats in Merton by failing to consult them before he made his announcement, is to see members of the local SDP later this week.

They are likely to tell him that he is free to put his name forward for consideration as the official SDP candidate provided he renounces in advance his idea of standing as an independent Social Democrat if he fails to get the backing of the party.

Mortgage aid stays at £350m

Financial Times Reporter

BUILDING SOCIETIES will make £350m available for priority mortgages under the Government's support lending scheme next year, Mr John Stanley, the Housing Minister, said yesterday in a Commons written reply.

Unions begin to rally round Foot

BY JOHN LLOYD AND ELINOR GOODMAN

MR MICHAEL FOOT, the Labour Party leader, received his most powerful support yet in his current battle against the party's far left, when a senior leader warned that politicians who put internal struggles and ideological purity before electoral success would be "abandoning the trade unions."

Mr David Bassett, general secretary of the General and Municipal Workers Union and the chief spokesman for union interests within the Labour Party, gave his warning—clearly directed at Mr Tony Benn—at a meeting yesterday of the TUC-Labour Party liaison committee.

Mr Benn, who was sitting directly opposite Mr Bassett in the committee, did not reply to the comment. Besides this oblique but unmistakable attack in the liaison committee, Mr Benn could also face a move to oust him from the chairmanship of Labour's key home policy committee because of his continued defiance of Mr Foot.

A number of centre-right trade unionists on the committee have floated the idea of moving a motion of no confidence in Mr Benn early next year.

The idea is still in its formative stages, and some right wingers on the national executive believe it could not succeed. However, it is clear that Mr Benn has thoroughly antagonised a number of powerful trade union leaders, none of whom dissented from the line taken in the liaison committee by Mr Bassett.

Mr Benn retained his position as home policy chairman because, when the voting took



MOVING CLOSER: Clive Jenkins, Michael Foot, David Bassett

place immediately after the party conference in October, he retained the active support of Mr Foot—a support he no longer enjoys.

However, his removal as chairman would require all of the members of the committee's "soft left" to vote against him. Mr Bassett told the committee that all the trade union leaders present were under pressure from their members to produce results as soon as possible.

Trade unions had to thrash out policies with a party which could form a government, and if that perspective were lost, then the union's interest would fade.

The committee approved a programme of work for next year, which will focus on the production of a document for

the TUC and Labour Party conferences setting out the joint programme of the two bodies—an issue which would, in effect, be the bulk of Labour's election manifesto.

The major problem facing the two wings of the movement will be how to get agreement on some form of incomes policy, an issue which was delicately skirted in the interim document produced for this year's conference.

The subject will probably come up under the heading of the "national economic assessment," which both sides have agreed will be a central feature of their new strategy.

The alarm among trade union leaders over the activities of far left groups in the Party was also demonstrated in yesterday's liaison committee

meeting when Mr Clive Jenkins, the left-wing general secretary of the Association of Scientific, Technical and Managerial Staffs, said Trotskyists in the party were "anti trade union."

Much of the committee's work has been handled by a sub-committee on industrial democracy and planning, which will complete its work and report to the full committee early in the new year.

The sub-committee has agreed plans for new statutory rights for workers to enable them to take part in company decision-making from below and to create a new and powerful national planning body which would direct investment and production from above.

Key clause in Lloyd's Bill queried

BY JOHN MOORE

MR MICHAEL MEACHER, Labour chairman of a Commons committee reviewing the private Bill for improving self-regulation at Lloyd's, yesterday questioned Lloyd's legal counsel on possible loopholes in a key clause of the proposed legislation.

Lloyd's counsel, Mr Peter Boydell QC, submitted a clause which will require Lloyd's insurance brokers to terminate their shareholding links with the management companies of underwriting syndicates.

The clause is being promoted by Lloyd's because the Commons Committee had sought the provision in previous hearings of the Lloyd's Bill. Conflicts of interest had been identified between the brokers, the buyers of insurance, and underwriting syndicates, the sellers of insurance, and shareholding links existed between the two.

While brokers would be forced to divest themselves of their interests in underwriting management companies under the new proposals, shareholdings of less than 5 per cent may be held.

"What is to prevent a gathering together of interests who have under 5 per cent," to control an agent, asked Mr Meacher. "It is precluded by the definition," said Mr Boydell.

During a day long session at the House of Commons the Meacher committee listened to cross examination of a senior Lloyd's underwriter and independent managing agent, Mr Stephen Merrett.

Mr Merrett, giving evidence, for Lloyd's, was cross examined by Sir Frank Layfield, QC, for the Alexander Howden Group, a financial holding company with large Lloyd's broking and underwriting interests.

Mr Merrett said that if the underwriter was concerned that he would lose the opportunity to underwrite the business, "he might not ask the questions."

Mr Merrett said that a "lead" underwriter at Lloyd's, who starts the insurance of a risk, might quote a lower value than the existing rates to attract the business of the broker with which it had shareholding links.

The committee adjourned until this morning.

clause requiring brokers to terminate their controlling shareholding links with underwriting syndicates managing agency companies.

Sir Frank Layfield said that underwriters would notice the relationships between brokers and the syndicates they managed at Lloyd's. "He is on notice from the start," he told Mr Merrett. "These are knowledgeable, well informed men."

Mr Merrett said that if the underwriter was concerned that he would lose the opportunity to underwrite the business, "he might not ask the questions."

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Police reject anti-racist squads proposal

Financial Times Reporter

DEMANDS for special police squads to combat the problem of race hate disturbances were rejected yesterday by some of Britain's leading policemen.

Racial violence squads, established on the lines of existing drugs or pornography squads, would not solve the problem. They would simply be a "cosmetic success," the Association of Chief Police Officers told the all-party Commons race relations committee yesterday.

"Our experience in the past has been that, if we set up a special squad, the generality of police officers see that squad as having prime responsibility. Then the individual policeman tends to let that responsibility slide into a lower priority," Mr Alan Goodson, chief constable of Leicester, told the committee.

Overseas aid budget cut by 11% in real terms

BY DAVID TONGE

BRITAIN is to cut its overseas aid programme by 11 per cent in real terms in the next financial year.

Mr Neil Martin, the Minister for Overseas Development, said yesterday that the gross aid programme would be cut by 2 per cent in cash to £1,017m. However, the Treasury is using a price deflator of 9 per cent, cutting the volume of aid available for development by over one-tenth.

The cut comes after aid in the year to March 1981 was already at least 3 per cent below the previous year's volume. It is part of the general review of government expenditure announced last week.

The cuts were quickly criticised by the World Development Movement, a church-funded lobby for development issues.

Mr John Mitchell, director of the WDM, said the Government's treatment of 75 aid programme was symbolic of its attitude to the Third World. The more positive attitude, apparently taken by the Foreign Office after the development summit at Cancun, Mexico in October had proved "mere rhetoric," he said.

British aid in 1980 was equivalent to 0.34 per cent of GNP. This was the lowest figure since the Overseas Development

Administration was formed in 1966, entirely because of exceptional factors.

The underlying trend has been never 0.4 per cent, marginally above the Western average, though far below the 0.7 per cent target which successive British governments have accepted in principle.

The impact of the cuts has been slightly offset by the Government's decision, also announced yesterday, to authorise the Commonwealth Development Corporation to raise funds abroad.

The CDC, Britain's most cost-effective aid body, acts as a catalyst for private investment in developing countries. Mr Martin said it would be allowed to raise up to £15m abroad in each of the next three financial years. It will also continue to receive Treasury funds.

The Treasury had been blocking CDC borrowing because it would count towards the public sector borrowing requirement.

Sir Peter Melin-Smith, the general manager of CDC, said the extra money would not allow the CDC to expand. It will, however, maintain operations at the same level in real terms as in the 1970s.

It would "enable us to carry out a substantial programme of new commitments," he said.

Britain pledges extra help to Gibraltar

By Bridget Bloom, Defence Correspondent

THE BRITISH Government has agreed to provide Gibraltar with an immediate increase in aid pending final negotiations on the closure of the naval dockyard in the two-and-a-half square mile colony.

The offer was made yesterday when Sir Joshua Hassan, Gibraltar's Chief Minister, met Lord Carrington, the Foreign Secretary, and other British Ministers. No figure has been disclosed but an announcement is expected later this week.

Britain's announcement last month that it would close the dockyard has caused alarm in Gibraltar, where the government estimates that 60 per cent of the colony's gross domestic product, estimated at £60m in 1980, is accounted for by British defence and related activities.

Sir Joshua, who is accompanied by the colony's Governor, Gen Sir William Jackson, yesterday sought and apparently received assurances from Britain that it would honour its commitment to support the Gibraltar economy if the dockyard closed. But he was warned that the closure was irreversible.

There was also a welcome from the Conservative benches. In this new era of government flexibility everyone is a "wet" on these occasions.

Mr Stan Miller (Cons, Bromsgrove and Redditch) who resigned his post as FPS to Mr Francis Pym as a protest at the Government's attitude to private sector steel, saw it as a praiseworthy attempt to remedy "a grave injustice."

An apt summing up came from Mr John Morris (Lab, Aberavon). "Not a U-turn. But there are shades of 1972 about it."

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Financial Times Reporter

BUILDING SOCIETIES will make £350m available for priority mortgages under the Government's support lending scheme next year, Mr John Stanley, the Housing Minister, said yesterday in a Commons written reply.

Welsh urban programme cash up 30%

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

GOVERNMENT aid to Wales under the urban programme for next year is to go up from a projected £11.6m to £15.3m—an increase of £3.7m or 30 per cent.

This was announced last night by Mr Michael Roberts, Welsh Under Secretary, at the end of a Commons debate on employment prospects for Wales.

It was greeted by a cheer from Welsh Conservative MPs.

Aid under the programme during the current financial year is £10m.

The money goes to local authorities to enable them to promote industrial development, additional social services, education and recreational facilities.

The increase follows the announcement last week by Mr Michael Heseltine, Environment Secretary, that Government money for inner cities in Eng-

land is to be increased by up to £95m next year.

Wales does not receive inner city aid and the urban programme, the Welsh equivalent, is channelled through the Welsh Office.

Mr Roberts said the increase would be translated into new jobs and social activity, and would help the Welsh people generally, particularly the deprived and burdened.

Notice of Redemption
THE DEVELOPMENT BANK OF SINGAPORE LTD.
Singapore
US\$10,000,000
8-1/2% Guaranteed Bonds 1982

NOTICE IS HEREBY GIVEN to Bondholders that all outstanding Bonds in the above described issue will become due and payable on January 15, 1982 at the redemption price of 100% of the principal thereof plus accrued interest of said principal amount to such date. On or after such date, interest on the said Bonds will cease to accrue.

Payment of the Bonds will be made on or after January 15, 1982 upon presentation and surrender of said Bonds together with all coupons appertaining thereto at any one of the following paying agents:

<p>Bank of America N.Y. & S.A. Asia Currency Unit Citibank Centre Singapore</p> <p>The Chartered Bank 4-4 Des Voeux Road Central, Hongkong</p> <p>Standard Chartered Bank Ltd. 160 Water Street New York, N.Y. 10038, U.S.A.</p> <p>Bank of America N.Y. & S.A. St. George's Building Ice House Street Hongkong</p>	<p>Bank of America International S.A. 55 Boulevard Royal Luxembourg</p> <p>Morgan Guaranty Trust Co. of New York Avenue Des Arts 55 1040 Bruxelles, Belgium</p> <p>The Sanfom Bank Ltd. 1-32 Marunouchi Chiyoda-ku, Tokyo, Japan</p> <p>The Mitsui Bank Ltd. 1-12 Yurakucho Chiyoda-ku, Tokyo, Japan</p>	<p>The Bank of Tokyo Ltd. 14-3 Hongkoko, Chuo-ku Tokyo, Japan</p> <p>Morgan Grenfell & Co. Ltd. 23 Great Winchester Street London EC2P 2AX England</p> <p>The Chartered Bank 21 Raffles Place Singapore</p>
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NOTICE

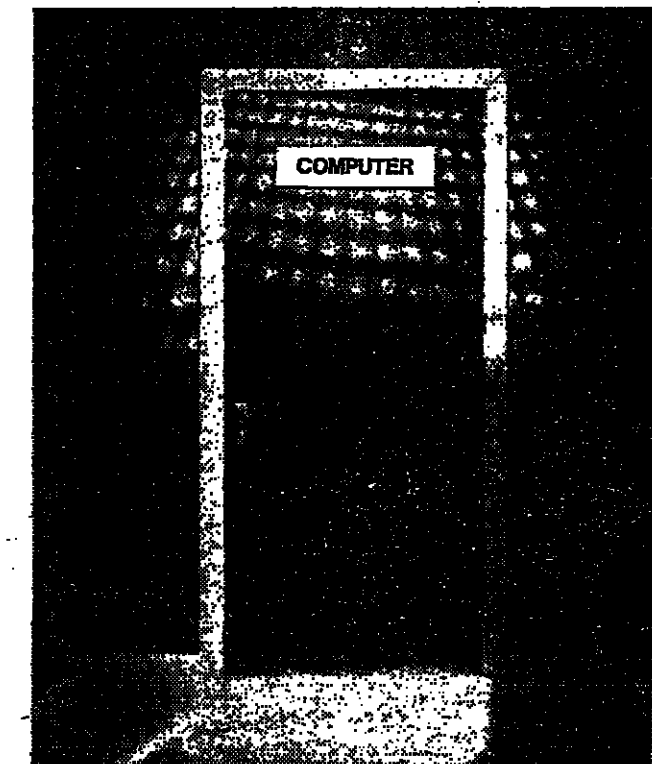
The following Bonds drawn for redemption due January 15, 1981 and coupon No. 00019 have not as yet been presented for payment.

05824	07717
05825	07734
07828	07735
07829	07742
07716	09101

BANK OF AMERICA
NATIONAL TRUST AND SAVINGS ASSOCIATION
Principal Paying Agent

December 15, 1981

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The tool was the computer and it was kept locked away because it was unwieldy and complicated. But this denied information to those people who needed it most.

Then, in 1976, Wang opened the door. They turned the business world on its head by building computers that adapted to people's needs. Now, as then, Wang computers are built to be easy to understand and operate. And Wang computers are designed to keep pace with a company's growth—without costly delays, reprogramming or replacement.

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This simple process Wang also applied to word processing—very necessary in view of the fact that 80% of the information received in any office arrives in the form of words, not numbers. The result? Wang are now among the world's leading manufacturers of word processing systems—and the first company to put word processing and data processing together on one system.

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For a presentation of the Wang Office Automation Story, call (01) 436-0200. Or send this coupon to: Wang R & W Limited, Wang House, 100 George Street, London, W1.

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THE MANAGEMENT PAGE

Small Business
BY TIM DICKSON

How Barclays confronted the risks of innovation

The second in a series of articles on what the major UK banks have done to help the smaller businessman

SMALL business strategists at Barclays Bank must have mixed feelings about the Government's Loan Guarantee Scheme.

The bank, it should be emphasised, has reacted positively to this controversial initiative, and at the end of November had handed out more guaranteed loans—over £14m—than any of its high street rivals.

Ironically, however, the publicity which the scheme has attracted has taken the shine off Barclays' own Business Start Loans—not to be confused with the Government's business start-up scheme—a particularly imaginative form of medium-term funding introduced at the end of September last year in recognition of the special needs of smaller companies.

In the first 12 months that this type of finance was available, Barclays lent almost £10m in start loans to just over 300 customers.

But because of competition from the better known Loan Guarantee scheme which, with less stringent conditions, can sometimes fulfil the same purpose, applications for Barclays' business start have since fallen off.

Yet the Barclays concept is widely admired by other banks and, in this industry which specialises in overnight imitations, some of them might have followed suit if the Loan Guarantee scheme had not come along.

Like normal medium term loans, "start loans" are aimed at new or established limited companies launching a new product or project. The major difference is that no repayment or capital is made until the end of the period (invariably five years) and charges are collected not in the form of regular interest payments but as a percentage of the borrower's sales, in a similar way to a royalty charge.

In other words, "start loans" have the advantage that cost is directly linked to performance and cash flow in the early stages of development can be significantly improved. On the other hand, the performance link may be a deterrent to those who are convinced they are on a winner.

Two further attractions are that directors' guarantees or other third party security are not demanded by the bank, and that royalty payments are treated by the Inland Revenue as franked income.

The availability of Business Start Loans, however, does not mean that applicants will automatically be accepted. Barclays makes clear in its literature that it is "particularly concerned with the strength of a company's management." And as Ian Lovett, manager of Barclays Bank's Small Business Unit,



Ian Lovett (left) and Malcolm Forbes

points out, "We expect them to exhibit a good knowledge and experience of the market they are about to enter."

Lovett is adamant that the loan guarantee scheme is not a direct alternative and he is now determined to breathe new life into start loans.

Barclays' most lasting response to the special needs of small companies is the Business Advisory Service (see article below). This was the earliest initiative by any major clearing bank to meet some of the problems posed by the Bolton Committee.



While some critics query whether experience as a branch manager provides the right credentials to be a BAS trouble-shooter, many companies have nowhere else to turn. Inevitably much depends on the individuals involved but there is a growing demand for the service.

The bank meanwhile, also offers among its services a Business Expansion Loan for Small Companies (also introduced in September 1980). This bears more than a passing resemblance to the sort of medium and long term facility on offer

from other banks, with customers able to choose a term of between 2 and 20 years, fixed or variable interest rates and a sum between the minimum £5,000 and the maximum £500,000.

Barclays is also a leading light in the London Enterprise Agency (along with Midland and Lloyds) and is involved with another dozen of the many enterprise agencies now sprouting up round the country.

In addition, the bank has endowed a £250,000 "Barclays Chair in Microprocessor Applications" at Manchester University and has seconded several of its employees to small business agencies (one, for example, is working with British Steel in Consett).

Along with the Co-op Bank, Barclays is the only UK bank to hand out subsidised "job creation" loans in co- and steel closure areas with money provided by the European Coal and Steel Community. Barclays effectively acts as agent in the UK and hands out "parcels" of up to £50,000 for companies creating new jobs. The advantage for the company is a low rate of interest, thanks to a special rebate from the ECSC.

The first article in this series, on the Midland Bank, was published on November 17.

In brief...

MANY good businesses with a sound idea slip up when preparing their financial case. This, at any rate, is what financial institutions always say. The Industrial and Commercial Finance Corporation (ICFC) provided some clear guidelines at a recent one-day conference on "Starting Up in Business."

Robert Smith, ICFC's assistant general manager, gave a brief run down of what any lender will want to know. It may be text book stuff but guidelines help concentrate the mind.

Who are you? A description of the products, markets, spread of customers, management, trading history, etc.

What do you want? How much, how long for? A cash forecast is essential and more useful than profit estimates.

Why do you want the money? e.g. buildings or plant (in which case a long-term loan will be appropriate), equipment with say a five-year life (leasing, HP), working capital (overdraft). What is the effect of this on profits?

When is the cash required and when will it be repaid? Many borrowers want money in a hurry but this does not inspire confidence.

How will interest payments and capital repayments be made? What security is available within the company and outside (e.g. personal guarantees)?

Smith also talked about why, in his experience, small businesses fail. The reason was seldom technical. Production and marketing costs tended to be underestimated, he said; pricing and control of cash was often inadequate while failing to listen to outside advice was on other occasions the pride before the fall.

The London Enterprise Agency (LEA) and the Greater London Council are still keen to hear from budding entrepreneurs wanting to join their joint training programme in the New Year. It consists of four linked weekends over three months (starting January 15) and thanks to a GLC/LEA subsidy the cost has been reduced to £150 (this includes tuition, counselling, all meals and accommodation for two weeks).

The programme so far has led to the establishment of more than 100 businesses. For further details contact the London Enterprise Agency, 69 Cannon Street, London EC4N 5AB (Tel: 01-243 4444 ext. 236).

Walker's conclusion is reinforced by the fact that two of the most successful Japanese manufacturers in Britain, Sony in Bridgend and Toshiba in Plymouth, have drawn their top

MULTINATIONALS IN THE UK

Unsung heroes of Japan's invasion

THE conventional picture of Japanese multinationals working in the Welsh valleys has taken on a new dimension with the revelation that the key ingredient is almost invariably a British manager, rather than a Japanese.

While Japanese companies in the UK continue to be critical of the attitudes and skills of most British executives, a new study concludes that the majority rely heavily on a handful of exceptional local managers to bridge the "culture gap" between the two countries, and to adapt Japanese management practices to the local scene.

Where a senior UK national has not been employed, "then the employment practices have generally gone too far for British tastes" and have not succeeded, according to the study, which was carried out by the Confederation of British Industry.

Conversely, Japanese ventures "have generally failed where the senior UK national has not been employed," says the author of the study, Andrew Walker. "This reliance on the senior British manager means that there could, in theory, be as many different management styles in Japanese companies as in any cross-section of British industry," says Walker. But in practice, employees in Japanese companies in the UK are managed in a remarkably similar style, he maintains.

This is due almost entirely to the type of UK national appointed to manage the company (usually in tandem with a senior Japanese executive), he suggests. After an exceptionally extensive and investigative search, the appointment generally goes to someone who is "constantly seeking consensus not conflict, unity not division, discipline not laxity, and commitment to the entirety of the company, not to a particular skill, facility or discipline."

Where senior managers do not belong to the consensus-seeking "school of thought," Walker says that in the companies he visited they had invariably either left or the venture had failed.

Walker's conclusion is reinforced by the fact that two of the most successful Japanese manufacturers in Britain, Sony in Bridgend and Toshiba in Plymouth, have drawn their top

UK executives from unusual backgrounds. When he was recruited in 1973, Sony's general manager, an engineer, was working for Glacier Metal—one of the most famous UK models for enlightened employee relations—while one of Toshiba's two top UK managers previously worked with a common ownership enterprise.

Through warning against the temptation to look for a "miraculous ingredient" in Japanese management, Walker identifies six themes which are common to most of the 35 companies in the study (all of which are Japanese owned or part-owned, or have Japanese connections).

1. Dedication to the cause, "to the company, the product, the people and the team." This shows in everything employees do, both at managerial level and on the shop floor.

2. Detail in pre-planning information, budgeting, reporting, and in every aspect of production "so that people are expected to get every detail of their job right, and indeed want to."

3. Self-discipline in every respect.

4. Planning, with strategic and tactical plans discussed in detail with all those concerned in their achievement, so that everyone was committed to them. This involvement in the planning process operates at every level.

5. Best possible production and welfare facilities.

6. Pride in the product, and in other products made by the same company. "To let the team down by not producing top quality work to the highest standard would be a blow to personal pride and is therefore rarely seen."

"Japanese Management in Britain. Employee Communication Unit. CBI, Centre Point, 105 New Oxford Street, London WC1A 1DU. Tel. 01-379 7400."

Christopher Lorenz

Why the bank realised the need to give advice

"COMPANIES WHICH do not plan," says Malcolm Forbes, "are like drivers who keep their eyes firmly fixed on the rear view mirror. Doing so means it is highly unlikely that they will reach their destination."

Forbes should know, for over the last couple of years he has gained a rare insight into small companies in his capacity as Barclays Bank's Business Advisory Service manager for the Reading district.

The Business Advisory Service was Barclays' direct response to the famous 1971 Bolton Report which drew attention for the first time to the UK's large, but at that time mostly neglected, small business sector.

Among its recommendations,

Bolton specifically called on banks to improve their relations with small business customers, a challenge which Barclays hesitantly accepted 18 months later by setting up the BAS. Its subsequent development prompted Lloyds to follow suit with a similar service in 1976.

Though some senior bankers still find it difficult to admit criticism in public, Barclays was candid enough to do just that in its last annual report. "We have learnt from the service that Bolton was right: small firms do need financial advice," said Sir Anthony Tuke in his final statement as chairman before his retirement last April.

Through the BAS, Barclays offers a free appraisal—

in the form of an in depth survey of a company's entire financial position. It is carried out by one of the 45 specially trained experts—like Malcolm Forbes—who are dotted around the bank's 33 districts in the UK and who are called in with the mutual agreement of a customer and his local branch manager.

The idea is that the BAS manager builds up a picture of the company's objectives and problems, with special emphasis on costing and pricing, budgeting, cash flow forecasting, capital investment potential, asset management and book-keeping. Ideally he enables the businessman to take a fresh look at what he is doing and quite often new systems for financial control will be devised.

About 7,000 surveys have been written since the service was established in 1973 with a further 20,000 short reports known as "mini surveys."

"I think in the early days we put in too much detail and possibly told customers a lot of things they already knew," says Forbes. "But it is all about communication," he adds.

"Traditionally banks have just tended to look at audited accounts and left it at that. They have sometimes had a rather inflexible attitude to debt to equity. By learning more about our customers we can help break down these old-fashioned ideas."

Besides providing opportunities to introduce the bank's other services, the survey enables Barclays to learn more about its customers, brings a certain amount of goodwill and, most important, helps companies avoid getting into trouble.

"The emphasis is on helping healthy businesses which may have outgrown systems no longer appropriate," says Forbes. "It is all about communication," he adds.

"Traditionally banks have just tended to look at audited accounts and left it at that. They have sometimes had a rather inflexible attitude to debt to equity. By learning more about our customers we can help break down these old-fashioned ideas."

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EDITED BY ALAN CANE

Cable TV future 'in balance'

BY ELAINE WILLIAMS

THE LONG-TERM future of Britain's cable television industry is hanging in the balance. It needs to invest heavily to replace its ageing cable networks but is reluctant to commit itself to capital expenditure without relaxation of Government controls which, it says, are restricting growth.

At the beginning of November, the Cable Television Association wrote to Mr William Whitelaw, Home Secretary, expressing concern about the future of the industry and calling for a relaxation of restrictions which would allow the operators to run new types of services.

With an assurance of this kind from the Government, operators would be prepared to undertake the costly task of improving the cable networks.

This would allow the installation of high capacity cables to provide upwards of 50 different services ranging from community television programmes, educational services, two-way burglar alarms, provision of banking services, to electronic shopping.

Investing for the future will not be cheap. In 1978 estimates were that the cost of laying in a national cable system would cost £1.5bn, which is nearer £5bn today and would take many years to complete.

However, it is believed that

in a system for an average-sized town it would cost cable companies about £400 to £500 per family assuming that 50 per cent of the population subscribed to the system.

Britain's cable system is old and there has been no significant investment in networks for the past seven or eight years and companies are unlikely to commit themselves to improving them unless Government policy is changed to encourage the growth of new services over cable.

The bulk of cable was installed between 1955 and 1964 and a high proportion—about 70 per cent—is high frequency multipair cable which allows a maximum of only four television channels.

Licenses

With the exception of the experimental subscription service which carries recent feature films, the Home Office licenses cable operators to offer only the BBC and IBA programmes, which will include ITV-2 when it starts broadcasting next year.

But cable operators believe that the Government must loosen its tight grip over the running of the networks; otherwise the industry is doomed to rapid decline.

British operators look

longingly across the Atlantic to the U.S. where cable television is enjoying incredible growth.

Already subscribers are offered a variety of new services and some cable operators have experimented with two way communication along the cable to provide viewers' response to local issues, and so on and to order shopping over the network.

Future investment involves not only laying new cables under the road but equipment such as computers to control the new services.

For example, a computer at the cable operator's headquarters would be used to bill customers automatically for each service used, and to keep lists of viewers who order goods or other services through the network.

In the home, subscribers would not only need the adaptor which connects them into the cable network but a special keyboard to select each service and communicate with the computer.

Cable operators argue that supporting cable is not only important for the survival of the industry but will also be vital to the growth of direct broadcast satellites. They say that the role cable will play in satellite broadcasting has been underestimated.

In the Government report

Direct Broadcasting by Satellite published earlier this year, it is suggested that 500,000 people would watch programmes received directly from space via individual dish aerials on home roofs after three years.

Cable companies say that if they were allowed to distribute satellite programmes, even the existing cable system would immediately offer a potential audience of 4.5m homes.

Government estimates on the cost of dish aerials to receive direct space broadcasts are about £200 each but cable operators say the cost will be double especially in the early days of the service.

It is also questionable how many homes will be in direct line of sight of the satellite so that other means of distributing the television signals will be needed.

Ironically, Britain was the first country to use cable in the 30s to distribute radio programmes. After the Second World War television was piped down the same wires.

Cables were used because there were insufficient transmitters to reach all parts of the UK and some mountainous areas suffered from poor reception.

However, in the 60s the UHF transmitter network was dramatically expanded reducing



Head days in Greenwich, one of the UK's earliest cable television projects. Now the industry is losing patience.



the need to serve homes by cable and for the past 10 years the cable industry has seen little growth, but has, inevitably, been hit by the rising cost of maintaining its equipment.

2.5m homes

According to one cable expert the decline in cable television could be extremely rapid—fall-

ing to less than 20 per cent of its present size by 1985.

Today, some 2.5m homes are connected to cable television spread over 2,250 different networks. According to the Cable Television Association about 1.5m are in the commercial sector, the remainder are non-commercial and include networks operated by cable companies for local authorities.

A further 2m homes are close to cable networks and could be

connected without significant capital cost.

If Britain does commit itself wholeheartedly to developing cable television services within the near future, it could place British cable and equipment makers in a strong position to attack the growing cable television markets in Europe.

If not, Europe will look to the U.S. for its technology and Britain's industry will face a sharp decline.

Recycling slag from steelmaking

NIPPON KOKAN has built a plant to recycle waste slag produced during the production of steel using the basic oxygen furnace process at its Fukuyama site in Japan.

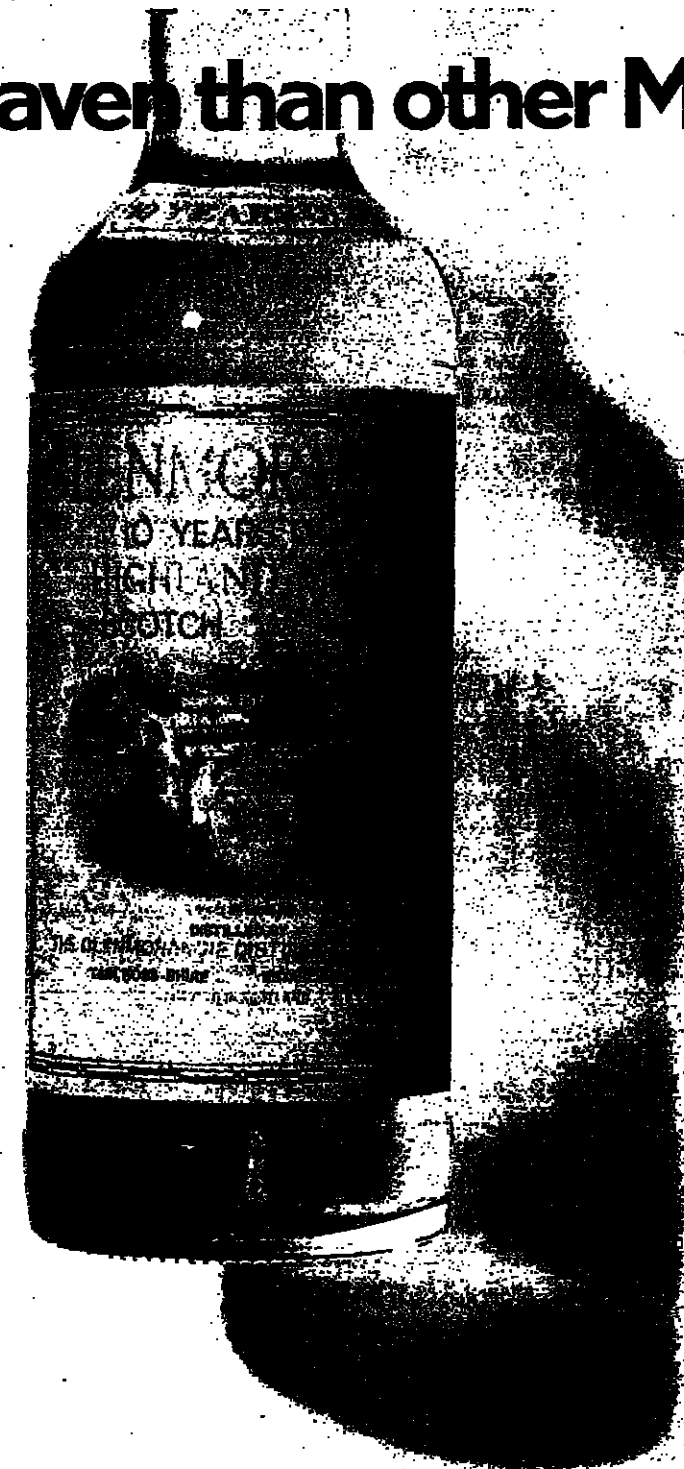
This is believed to be the first plant in the world capable of recycling 20,000 tons of slag a month for use in the construction industry.

The company says that although technologies have been developed to recycle almost all the slag generated through blast furnace operation, BOF slag has caused a particular problem because it easily disintegrates and effloresces.

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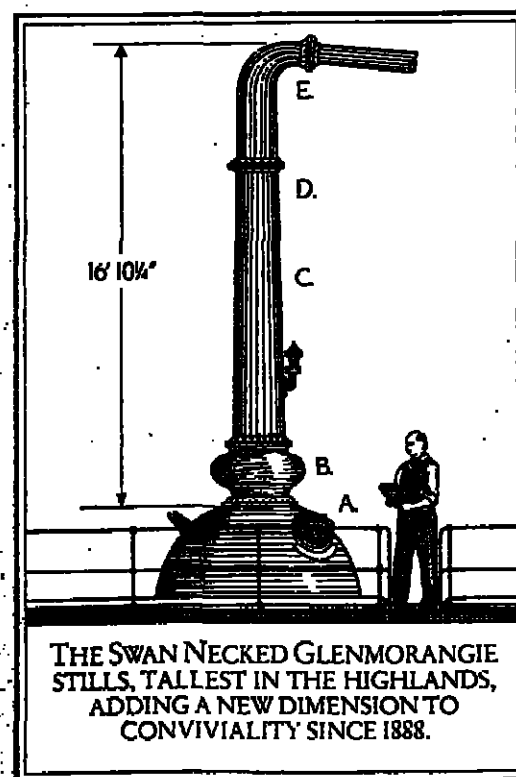


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D. EVEN THE HARDEST gatecrashers start dropping back at this stage.

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GEC shakes to prove its point

BY ALAN CANE

THEY MAKE earthquakes at GEC's Whetstone research centre; small, controlled earthquakes in the laboratory, that is, to prove the soundness of key components for the UK's nuclear power stations.

The components, switchgear, valves and the like, are lashed to a giant metal table and shaken until the Whetstone researchers are content the parts will pass the Central Electricity Generating Board's most stringent requirements.

Prediction, measurement and analysis of shock and vibration is a major area of research at Whetstone, one of the principal GEC research laboratories.

Situated just outside Leicester, the complex of redstone buildings and "Portacabins" is both manufacturing site and research centre.

Together with the Stafford laboratory, Whetstone is responsible for servicing the research needs of the companies in the GEC group in mechanical engineering. The Hirst and Baddow laboratories look after electronics and communications.

Most of the GEC companies have their own research operations; the research centres are called in only when their special expertise is required.

And that special expertise includes the ability to predict what will happen inside the gear box of a naval frigate when a mine explodes beneath it.

GEC Marine and Industrial Gears of Rugby, working with Cantieri Navali Riuniti of Genoa, last year won a contract to manufacture the propulsion gearboxes of eight gas turbine driven 3,000-tonne anti-submarine frigates for the Italian Navy.

The final contenders were GEC and Maag, of West Germany, the Italian's traditional supplier. Once GEC and Cantieri had pocketed the order they had to prove to the Italian Navy is a tough task master—that the gear box and gear train—a massive structure some 10 feet by 10 feet by 20 feet—could withstand severe shocks from nearby explosions.

The analysis was complicated by the fact that the frigates were intended for anti-submarine work and therefore had to run quietly.

Smooth, quiet gears mean efficient lubrication and high quality gear cutting, but noise can also be reduced by introducing a little flexibility into the gearbox structure.

Such a gearbox is much more complex and difficult to analyse using conventional computer techniques than a rigid structure.

So GEC was faced with three

alternatives: first, build the entire gearbox and set a mine off under it—that was ruled out as impractical. Second, use finite element analysis, a technique with which it is possible to model the response of an entire structure by considering the stresses and strains on small, regular elements of the whole. That was rejected because of the time involved in setting up and preparing the data—furthermore, it was going to prove impossible to analyse backlash in the gears.

So the Whetstone team under Nigel Ramsden, head of the structural dynamics and data analysis group, set about building a faithful, one-fifth size model of the gearbox. True, the gears lacked teeth, but in all other respects the model was true to life.

Even then, it was not possible simply to shake the model on the table—as the dimensions became smaller so the frequencies generated by the hypothetical explosion would become greater, and it was impossible to generate such vibration on the table.

The answer—Whetstone believes it has made a significant advance in transient vibration analysis here—was to shake the model on the table under computer control over a wide range of individual frequencies, measuring the accelerations produced at 140 points on the model using hand held accelerometer probes.

Taking the known physical characteristics of the model into consideration and using computers to carry out the awkward mathematics, it was possible by summing, or superimposing, the response for individual frequencies, to build a mathematical model of the full-scale gearbox and its response to shock.

The Whetstone team were able to tell the gears company late last year that their gearbox would meet the Italian specification. "Only just" according to Nigel Ramsden "but that is good engineering."

The first of the new "Maestrale" class frigates has now been commissioned and has undergone sea trials.

The gear boxes have proved to have low noise levels, going to show, according to Nigel Ramsden "that you can have the best of both worlds—low noise and shock resistance—but it does require a certain amount of effort."

He points out that the method can be applied to other naval hardware: "Diesel engines and other large scale equipment already in existence can be tested (operating if necessary) without recourse to models to provide the basic data from which the shock behaviour can be predicted."

Office tech group established

A FEW companies bewildered by the burgeoning office automation industry have set up an organisation called "Office of the Future Information Exchange" to share experiences about the techniques.

The new body is particularly concerned with attracting small to medium sized businesses which are in the early stages of office automation.

The exchange hopes to build up information on the types of systems available, how systems

Bank cards

CAMBRIDGE CONSULTANTS, has developed a system which can detect errors encoded onto banking and security cards.

Developed for Midland Bank, it is hoped that the monitoring system will cut down the amount of time taken to reprocess faulty cards.

[illegible]

[illegible]

[illegible]

	Index	Market Price	Current Yield	Yield to Maturity	Levy	Representative Bond Issued on Sinking-fund Redemption Period
93	Malaysia 72 84	85.75	7.51	10.30	1.47	1. 675-84D
94	Malaysia 72 85	79.81	7.81	12.62	3.76	1. 845
95	Malmeo 75 84	78.95	9.37	10.06	1.67	1. 821-82D
96	Malmeo 75 84	88.10	8.41	10.95	2.72	1. 833-83D
97	Manitoba 77 84	83.29	6.97	9.54	1.58	1. 845-84D
98	Ment, Ind. 75 84	83.29	8.57	8.19	0.50	1. 678-87S
99	Messl Fin. Comp. 78 80	79.50	7.86	10.07	5.09	1. 125-92D
100	M E P C 75 83	83.50	8.38	10.30	7.23	1. 485-85D
101	Mexico 75 83	83.33	6.93	11.02	3.69	1. 720-85D
102	Mexico 75 83	88.00	5.34	9.97	0.98	1. 725-85S
103	Mexico 75 83	88.75	5.11	11.12	0.98	1. 732
104	Mexico 75 83	85.10	4.41	11.60	1.80	1. 732
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Arab Bankers

Imperial War Museum

The War Illustrated

by WILLIAM PACKER

Not one of our major public museums or galleries is ever less than extremely generous in the rewards it heaps upon even the most casual and desultory of its visitors; but naturally each with a particular moment when it will be, if not actually better, at least a shade more equal than its peers. In its quiet way and at the most opportune time of year too, the Imperial War Museum is enjoying just that with three special exhibitions, one large and two small, to complement its more permanent displays.

It is indeed the smallest of them all that is perhaps the most remarkable, hanging as it does upon the chance and temporary availability from a private collection of one of the earliest and still among the most important single paintings of the Great War, yet one which has hardly been seen in public since the Spring of 1916. "The Kensingtons at Laventie" is a large oil painting on glass, worked from the back which accounts for the rather odd freshness and also the oily smoothness of its surface appearance, poignant and salutarily seasonal in its subject matter, frankly sentimental in the best sense of the word.

The artist himself, Eric Kennington, had served with the British Expeditionary Force in France, as a private soldier in the 15th Battalion, the London Regiment (The King's), since November 1914, the very time when the war of movement was grinding to a halt in the First Battle of Ypres. He continued a member of the 15th Battalion, C Company throughout that first dreadful winter, was among the first of his regiment to celebrate Christmas truce in No-Man's-Land, and was finally removed from active service by an accident to his foot some time that following Spring.

His painting is a record of his experience, and rather more than that, a memorial and tribute to his regiment, most particularly to his immediate comrades, whose exact portraits supply its figures. It is a profoundly humane work, not so much anti-heroic as matter-of-fact, taking the exhaustion and suffering of the men, the pity of war, as its subject, but in no sense demystifying their courage, commitment or achievement; a direct and honest statement, seen through the selective and focussing lens of art, of the realities of war. The heroism is implicit, unstated, and it takes the laconic commentary that Kennington supplied for that fund-raising exhibition at the Goupil Gallery in 1916, to spell it out.

"Platoon 7... has served in the fire-trench for four days and nights, enduring the appalling cold of 20 degrees below zero and almost continual snow. On account of the weather, con-

tinual work, and the watchful enemy, sleep has been well-nigh impossible, and the men are very tired. They have been relieved... and have struggled through the half-mile of communication trench. In this there is an even greater depth of mud—from one to four feet—than in the fire-trench, and ice floats upon the surface. Every man has sunk in the mud up to his thighs... They now form up as a battalion along the ruined village street... each man finds his company and platoon and falls in... Now will commence the march of five miles to a billet which is out of the shelling area. Many, from exhaustion, frozen feet, rheumatism and other ailments, will fall out..."

The painting, hardly surprisingly, caused a considerable stir at its exhibition, but was well received both generally and critically; and it is an interesting footnote to the social history of the Great War that so unambiguous a work should indeed have received such favour in the light of what happened to realism in all the arts later on in the War. "The Kensingtons at Laventie," courtesy of Lord Cowdray, remains in the appropriate gallery of the Museum, together with one or two preparatory drawings and alongside other major works of the Great War such as "Over the Top," by John Nash, and Spencer's great picture of the hospital trays in Mesopotamia, until January 31.

The museum's other small show, also of drawings and paintings, but dating from the Second War and covering for the most part the Home Front, fixes upon that curious indigenous group of artists, all of them alive to modern art and surrealism in particular, but also consciously looking back to the enchanted pastoral visions of The Ancients, to Samuel Palmer and his friends, that have come to be called the Neo-Romantics. They continued strongly into the fifties, one or two continue still, and their influence lingers on especially in the fields of illustration and theatrical design.

As for the war, it served not so much to supply them with images, though of course it did, as to confirm their insularity and colony, or at least to give those impressions, Sutherland, Moore, Piper, Ayton, Colquhoun and McBryde were among them, whether they knew it or not, and all incidentally produced at that time some of their finest, certainly much of their most memorable graphic work; but some of the younger, more modest figures of that time seem now rather more characteristic, catching the essential flavour of that embattled time. John Minton in and out of the Army, and Keith Vaughan in the tents and Nissen huts of the



The Kensingtons at Laventie by Eric Kennington, 1915. Property of Lord Cowdray.

Pioneer Corps. Neo-Romantic watercolours, modest enough but delightful and fascinating for all that, continues at the museum until January 4.

Then there is the museum's current blockbuster, a definitive exhibition of the war photographs of Cecil Beaton, with a book to match, published by the museum itself in collaboration with Jane's at £12.95. Beaton was always the most self-consciously stylish and mannered of photographers, but his work never became insufferably precious, generously leavened as it always was with a truly creative imagination, fine technique, and real wit. But he had made his name, even so, in the rarified world of high

art, high fashion and high society, and even he felt somewhat daunted at being sent off to photograph the war. The results include much that is of real historical importance, the good and the great about their business, and much that is memorable and startlingly original, the debris and impedimenta of war as surreal as still life; but insensibly he was drawn towards the material that prompted him to his best work of all, the mundane conduct of the war by the people, professional and civilian alike, preparing and recovering and preparing again. His celebration of the People's War remains at the museum until October 10 next year.

Finally, a brief pendant to my piece on mixed Christmas shows in London: I cannot get to everything, but nor can I allow a couple more shows to go unmentioned. William Drummond's Covent Garden Gallery in Russell Street is, as always, crammed with watercolours and drawings, as he puts it, "for the Collector with Slender Means"; Michael Parkin in Motcomb Street yet again celebrates Louis Wain and his extraordinary Cats of Fame and Promise; and across the road is Patrick Seale's Belgrave Flower Show which, though it includes any number of good things by Blackadder, Logan, Kitchen, and others, since one of them is by me, I must not mention.

Festival Hall

Solti/LPO by MAX LOPPERT

Solti and the London Philharmonic opened Sunday's concert (broadcast later the same evening on Radio 3) with what, considering the stature of all the performers involved was a quite dreadful account of the Haydn B flat Symphony, no. 102. The music seemed to have no shape, no structure, and no content, just grossnesses forcefully hammered home. There was no first-movement exposition repeat (bemoaning the fact is not just a critic's buzzing about musical marginalia (the movement doesn't really make sense without it). The marvelous misty swirl of pre-Romantic colours and sentiments in the Andante was just because the cello obbligato went too often unheard. There was a crucial lack of lightness in

the minuet and trio, though this proved a little less disappointing than the hell-for-leather career across the abundant and delightful incidents of the finale. Solti treated as a concert-warm-up simply don't do! Improvements, things could not improve, and did though, as he hoped. The orchestral playing in the Brahms Double Concerto was full-bodied, tonally ample, apparently failed to soloists more robust than György Pauk (whose violin began waywardly, but soon found form) and Ralph Kirshbaum (whose cello sounded beautifully pure and true when audible, which in the octaves of the Andante was not always). Pauland Kirshbaum are chamber-music partners of long standing, and play together

each with a special regard for the phrase-shading sought by the other; a conductor more concerned to create for them a particular, rather than an all-purpose, frame might well have capitalised on such practised closeness. The second half was devoted to a suite drawn by Solti himself from Prokofiev's ballet score for *Romeo and Juliet*. There was some vigorous playing, notably in the death of Tybalt, which here closed the concert, but it was never quite as brilliant as the current London best; and in the gentler movements, there was a pervading sense of efficiency as a substitute for poetry—Juliet's game of hide-and-seek with her nurse was made solely master-of-fact.

Meetings in Metz—2

Cage, Kagel & Xenakis

by DOMINIC GILL

As well as the new Stockhausen *Klavierstück* which I reviewed here last Monday, this year's anniversary programme of *Rencontres internationales de musique contemporaine* in Metz also presented world premieres of works by John Cage, Maurice Kagel, and Iannis Xenakis. Both the Kagel and the Xenakis were strong, characteristic pieces which, invigorating though they were, offered few surprises. Cage's two premieres on consecutive days were as surprising and unpredictable as the cuisine of the city itself.

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Israel's threat to Washington

THE DECISION by the Government of Israel to propose the annexation of Syria's Golan Heights is the latest in a series of actions guaranteed to infuriate the Arab world and impose a further strain on relations with Western friends.

Mr Menahem Begin has always insisted with some justification, that Israel must be the best judge of its own security requirements. In pursuit of this claim Israel has this year attacked the Iraqi nuclear reactor near Baghdad, tightened its grip on a strip of territory in southern Lebanon, bombed a civilian area of Beirut, built further settlements in the occupied West Bank and Gaza, and came close to war with Syria.

At the same time Mr Begin has assured the West that he is sincere in his desire for peace and has pledged to abide by the terms of the Camp David peace process. To this end Israel is scheduled to withdraw from the remaining one-third of Sinai next April and is continuing to negotiate with Egypt for a form of autonomy to be applied to the Palestinians living in the West Bank and Gaza.

Autonomy

The annexation of the Golan, if it wins approval of the Knesset, would appear to sound the death knell for the autonomy talks and perhaps for any attempts to negotiate a wider Middle East peace. Saudi Arabia's eight-point peace plan has been, more effectively sabotaged by Mr Begin than by the decision of hardline Arab leaders to boycott the Morocco summit meeting at which it was due to be discussed.

The weight of argument within the Arab world seems certain to swing in favour of the radicals who oppose any negotiations with Israel. President Hafez al-Assad of Syria will have gained in stature while Mr Yasser Arafat, who in defiance of Damascus gave a cautious welcome to the Saudi plan, must have suffered a further blow to his authority within the Palestine Liberation Organisation.

Such threatened radicalisation of the Arab world is massive against Western interests, and especially those of the U.S. The collapse of the Shah's regime in Iran and the murder of President Sadat in Cairo emphasised that there were greater domestic dangers within the Middle East than the external threat posed by the Soviet Union.

Washington urged the European nations to participate in the Sinai multinational peace-

keeping force precisely because it wished to avoid presenting Israel with a pretext for not completing the withdrawal on schedule. The strongest single guarantee that Egypt's new President, Mr Hosni Mubarak, would not be tempted to depart from the policies of his predecessor was the prospect of restoring Egypt's territorial integrity.

Mr Mubarak now faces a potentially embarrassing test, which Mr Begin may have purposely set for him. Either he makes a token verbal protest and is condemned by the rest of the Arabs for co-operating with Israeli expansion, or he takes more emphatic action and puts not just the Israeli withdrawal but the entire peace treaty at risk.

Mr Mubarak will undoubtedly be looking to the U.S. for assistance. Indeed Washington's reaction to the planned Golan annexation will be critical to its overall standing in the Middle East. Earlier this year the U.S. Administration delayed the delivery of fighter aircraft to Israel in response to the attack on Iraq's nuclear reactor. If President Reagan is not to be seen within the Arab world, including the conservative oil producers, as condoning Israel's annexation of more Arab land, then he will have to act much more firmly.

The timing of the Israeli Government's Golan announcement makes this even more imperative. It comes hard on the heels of the agreement on strategic co-operation signed by the two countries and at a time when Washington is attempting to put economic and political pressure on the Libyan regime. For the Libyans and Syrians it will seem that the U.S. and Israel are following a deliberately provocative policy aimed at destabilising their regimes.

Warnings

Should this suspicion also take root in countries which have traditionally been sympathetic to the U.S., the main beneficiary will be the Soviet Union.

Saudi Arabia is known to be considering establishing diplomatic relations with Moscow and other Gulf states could well be tempted to follow Riyadh's lead. It would be a bitter irony for Mr Reagan if his Administration was to preside over an era during which his direct warnings about the growth of Soviet influence in the Middle East were to be proved correct.

Mr Reagan should make clear to Israel his total opposition to the annexation of the Golan Heights.

Challenge for the UN's new chief

DR KURT WALDHEIM used to say that the strength of the Secretary General lies in his powers of persuasion. He himself exercised those powers so quietly and discreetly that he will leave behind him few ardent admirers when he retires at the end of the year. But by choosing as his successor the similarly low-key Sr Javier Perez de Cuellar, a Peruvian diplomat, the great powers have shown the limits they wish to impose on the post.

They do not want another Dag Hammarskjöld, the mercurial Swede who built up the standing of the Secretary General before clashing with Khrushchev and De Gaulle.

Power balance

Instead they have preferred to stay in the furrow ploughed by U Thant. He fitted in with the power balance of his time and Dr Waldheim did the same, responding well both to the rise of détente and its reversal.

The tasks facing his successor are complex. He has to operate on different levels, as a peace-keeper, as the servant of the Security Council and General Assembly, as a consensus builder, as a co-ordinator of the UN's sprawling agencies. Those who criticise the UN often overlook the first of these functions. Certainly the realities of East-West relations have prevented the UN from developing the provisions for stopping wars laid down in its Charter. But the 1962 Cuban missile crisis and the 1973 Middle East War are examples of how the nuclear powers have used the UN to help steer away from conflict.

In these cases it has been a crucial stage for countries to parade their cases and to extricate themselves from the confrontation in which they have entangled themselves. In others, such as Cyprus and, less successfully, the Lebanon it has been keeping combatants apart. It is difficult to see how much any Secretary General could greatly build up this role, given the extent to which he is cir-

cumscribed by the interests of the powers involved. Equally, as the servant of the Security Council and General Assembly, he has to obey his orders. But where a major fresh effort is required from the new Secretary General is in fulfilling the main job given to him by the Charter, of being "chief administrative officer of the Organisation".

In dealing with the 18,000-strong secretariat his hands are somewhat tied by the method in which many jobs are filled—with government nominees or by dint of geography rather than quality. But he must win a consensus for tackling an organisation whose efficiency and morale are low and pay excessive given the results achieved: western governments are quite right in insisting that the UN budget should be pegged at today's levels.

A second and perhaps even greater problem is with the specialised agencies of the United Nations. Some, such as the World Health Organisation, the UN Development Programme and UN High Commission for Refugees, are relatively effective. Others like the Food and Agriculture Organisation are doing an important task but could do it better. Yet others, such as the Disaster Relief Organisation are hardly doing any task at all. And a number such as Unesco have often been identified with politics rather than the aims for which they were established.

Key issues

The Secretary General acts as chairman of the committee which meets perfunctorily once a year to co-ordinate the agencies' activities. It is a task he needs to upgrade, just as he should improve the service which the UN Secretariat gives to the General Assembly. For de-colonisation is largely a matter of history and development, one of the key issues which the world has to tackle. It is a role where the UN has often failed. One of Sr De Cuellar's first tasks must be to bring a clearer focus to the General Assembly, especially on economic issues.

SELM ZILKHA, founder, chairman and managing director of Mothercare, has a straightforward explanation of what could appear to be a curious decision to sell out his successful chain of some 400 stores to the much smaller retailing group Habitat.

"I have been doing it for 20 years," he says. "I felt that we needed a breath of fresh air."

That fresh air is, according to proposals unveiled yesterday, to be supplied by Terence Conran, chairman of Habitat which embraces not only the chain of over 50 furniture and household goods stores but also Conran Associates, a design consultancy with offices in London and Paris.

Already Conran Associates has around 20 retail clients throughout Europe including Boots and Marks and Spencer in the UK, Saks and Hema in the Netherlands and the Globus-ABM Interio Group in Switzerland. Recently, Mr Conran became non-executive chairman of another of his UK clients, the Hepworth menswear chain.

The story of Mothercare goes back to the end of the 1950s, when Selim Zilkha—in brief partnership with budding entrepreneur Jimmy Goldsmith—bought a chain of chemists shops from Charles Clow.

After several years of trial and error, and the purchase of the W. J. Harris chain of pram and nursery shops, Zilkha created Mothercare. This had all the attributes of the classic specialist retailing operation for Zilkha had spotted a highly profitable niche in the market and attacked it vigorously with design and marketing flair.

He grouped together, under the slogan "everything for the mother-to-be and her baby and children under five," a product range which had previously been scattered amongst the departments of rival retailers. Central buying power enabled Mothercare to undercut specialist local shops without sacrificing margins—in the early 1970s pre-tax margins reached 17 per cent of sales.

It was an approach that could be reproduced on every High Street in the UK, and when Mothercare went public in 1972 it soared to a very high stock market rating based upon the expectation of rapid expansion.

Those hopes were not disappointed. From £3m in 1971-1972, pre-tax profits advanced without a setback to a peak of £22.3m in the year ended March 1980. But since then Mothercare's fortunes have taken a distinct turn for the worse.

There are various reasons. Competitors like Marks and Spencer and Boots have hit back in the UK market. Overseas expansion has proved generally disappointing. Mothercare is moderately profitable in Continental Europe, where it operates some 26 stores in eight countries, as well as having a substantial mail order business, but the expansion in the U.S., where there are nearly 200 branches, has led to losses. There was a



Mr Selim Zilkha (left) of Mothercare and Mr Terence Conran of Habitat: "We have the whole world still to conquer"

trading loss of over £1m in the U.S. in the six months to last September.

Above all it would seem that Mothercare's driving force Selim Zilkha has been losing his enthusiasm for the group. He denies that his decision to sell out has been dictated by the more difficult trading conditions. "I felt," he says, "that somebody else would do it better."

Why did he have to look outside the company for a successor? "Entrepreneurs do not come up through the ranks," he points out. Yet he feels that Mothercare still needs entrepreneurial guidance. "We have the whole world still to conquer."

The entrepreneur he has turned to, Terence Conran, could scarcely be more different in background or character. The voluble and excitable Zilkha, aged 54, is the son of a wealthy Baghdad banking family, and was educated in Egypt and the U.S. Four years his junior, Conran is a diffident Englishman with a public school education and a penchant for selective about sites—with 34 stores in the UK against 93

socialist leanings.

Holding U.S. nationality, Selim Zilkha has substantial U.S. interests (he hopes to spend half his time in America from now on) and his recreations include bridge, backgammon and horse racing. Conran opted out of art school at an early stage and had a varied early career in furniture design and restaurants before opening the first Habitat in Fulham Road in the swinging sixties. His recreations are less glamorously listed as cooking and gardening.

In Habitat, Conran has achieved much the same impact in specialist retailing as Zilkha in Mothercare, though in a rather more narrow market. He made his name with his flair for design, but his subsequent achievements have largely been based upon a very sensitive feel for the tastes of the educated but not necessarily wealthy middle classes.

As a rather more up-market operation than Mothercare, Habitat has been much more selective about sites—with 34 stores in the UK against 93

for Mothercare. Like Zilkha, however, Conran has built up a substantial mail order business, and has been seeking new growth areas overseas.

Habitat has 15 stores open, or about to be opened, in France and two in Belgium. Six stores are trading in the U.S. under the name of Conran's—though, at with Mothercare, the early days in America are proving rocky, with a trading loss of over £1m in the year ended last June.

Both sides deny that there is any question of rationalisation of sites or product lines. The idea is that the two chains will continue to be separately managed under the direction of a small parent company Board, with only four members, including Terence Conran as chairman and Selim Zilkha as a non-executive director.

The suggestion is that the Habitat side—through the design agency Conran Associates and the personal contribution of Terence Conran—will be able to beef up the product design and market positioning of Mothercare, areas in which it has recently seemed to

be in need of a shot in the arm. It will first be necessary, however, to convince a sceptical City that this is not just an attempt to gloss over a gaping management gap left at Mothercare after the departure of Selim Zilkha, who is taking a very substantial fortune with him.

Several times before Zilkha has cashed in on Mothercare's success. In 1975 he sold shares worth £7.5m, and in 1977 a large placing raised another £21.8m for the family. Now Zilkha's remaining £18m stake will be much further reduced, though he says he will retain a holding of over £1m in Habitat Mothercare after the merger.

City sceptics are conscious that Selim Zilkha's decision to withdraw has come after marked weakness this year in the Mothercare share price—especially since the disappointing interim results in October, which revealed a drop in pre-tax profits from £8.06 to £6.6m.

What changes could be made at Mothercare? First, it would appear, that merchandise changes are already being introduced by the existing management. "I hope that the spring

merchandise will be much better," says Selim Zilkha, mentioning prams, baby wear, school wear and maternity wear.

Clearly this will be an area where the design capability of Conran Associates will be relevant in the future, probably aiming at introducing a little more flair to Mothercare's rather utilitarian ranges.

This approach will also be applied to the design of the shops themselves. "A little less clinical, a bit more friendly," is how Conran sums it up.

This approach has Selim Zilkha's support. "I have a feeling also that our shops are too clinical," he says. "It was right for a long time but now I feel they should be warmed up considerably."

The problem of both companies in breaking into the U.S. market gives them a fellow feeling in this respect—but can Habitat provide any new answers for Mothercare? Here, Conran draws on his experience in France, where Habitat opened its first store in the Montparnasse shopping centre in Paris in 1973.

"It took four years to get Habitat profitable in France," he points out. "Now we are one of the two or three most profitable French retailers." The return on capital employed in France is an equivalent to that of the British operation, and there are plans for a significant increase in the number of Habitat stores there.

Both Mothercare and Habitat agree that it is worth spending a lot of money in the early stages to build up a successful U.S. operation. "We are still feeling our way in America," says Zilkha. The company's halting expansion there at a figure of 200 shops, and will be in a phase of consolidation until the operation becomes profitable.

"We are going to persevere," promises Zilkha. "We shall be incredibly successful," claims Conran, adding that there may be greater management integration of the two companies' operations in the U.S. than in Britain.

Barney Goodman, who currently runs Mothercare's U.S. activities and will sit on the proposed four-man holding company board, is highly enthusiastic about the international scope for Habitat Mothercare. "It is a structure capable of being expanded in a phenomenal way in another ten countries," he suggests.

In the end, however, the credibility of the Habitat Mothercare merger rests upon the design and retailing flair of Terence Conran, who could now have a little less free time to devote to activities like advising the Council of the Victoria and Albert Museum.

At Mothercare he will inherit Selim Zilkha's renowned stock control systems. To this he hopes to add more customer appeal. "We are going to make Mothercare shops and the products they sell much more desirable than the opposition," he promises.

He adds modestly: "Our work should be recognisable in two years' time."

habitat

The first Habitat store was opened in 1964, on London's Fulham Road. By this summer the store was more than 50 stores, of which 22 were in the UK, 15 in France and Belgium and six on the north-eastern seaboard of the U.S. Neighbouring area is around 80,000 square yards. Apart from the retail and mail order of furniture and other home products Habitat also has an international design consultancy business. Pre-tax profits in the year to June totalled just less than £4m, excluding the surplus on property disposals.

Mothercare

Founded in the early 1960s, Mothercare became a publicly quoted company in 1972. Since then, the number of stores has risen from 139 to 417, of which 193 are in the UK, 28 in Continental Europe, and the rest in the U.S. Altogether, the group has around 100,000 square yards of retail selling space. Profit margins have been declining since the mid-1970s, and pre-tax profits fell from a peak of £22.3m to £18.1m in the year to last March. The first six months of the current year brought a further decline of nearly a fifth.

Men & Matters

A store is born

Mothercare? Conran? That is one for the directors of Habitat and Mothercare to sort out, having settled for the time being on the cumbersome "Habitat Mothercare PLC" for their proposed merged group.

But there was another more pressing question at yesterday's session to explain the details of the bid. What was Jacob Rothschild doing on the top table? According to Roger Seelig of Morgan Grenfell, who did the honours, Rothschild "needs no introduction."

Which was the right cliché at the wrong time. His name and reputation usually speak for themselves. But with Morgan Grenfell on one side and Hambros on the other, where did the RIT chairman come into this one?

Somewhere pretty near the start, seems to be the short

answer. Rothschild had known Selim Zilkha for some years, sensed that change might be in the air for Mothercare, and with a neat bit of head-bunting-cum-merger-broking effected the overtures with Habitat. He had met Terence Conran "naturally," he said yesterday, "in my natural habitat," capped Conran.

The two parties have been eyeing one another up for several months. The first set of merger talks ground to a halt before the flotation of Habitat in autumn, but the mating urges reasserted themselves only two weeks before yesterday's reading of the banns.

A nice piece of action for an investment trust—even a Rothschild investment trust. But then, ten years ago Jacob Rothschild was devoting his energies to sapping a punchy corporate finance department for Old Obabits, it seems, the hard merchant bank N. M. Rothschild.

The estate agents are currently visiting England to talk to some potential purchasers who believe that it is worth paying a little extra to be able to live in the home of the man whose black eyepatch became the symbol of modern Israel.

'ad enough

Political parties may be exempt from the marketing laws in Denmark, but the way they sold each other short in last week's general election has sorely provoked the country's advertising industry.

Enough to give all advertising a bad name, booms Lars Thomassen of Copenhagen ad agency Henriksen and Sieling, firing off a complaint to the consumer ombudsman.

One of the political ads that Thomassen deplores sounds more than a fair warning to me. "When the election is over, the other parties will all make

fools of you—as usual," said the tax-rebels' Progress Party. But Thomassen protests that it comes nowhere near meeting the standards of honesty, decency, and "due sense of social responsibility" demanded from other advertisers by the code of marketing practice.

Advertising by trade unions and pressure groups was just as bad, he says, citing an Office Workers' Union warning that Liberals and Conservatives were "out to get the unemployed, the young, the old, the weak, the sick, the small man—and you."

The ombudsman, Thomassen believes, may be able to curb them even if he does not do anything about the political parties. They will get their come-uppance sooner or later, he says. "Professional advertisers know you can't talk down to people, insult their intelligence, without damaging the message you are trying to get across."

Inside story

Though agreeing about few things, West German Chancellor Helmut Schmidt and East Germany's Erich Honecker did discover during their summit weekend that they have similar tastes in interior decorating.

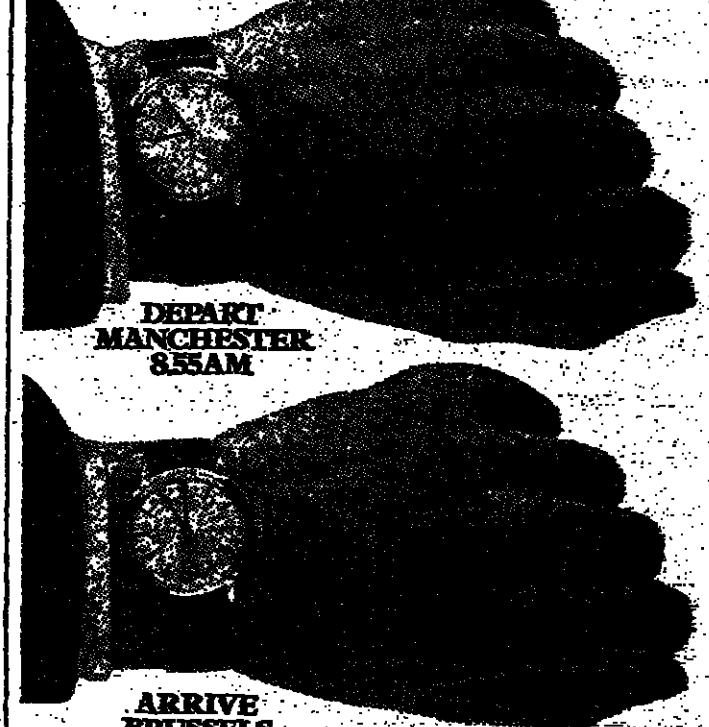
"How do you like the furnishings?" Honecker asked proudly as he led Schmidt into the Government guest-house near Werbellin Lake where the talks were held.

"Excellent, excellent," Schmidt beamed, then added tentatively: "Except for one thing—that curious lilac-coloured lamp in the corner."

Attendant officials froze, fearing the Communist leader would feel insulted. "They needn't have worried," "You're quite right," Honecker nodded. "It doesn't fit. It was a present from Fidel Castro." No further explanation was needed.

Observer

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THE POLISH CRISIS

What Moscow fears most

By Anthony Robinson, East Europe Correspondent

"THERE IS no meat in Moscow — so they go on strike in Warsaw." This cynical joke with its mixed undertone of resentment at deprivation and envy of Polish liberty was how ordinary Russians reacted to the early days of the Polish crisis. But the view of the Soviet leadership has been much less sanguine from the outset.

Not the least of their concern has been the fact that the Polish crisis will divert them from their own serious preoccupation with the state of the Soviet economy. They have been forced by three bad harvests, the strain of military competition with the West and mounting evidence of basic structural weaknesses in the centralised planning and archaic price system to prepare for economic reforms. The first stage of moves to introduce elements based on the Hungarian "new economic mechanism" is due to take place on January 1 next year with the introduction of sweeping increases in the prices which enterprises have to pay for oil, gas and other key inputs. Hopes of orderly change would be dashed by any intervention in Poland.

The Russians have never been under any illusion about the implications of the nation-wide popular revolt against inefficient and corrupt Communist party rule in Poland. They know that it represents the greatest post-war challenge they have faced — not only to containing Soviet hegemony over Eastern Europe, but also to the Soviet Union's own internal stability and standing in the world.

Previous Soviet military interventions in Hungary and Czechoslovakia occurred before the process of détente and the great expansion of East-West links. These encompass not only trade and finance but also arms control negotiations, co-operation in joint space projects and scientific and cultural exchanges and a whole range of other links which simply did not exist in 1958.

All this carefully constructed per-structure would be placed at risk by Soviet intervention in Poland, and the Russians now it. What is more, their own historical experience with the Poles tells them that military intervention would almost certainly be bloody and would have to be followed by permanent occupation in conditions of active and passive resistance.

Thus far, the arguments against intervention have clearly outweighed the arguments of those within the Soviet power structure who have been in favour of intervention. The Soviet decision-making process is shrouded in mystery, but President Leonid Brezhnev himself hinted at a fierce debate within the Soviet leadership at the time of the Soviet decision to invade Afghanistan in December 1979. It would be stretching credibility too far to suggest that divisions over policy towards Poland were not equally as deep.

But Mr Brezhnev has linked his start to a continuation of the détente policy, which has its costs and risks, but on balance has greatly helped Soviet foreign and domestic ambitions. Ever since the invasion of Afghanistan, Mr Brezhnev has re-doubled his efforts to keep the basic détente policy on the rails. Despite age and poor health, he has summoned up the energy to travel, make speeches and re-assert his leadership.

But—and it is a powerful and dangerous but—the implications of all this are that if the imposition of martial law in Poland does not lead to the hoped-for stabilisation of the Polish crisis and the Soviet Union feels forced to intervene, it could do so in a spirit of anger and rage fearful to behold.

For such a decision would imply Soviet determination to risk everything it has achieved so far in order to re-impose its will and re-establish its authority. It would mean a decision to retreat into a bristling, aggressively defensive larger mentality which would imply massive economic sacrifices, a further expansion of military spending and possibly, the re-imposition of harsh political repression within the Soviet Union itself. There would also be a return to the cold war in the infinitely more dangerous and threatening nuclear environment of the 1980s.

This would not only entail enormous risks to world peace—it would also carry with it a high risk of internal revolt from a Soviet population which has submitted to the horrors and deprivations of Stalinist terror once and appears in no mood to suffer similarly again. To add to this, the desire of the Soviet people for peace and greater prosperity after all the trials they have



gone through and the sacrifices demanded of them by a Soviet leadership determined to achieve nuclear parity with America and to extend the Soviet Union's global influence.

But the Polish crisis has erupted at a time when the ability of the Soviet economy to deliver the slow improvement in living standards of the last 20 years has in any case been coming under increasing strain. Indeed, in many ways the Polish crisis is a symptom, or rather the extreme case, of an economic, as well as political crisis throughout Comecon. The economies of the Eastern bloc are struggling to come to terms with the technological revolution, the higher price of energy and other inputs and rising debt to the West.

It is in face of these problems that the Soviet Union plans to raise by over 40 per cent the price of energy and other inputs on January 1.

It is part of a long-delayed effort to bring home to Soviet managers the harsh fact that the Soviet Union is no longer a producer of low-cost, geographically convenient energy and raw materials but an increasingly high-cost producer and low-efficiency consumer of abundant but distant and expensive resources.

In the absence of a rational

pricing system the state budget has been burdened by the cost of ever-growing subsidies and enterprises have been unable to calculate real costs. Planners have had no reliable yardstick against which to assess marginal costs and comparative efficiency, both essential elements in western concepts of effective resource allocation.

For decades the vested interests and proverbial lethargy of the Soviet bureaucracy have fought against radical changes to the neo-Stalinist central planning system. Now, however, the myth that inflation is a purely capitalist disease to which socialism is immune is no longer sustainable. What has made this so is very largely the accelerating east and northward shift in the economic axis of the Soviet Union and the huge increase in costs involved in the exploration and exploitation of the enormous energy and mineral wealth of Siberia and parts of Central Asia.

But this is now only part of a two-way squeeze of unprecedented severity. On the one hand, the Soviet Union is having to budget for a 50 per cent increase in its energy investment programme to 132bn roubles (over \$170bn) in order to produce marginal net increments to oil and coal output, a 260bn kwh increase in electricity output to 1,555bn kwh and a spectacular 45 per cent increase in gas output to 630bn cu metres by 1985.

On the other hand, the efforts to improve the Soviet terms of trade which accrued since the 1973 Opec price revolution has come to a halt. If latest Western forecasts of future world energy use and prices are to be believed the stagnation in hard currency earnings power could be long-term.

What is more, lower prices for Soviet oil, gold and other internationally traded products have coincided with a continuing agricultural crisis, although 27 per cent of the entire investment budget continues to be channelled into the agricultural sector. The third bad harvest in five years means that the Soviet Union will be spending well over \$60n in grain and fodder imports this year, with little chance of being able to export surplus grain in future years. This heavy spending comes on top of higher imports associated with the West Siberia-Western Europe gas pipeline deal.

Eventually, the gas pipeline will pay off by creating a major new source of hard currency income well into the 21st century. But initially it will lead to substantial new borrowing at a time when Poland

has already absorbed the equivalent of \$4bn in hard and soft loans and threatens to become a running sore. The opportunity cost of supplying 10m tons of oil to Cuba and supporting client states in Africa and Asia is also steadily rising.

One clear indication of the strains now being felt can be seen in the rapid deterioration in the Soviet Union's hard currency trade balance this year. According to the Washington-based Wharton Econometric Forecasting Associates, this year's current account deficit with the West is expected to rise sharply to \$8.3bn. This is being financed by a rapid run-down in hard currency deposits with Western banks (down nearly \$5bn to \$3.6bn between December 1980 and June 1981 according to BIS figures), gold sales (on a falling market) and higher foreign borrowing (linked principally to the import of equipment for the Siberian pipeline). Falling in unexpected increase in hard currency export earnings, this trend is likely to continue.

Against this background a proposed 10 per cent cutback in oil deliveries to Comecon and a reform of the wholesale pricing system inevitably look a rather puny response to large and growing problems, deeply rooted in the Soviet political and economic system.

Wholesale price reform, like other attempted economic reforms in the past, may still fall foul of the delaying powers of a huge and conservative bureaucracy. Alternatively, the changes could be a precursor of more radical changes to come, including the closure of inefficient, fuel-hungry and loss-making enterprises and unemployment. This is one of the spectres currently haunting Poland—and the reality which is part of similar reforms in Yugoslavia in 1965 and of contemporary Hungarian reforms.

In the meantime, the accumulating problems of the Soviet economy provide an insight into the economic case for Soviet sincerity in nuclear and other arms reduction talks with the West. They also go a long way to explain Soviet restraint over Poland so far. The last thing the Soviet Union wants now is intervention in Poland which could both sever links with the West when they are needed most and push full responsibility for rescuing the Polish economy on to Soviet shoulders.

Lombard

The PSBR and interest rates

By David Marsh

THE GOVERNMENT is probably irked that discreet voices from the Bank of England have now added themselves to the chorus of opinion that UK fiscal policies are too tight and should be relaxed to allow the economy to expand out of recession.

In arguing that the Government's borrowing requirement, after allowing for the effects of the recession, is very tight, the bank—or at least some of its economists—appears to have joined a loose coalition ranging from reflation-louping Cambridge economists through to the Institute for Fiscal Studies and some of the more sensible city stockbroking firms.

Whitehall will not thank Throddle Street for that. The bank has already, in Mrs Thatcher's eyes, messed up the money supply. And some Treasury eyebrows may be getting twitchy at the suggestion that the Bank is becoming a hothead of alternative views.

After all, Professor Robin Matthews of Clare College, Cambridge, who with others has put forward proposals for a £5bn reflation package and has recently "come out" as a member of the Social Democrats, is head of the bank's panel of academic advisers. There is a great deal of evidence that the Government's fiscal stance is highly restrictive and has contributed to the depth of the recession.

That might be a sacrifice worth bearing if the Government could prove its case that low public borrowing has kept interest rates down. Unfortunately experience does not bear this out.

The level of public borrowing is clearly one of the factors influencing interest rates, but the Treasury's rough calculation that every £1bn of extra borrowing adds about 1 point to the general level of interest rates may be assuming too close a correlation.

As the experience of this autumn and the past week has shown the most direct influence on UK interest rates stems, via the foreign exchange, from the gyrations of US credit markets, themselves partly a function of Wall Street's perception of American budgetary policy.

The evidence that the UK budget stance is too tight includes the following:

● As stockbrokers L. Messel have pointed out, this year's public sector borrowing requirement, as a proportion of gross domestic product, is lower than at any time in the 1970s once allowance is made for the effect on government finances of increased social security spending and lower tax receipts, of unemployment over 2m.

● Figures from the OECD show that Britain has moved further in the direction of underlying budget restraint than any other major country in the past two years.

● The fact that the Chancellor is still on course for his £8bn borrowing target for next year gives the lie to any suggestion that the Government has changed its basic policy. Higher spending plans are being offset by increased revenues. The Treasury is because higher than forecast inflation and unchanged tax thresholds in the last Budget have tightened the squeeze on taxpayers.

All these factors might prompt the Chancellor when he presents the spring Budget to override the £8bn borrowing target for next year and opt for tax cuts, geared particularly to improving capital investment, to get the economy moving.

Two pieces of purely empirical evidence could persuade him that a higher deficit—say £12bn or £13bn—could be easily financed (partly, perhaps, through greater recourse to OPEC borrowing) without pushing up interest rates.

He could reflect that one of the factors at present pushing up UK interest rates — apart from fresh pessimism on Wall Street — is borrowing by companies to pay tax bills.

And he could also ponder over calculations by Morgan Guaranty which show that Japan is running a slightly larger overall government deficit (in terms of gdp) this year than the UK—and yet has the lowest interest rates in the world.

Letters to the Editor

Shocked but not surprised by the Monopolies report

From the Chairman, Wider Share Ownership Council

Sir—I cannot believe that I am alone in being shocked (although not surprised) by the findings of the Monopolies Commission in the matter of Lorrho and House of Fraser and the action which the Secretary of State is reported to be taking in pursuit of it.

The Monopolies Commission appears to justify its verdict largely on the grounds that Lorrho does not have — and, one has to suppose, could not acquire—the management necessary to carry on the business at

a standard consistent with the maintenance of the public interest. While such reasoning is no doubt within the terms of reference of the Commission, this is by no means the purpose for which it is generally thought to have been established and the precedent which the decision sets is surely both dangerous and contrary to the general policy of the Government. The logical conclusion would be for all prospective mergers and takeovers to be examined in the light of management capability, and if such examination is to be conducted by a body appointed by Government we have certainly moved a very long way

from the working of Conservative freedom.

Many readers will suspect that the true reason for the Monopolies Commission's decision is the view that any further advance by Mr Rowland must be resisted at all costs. This may or may not be justified, but its justification on grounds of managerial efficiency, comparisons will be a good deal less than convincing to shareholders, who may well feel that they have been treated with some degree of bureaucratic contempt.

Edgar Palamoutain, Joron House, 94 St Paul's Churchyard, EC4.

Uptake of higher education

From the Chief Education Officer, City of Sheffield.

Sir—The higher education development initiated by Robinson may indeed have been skewed by the academic ethos (Michael Dixon on "The universities and the cuts" in Lombard (December 8)) but is there not also the possibility that the economic lot of the country, dismal as it might have been, even worse if the HE development had not taken place? And Robinson aside, it would have been worse if we hadn't had the parallel very large developments in public sector HE, notably the polytechnics, with its closer applicability to explicit demand for qualification and competence in industry and commerce.

There is surely no doubt that more people educated to a higher level of competence are desperately needed in the UK, whose economy will go on limping as long as it sticks with too much low value added production and the lower grade technologies. And expenditure on producing such competence must surely be counted investment in human capital. The reality, depressing thing about the UK is not that we have over-invested in higher education (though we might have managed our portfolio more wisely) but that we don't seem to know how to use the human capital. Capital unemployed has only the potential of a reserve, and capital that is dormant because ignored will even have a negative effect on the liveliness of the economy. But there is nothing necessarily wrong therefore with the colour of the money; it is the neglected uses of it that are most to be criticised.

So there may be less wrong with its uptake. Is it not significant that only 40 per cent of UK chief executives have first

degrees—compared with for example 70-80 per cent in the U.S.? Is it not near tragic that (as it is reported) 75 per cent of the output of the London Business School goes to foreign-owned businesses—50 per cent to American companies alone?

Has industry and commerce in the mass in this country really applied itself, in the matter of running an advanced economy, to the connected issues of its external competence in the market and the internal competence of its leading manpower? How long must it be before the penny drops?

Michael Harrison, PO Box 67, Leopold Street, Sheffield.

Pakistan's energy requirements

From Mr A. Yasamee

Sir—I read with great interest David Dodwell's admirable article (November 25) on Pakistan's energy problem. It is admirable in terms of objective fair analysis of Pakistan's energy requirements, if it is to be itself above its poverty. Domestic production of oil barely provides 10 per cent of Pakistan's total oil requirement of 93,000 b/d. Is it any wonder that, despite a modest find of oil at Kashtik, Pakistan found itself in a state of euphoria and regarded the find as "a blessing from Allah"?

Oil imports at present account for 29 per cent of imports; they eat up 54 per cent of export earnings. This is clearly a heavy burden which will increase with world-wide inflationary trend, unless some additional source of energy is soon developed. Given the fact that Pakistan is not rich in energy resources, can it really afford not to develop the only other source which can only be "rapid development of

nuclear power," so realistically put by David Dodwell. Abdullah Yasamee, 48, Queens Road, SW19.

It's only make believe

From the Resident Director of Research, Glynn Research Institute.

Sir—Justinian (December 7) and Rachel Davies (December 8), writing about tax avoidance, highlighted the fascination of the Burmah Oil case to lawyers and tax consultants, because the House of Lords evidently acted on a principle invoked by Lord Wilberforce in the earlier Ramsay case: "The capital gains tax was created to operate in the real world, not that of make-believe... it is a tax on gains... not on arithmetical differences..." As Justinian concluded, Burmah Oil's argument failed because the so-called capital loss shown in their books "was not a real loss."

May I suggest that the equitable application of this principle of realism to taxpayer and tax-collector alike may be not only interesting to the experts, but could have far-reaching beneficial effects on our monetary system. When a so-called capital gain, shown in a taxpayer's books as an arithmetical increase in the quantity of currency, does not correspond to a gain of purchasing power or realisable money, but is attributable to inflation of the currency, the Revenue's argument should fail because the so-called capital gain is not a real gain. The implementation of such realistic and fair principles of taxation would obviously depend on the use of a suitable form of constant purchasing power accounting. (Dr) Peter Mitchell, FRS, Glynn Research Institute, Bodmin, Cornwall.

Letter of credit delays

From the Managing Director, Custom Buying Associates.

Sir—May I suggest that as a post lunch diversion over Christmas, readers set themselves to invent a new method of secure payment in international trade to replace the letter of credit?

How many people who wrestle with these internal documents realise that only a small minority of them are accepted for payment on first presentation (i.e. without costly, time consuming and payment delaying queries by the paying bank)? One overseas department of a major clearing bank recently claimed to me, with pride, that "nearly 50 per cent of our letters of credit are paid on first presentation." Today another told me that 30 per cent to 40 per cent is its norm.

Tell me any other business procedure where such a ridiculous state of affairs would be tolerated for one week, let alone several centuries. Suppose only one third of our cheques were honoured when tentatively pushed on to the counter? What if only 30 per cent of credit card transactions were carried through without query?

John Brodrick, 13, Cunningham Hill Road, St Albans, Herts.

Proposed reflation package

From Mr P. Foley

Sir—The proposed reflation package of Professors Hopkin, Miller and Reddaway (December 8), is ideally suited to the present economic situation in the UK. The principal threat to any possible recovery next year is the poor outlook for consumption expenditure (and the "knock on" effects on stock-building). The reason for the poor consumption outlook is the continuing fall in real incomes. This is a typical Keynesian story of demand deficiency, when cuts in real wages do not help to pull the economy out of recession. The proposed cut in the VAT rate would exploit the difference between the real wage faced by employers (which is based on their output price) and the real wage earned by employees (which is based on prices generally). In fact a VAT rate cut might even lower employers' real wage costs (through the effect on their net-of-tax price), while raising employees' real wages, and thus boosting demand.

Patrick Foley, 41/6, The Pargons, Blackheath, SE3

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UK COMPANY NEWS

Martin the Newsagent expands

AN INCREASE of 15 per cent in pre-tax profits was shown by Martin the Newsagent for the year to September 27 1981. The taxable result rose from £3.22m to £3.8m, on sales of £11.52m higher at £107.44m, excluding VAT.

The net final dividend has been lifted from 5.75p to 6.5p, making a total of 10.5p, compared with 9.35p. Basic earnings per 25p share are given as 48.2p, against 42.5p last time.

At the trading level, profits rose 15 per cent from £3.59m to £4.14m. There was a credit for investment income of £53,000, compared with £20,000, and interest charges of £369,000, lower than the previous charge of £391,000.

Attributable profits emerged higher at £3.4m, against £3.1m. This was after higher tax of £638,000, against £425,000, and extraordinary credits of £239,000, compared with £314,000, and preference dividends of £8,000 (same).

● comment

Martin's pre-tax profits advance of 15 per cent is slightly distorted by last year's relocation costs. Stripping these out, the increase is about 12 per cent, in line with sales. For the first time for four years, the one wage increase was conceded during the period, helping to control costs. Martin has been further improved by cutting down on cigarette discount selling. Loss of volume has been partially offset by increased newspaper sales, aided by the bingo boom and fewer problems from Fleet Street industrial action. Although retail outlets are down 10 from last year, space has increased by 17,000 sq ft, showing the trend in bigger stores with wider product range. Reflecting this, book sales are steadily rising. Since these figures, Martin enjoyed a good Guy Fawkes, but the recent cold spell has caused a hiccup in the Christmas sales drive. Over the current year capital expenditure of about £4m, on modernisation and new sites, is planned. The dividend has been increased by under an eighth, but cover is virtually unchanged at 4.6. The price rose 4p to 234p, yielding 6.6 per cent, and the p/e fully-taxed is about 8, underscoring a growing City belief that the CTN sector may be undervalued.

BOC jumps in final quarter to finish 50% higher at £92.7m

FINAL QUARTER pre-tax profits of BOC International expanded from £13.5m to £29.7m and lifted the figure for the full year ended September 30 1981 to £92.7m, against £61.5m, a rise of 50 per cent.

Sales of this group, which is involved in industrial gases, welding products, health care and carbon graphite products, went ahead to £1.52bn, compared with £1.19bn, with a boost from £286.7m to £444.7m in the past three months.

Last January the directors forecast that profits for the year would substantially exceed those of the previous year.

Mr Richard V. Giordano, managing director and chief executive, explains that results included a £16.2m exchange gain, but were after special charges, which included redundancy costs amounting to £17.4m. As a result the reported increase in pre-tax profits "reflects the underlying improvement in operating performance during the year."

Results have been calculated on a modified historical cost basis; in current cost terms, pre-tax profits rose 57 per cent to £94m (£59.8m).

UK results for the year bore the substantial charge for redundancies arising from managing reductions necessitated by the recession. However, Mr Giordano says the benefits in terms of better productivity, a lower cost base, increased competitiveness and longer-term stability are considerable.

The exchange rate movements accounted for the increase in borrowings—net borrowings and finance leases were £16.2m (£473.4m)—although cash flow was positive for the year and

harrowings declined on a comparable exchange rate basis. Gearing dropped from 40.5 per cent to 35.3 per cent, "which we consider to be an acceptable level."

The net total dividend for the 12 months is stepped up from 4.62p to 5.11p per 25p share with a final payment of 2.5p. Earnings per share are shown as 15.45p (£13.32p) undiluted on a nil distribution basis and 13.33p (£11.39p) net, and 15.14p (£13.17p) fully diluted on a nil basis and 12.98p (£11.14p) net.

Pre-tax figure was after operating costs of £1.26bn (£994m), depreciation of £111.7m (£87m), associate's share amounting to £7.6m (£4.8m) and after interest of £65.7m against £56.7m.

After tax, £37.6m (£17.3m), minority interests £1.1m (£0.7m) and an extraordinary credit of £5.6m (£10.6m debit), the available balance came through up from £26.3m to £44.6m. Dividends will absorb £16.9m compared with £15.2m.

A regional analysis of trading profits—£158.4m (£118.2m)—shows: Europe £27.4m (£23m); Africa £21.7m (£17.2m); Americas £55.4m (£50.4m); Asia £2.4m (£1.6m); Pacific £33.3m (£25.5m). Inventory gain was £18.2m (£22m) and exchange adjustment, last time, was a £21.5m debit.

As at September 30, balance sheet shows: fixed assets of £1.15bn (£896.8m), shareholders' funds of £787.1m (£583m) working capital of £271.6m (£244m), and total assets of £1.46bn (£1.17bn).

The group said later that an improvement in profits was expected for the current year.

See Lex



Sir Leslie Smith, chairman of BOC International which reported a substantial profit improvement for the year to September 30 1981.

May and Hassell in the red midway

INCLUDING the share of losses of the associate amounting to £145,000, against £49,000, the pre-tax result of May and Hassell, timber importer, was a £216,000 deficit for the half year ended September 30 1981, compared with profit of £101,000. Group turnover fell £1.5m to £25.43m.

The third quarter should show some improvement on the second, and the full year should see at least elimination of the interim loss, says Mr Peter J. Atley, the chairman.

The interim dividend is maintained at 1.3p net per 25p share, and the chairman hopes it will be possible to pay a final distribution—last year's final was 2p.

The chairman explains that, despite a first-quarter loss, there were indications of a return to profit. This situation was maintained in the second quarter, but the small profits each month were insufficient to eliminate the losses in April and May.

There was no tax this time (£30,000) and after minority interests, £35,000 (£9,000) and an extraordinary credit of £43,000 previously, the available figure was a loss of £183,000, compared

with profits of £123,000.

● comment

Like the rest of the timber trade, May & Hassell has had a slightly less desperate time since the summer. Trading margins have turned positive again—if only to a minimal degree—and from June onwards income gearing has been less than 100 per cent. But if the external factors—currency and timber shippers' prices—have helped to restore profits to the importing business, May's remaining activities have done less well than last year. Sliding demand from the construction industry has made it more difficult to squeeze profits out of timber merchandising and building materials. Volumetric housing remains an unwelcome product, but the Hallam Group is at any rate smaller than it was, and its loss-making potential more limited. May & Hassell remains a heavily geared business in the classic style of family dominated timber companies; capital gearing is now at a seasonal peak of around 100 per cent, falling to something like 70 per cent by March.

Dobson Park £4.8m setback

A SETBACK in profits was shown by Dobson Park Industries for the 53 weeks to December 31 1981. The taxable result slipped from £15.33m to £14.53m. Sales were higher, rising from £169.81m to £172.31m.

The final dividend has been held at 3.31p, making a net total of 5.21p (£5.2075p). Earnings per 10p share are shown to have fallen from 16.3p to 8.7p.

After minority credits of £109,000 against a debit of £76,000, and extraordinary debits of £1.3m (nil), attributable profits emerged lower at £5.78m compared with £11.11m.

Attributable CCA profit was well down at £4.5m (£6.8m) before extraordinary debits.

● comment

Dobson Park is down by 31 per cent on the pre-tax level, and, setting aside a dull ordering outlook from the NCB (which accounts for between £70m and £80m of the mining division's turnover) the real culprits are to be found in the recently restructured power tools division. A savage fall in demand of perhaps 50 per cent in the UK market and 30 per cent in exports, slashed the trading contribution from Kango and Powerfile by £3.3m. Wolf, losing £660,000 in its first full year, has been similarly hurt by loss of demand and hard import competition but the two divisions are now being merged under new management and, after heavy reorganisation, the group is better placed to make progress in what are still very difficult conditions. The engineering operations have made encouraging, if small, steps forward thanks principally to Markon's strong position in the power engineering field. The shares climbed 2p yesterday to 86p for an historic p/e of 13.3. There is some support from a yield of 9 per cent but the price should be looking for a good measure of recovery this year. The non-UK mining outlook is beginning to improve with the successful installation of shield equipment in the US, Australia and India. Marathon—apparently well on budget after eight months—adds to Gullick's presence in U.S. warehousing and maintenance facilities. Yet with a very strong balance sheet and dividend cover on a CCA basis, the shares are not totally reliant on an immediate recovery.

Crown House advances midterm despite £0.3m acquisition losses

PRE-TAX PROFITS of Crown House advanced sharply from £70,000 to £247,000 for the six months to September 30 1981, after taking account of acquisition losses of £273,000, on turnover well ahead at £78.13m, compared with £58.72m.

Tax took £150,000 (nil) and after minority credits of £182,000 (£31,000 debit) and extraordinary debits of £17,000 (£37,000), profits at the attributable level emerged at £332,000, compared with £2,000.

The net interim dividend, however, is held at 2.25p per 25p share which will absorb the same at £506,000—a final of 3p was paid for 1980-81 from taxable profits of £2,09m.

Mr Patrick Edge-Partington, the chairman of this electrical and mechanical engineer, contractor, maker of table glassware, points out that the half-year results reflect the costs of much regrouping. The chairman says that barring any further deterioration in the economy the benefit of these changes is expected to start showing through in profits during 1982-83.

● comment

The profits rise at Crown House, no better or worse than expected, is not simply a reflection

HIGHLIGHTS

The City has been dominated by the proposal to merge Habitat with Methercare and Lex looks at the implications of this £129m deal with particular emphasis on the stance which may be taken by shareholders who subscribed so heavily for Habitat's recent offer for sale. The column also looks at the latest property sector cash call; Haslemere is asking for £21.6m in a convertible loan stock issue. Lex also examines the sharp upturn in profits at BOC International which has pushed up from £61.5m to £92.7m. Elsewhere, companies reporting yesterday presented a mixed picture. Martin the Newsagent climbed 18 per cent at the pre-tax level and Whitcroft staged a useful recovery effort with an interim advance of 30 per cent. Crown House has lifted halfway profits but May & Hassell is in the red and Dobson Park has suffered a 31 per cent interim shortfall.

tion of an improved trading picture since the previous year suffered from a £300,000 provision against a nil contract in Egypt that went disastrously wrong. Overseas contracts have benefited also from a favourable exchange rate. In trading terms the best performance has been in the glassware division which has managed to rid itself of expensive stocks and has turned a loss of £182,000 into a profit. Domestic electrical business and employment services have done no worse than expected because of the impact on demand of the economic recession, while there

has been no new property development. However on the positive side, the group's financial position remains sound. In addition to Denbyware, the board is expecting a positive impact due to the introduction of new management into the overseas division, and the rationalisation of the electrical whole sale division. It is looking towards profits for the year of £2.5m, against last year's £2.1m, and the fully taxed p/e of 20.6 is looking for another improvement in the year after. Assuming an unchanged final dividend, the yield is 11½ per cent.

Whitcroft expands at half way to £1.57m and lifts interim

ALL DIVISIONS of Whitcroft have contributed to an expansion in pre-tax profits from £575,000 to £1.57m for the six months ended September 30 1981, despite a slight dip in turnover to £43.77m, against £44.92m.

The interim dividend is increased from 1.25p to 1.5p net per share.

Mr John Tavare, chairman, says that provided there are no further adverse economic circumstances, the internal improvements the group has made will enable it to show a successful outcome for the current year.

A divisional analysis of turnover and pre-tax profits shows: textiles £12.08m (£11.53m) and £581,000 (£538,000); building and engineering supplies £21.09m (£21.14m) against 477,000 (£452,000); engineering £5.3m (£5.07m) and £1.1m (£941,000);

parent company loss £594,000 (£598,000); subsidiaries sold or closed £2.31m (£4.18m) and £2,000 (£358,000 loss). Apart from interim charges, down from £1.35m to £546,000, a further reduction in borrowings was achieved, since the end of the half year, by the sale and leaseback of the company's new head office premises in Wilmshurst.

Earnings per 25p share are shown as 5.3p (4p). Last year's total dividend was 3.85p paid from taxable profits of £1.73m.

● comment

Whitcroft has made some small gains in its continuing businesses so it was left to loss elimination to fuel the 80 per cent rise in interim profits. The pruning programme has brought with it a welcome level of debt reduction—net borrowings now stand

● comment

An organism in constant change—RIT becomes ever more difficult to value. The present figures benefit from six months of rapid turnover in the current market, a source of earnings which is inherently unpredictable; at least RIT took advantage of Anglo Leasing's advance, really quite modest, and even when allowance is made for discounts and start-up costs, a 27 per cent fall in profits from industrial services and industrial activities is something less than inspirational. And the asset appreciation since March is a negligible 2 per cent. For all that, RIT stands at a premium to the investment trust sector, with discounts to net assets average 28 per cent on yesterday's price of 364p, RIT was 26 per cent below asset value. That is a price which suggests that shareholders are willing to take a longer than usual view. But this indulgence may be strained if RIT's performance over the next year or two remains so lacking in lustre.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current payment	Current payment	Total last year
Boe Int'l	2.5	April 2	2.52	5.11	4.62
Brasway	2.5	Feb 2	1	—	—
James Cropper	Int	Jan 19	1	—	2.5
Crown House	2.25	Feb 19	2.25	—	5.25
Deritend Stamping	Int	Feb 22	2.2	—	5.6
Dobson Park	3.31	Feb 26	3.31	5.21	5.21
Gresham House	Int	—	1.4	—	3.35
Greoviet	78	Jan 29	112	147	204
J. Laitham	1.35	Jan 29	2.35	—	—
Marleval	28	Jan 22	58	—	—
Martin Newsagent	6.54	Feb 18	5.75	10.5	9.35
May and Hassell	Int	—	1.3	—	3.3
Normand Electrical	Int	—	1.08	—	1.08
Reliable Props	1.25	Jan 29	1.25	2.5	2.5
St Helena	148	Jan 22	738	738	738
Whitcroft	Int	Feb 1	1.25	—	—

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ South African cents throughout. \$ For 15 months.

M. J. H. Nightingale & Co. Limited

1980-81	1979-80	Company	Price	Change	Gross Div.	P/E	Fully
118	100	ABH Higgs, 10pc	118	10.0	8.8	—	—
78	78	Albrighton	78	—	—	—	—
20	21	Amridge and Rhodes	43	—	4.7	7.7	10.5
104	104	Barton Hill	104	—	5.7	7.7	10.5
128	128	Beverly Securities	128	—	5.8	8.3	11.4
110	110	Frank Hovell	123	—	5.8	8.3	11.4
110	110	Frederick Parker	110	—	1.7	2.7	27.8
110	110	George Bais	46	—	—	—	—
102	102	IPC	100	—	7.3	7.3	7.2
113	113	Jackson Group	97	—	7.0	7.2	8.1
132	132	James Burroughs	132	—	6.7	7.7	10.2
234	244	Robert Jenkins	263	—	31.3	11.8	3.7
58	58	Servotronics "A"	58	—	5.2	5.8	8.3
224	224	Torday and Carlin	198	—	10.7	6.4	5.4
23	23	Twinklco Ltd.	134	—	15.0	20.8	—
80	88	Twinklco "B" Ltd.	72	—	15.0	20.8	—
58	58	Unilock Holdings	58	—	5.0	5.4	5.7
103	77	Walter Alexander	77	—	5.4	5.4	5.7
269	161	W. S. Yates	212	—	13.1	6.2	4.0

THE TRING HALL

USM INDEX

116.2 (-0.2)

close of business 14/12/81

BASE RATE 10 1/8 100

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CORAL INDEX

Close 399.414 (-7)

OIL INDEX

January Refined \$42.00

March Refined \$42.50

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There are 4 million admissions each year to our Coral Bingo Clubs where members can enjoy meeting their friends.

With so many people to keep happy we can't afford to relax!

If you are not already a shareholder and wish to receive a copy of the Bass Annual Review 1981 please apply to:
The Secretary, Bass Limited, 30 Portland Place, London W1N 3DF.
The Review will be posted on 5 January, 1982.

Group's results in brief			
Year to 30th September	1981	1980	
	£m	£m	
Sales to customers	1331.7	1184.0	
Brewing and drinks	380.9	78.8	
Leisure	1712.6	1362.8	
Trading profit	153.4	132.5	
Profit before taxation	133.2	113.5	
Retained for reinvestment in the business	67.5	51.9	
Earnings per share	31.4p	27.2p	
Dividend per share	9.46p	8.6p	

Comments by the Chairman, Mr. Derek Palmer

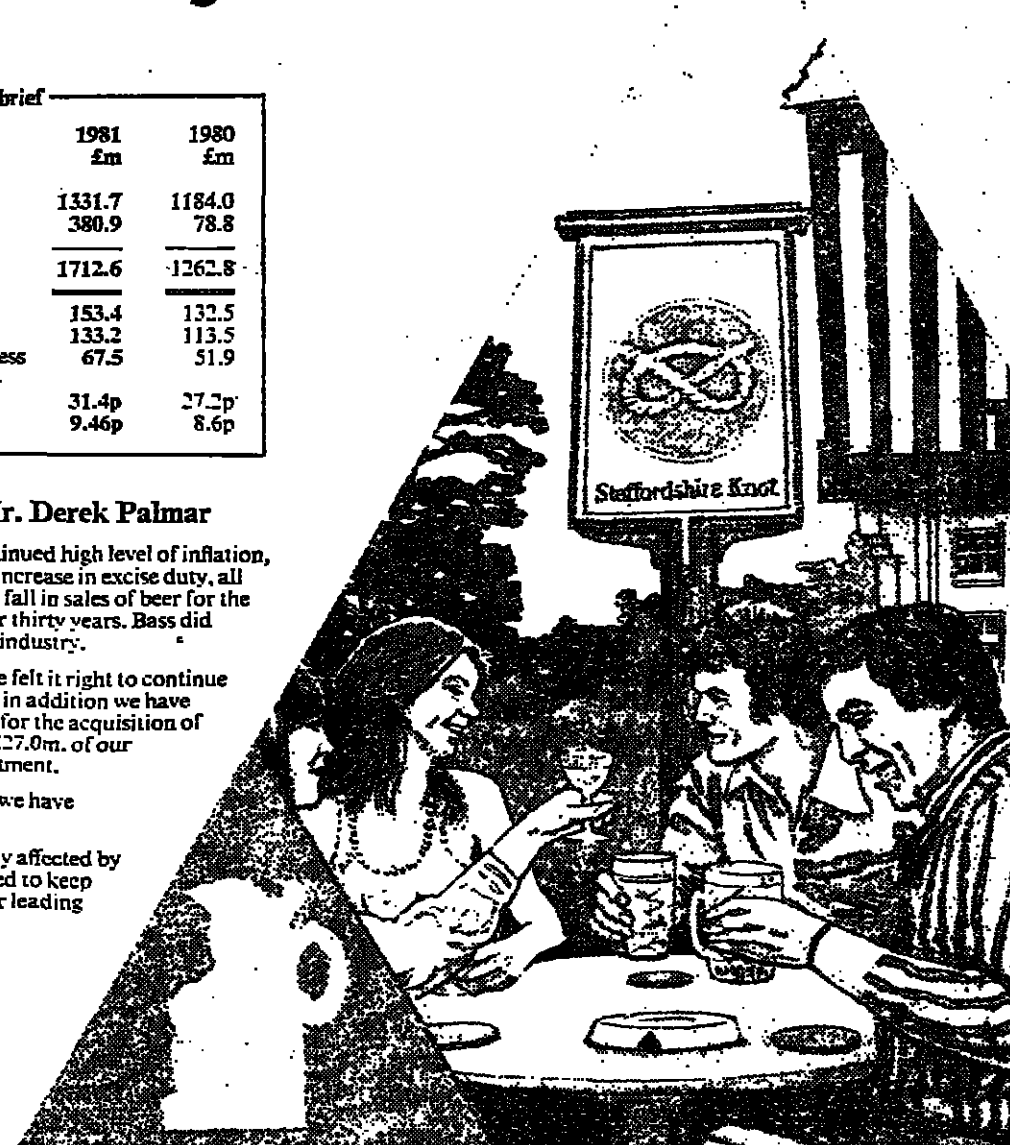
The effect of the economic recession, continued high level of inflation, the below average summer and excessive increase in excise duty, all combined to create a climate in which the fall in sales of beer for the industry as a whole was the worst for over thirty years. Bass did somewhat better than the average for the industry.

In spite of the economic recession we have felt it right to continue our policy of investing our cash flow, and in addition we have issued new shares to the value of £82.5m, for the acquisition of Coral Leisure Group and used a further £27.0m, of our borrowing facilities towards capital investment.

In the current year to 25 September 1982 we have authorised capital expenditure of £145m.

Trading in the current year is still seriously affected by the economic recession. We are determined to keep rising costs under control to maintain our leading position in the industry.

Bass.
We believe in service



0pK10150

Speyhawk 25.5% capital placing

Speyhawk, a commercial and industrial property developer, is to go public this week when Barclays Merchant Bank places 244m ordinary 10p shares at 115p a share. The issue comprises 25.5 per cent of the capital and values the group at £11.5m.

Speyhawk was formed last September as a holding company for the property development and construction activities of Mr Trevor Osborne, chairman and managing director, said that with the current satisfactory development of group activities it was expected that profits, before tax, for the first half of the current year would be ahead of the previous year.

Export sales volume since the year end was substantially ahead of the equivalent period, he stated, and the group anticipated that profits of the Scotch whisky division, for the half year, would be not less than those in 1980. "The level of demand for glass containers is well below total industry capacity and consequently strenuous efforts are

September 1981. From a small pre-tax loss in 1979, the group recorded pre-tax profits of £1.5m in 1981. The group forecasts pre-tax profits of £2.7m in 1982.

On the basis of this forecast, the directors intend to pay a 7p net dividend for the year ended September 1982.

Speyhawk has concentrated its development activities in West London and the Thames Valley. It specialises in projects which are suitable for funding and purchase by pension funds, insurance companies and property unit trusts.

Following the placing, the company's net tangible assets will be approximately £3m. The 1981

balance sheet shows land and work in progress at £2.5m and bank loans of £340,000.

Debtors in the shares start on December 18 and brokers to the issue are Sheppard and Chase.

comment

Speyhawk seems a bit of a callow to be seeking a full listing, but the company has big plans. Turnover more than doubled in the past year and the group wants future growth planned on enlarged equity rather than borrowings. Speyhawk operates in the Harrow-Richmond-Windsor area, developing properties with front financing from institutions and then handling them on, fully let,

with yields in the 51-54 per cent range. It doesn't carry property on its books, but the new funds will allow the group to establish its own property investment portfolio which should build up backing to the shares. Mr Trevor Osborne, the chairman, has more than 16 years experience in the field and has helped guide Speyhawk into innovative, restoration projects such as placing a boardroom in the spire of a redundant church. Its institutional clients include Boots, Nestlé, and Pilkington. A prospective yield of 8.7 per cent and a prospective fully-taxed p/e of nearly 9 gives Speyhawk a reasonable chance of flying.

Arthur Bell sees first half improvement

AT THE annual meeting of Arthur Bell and Sons, Mr Raymond Bell, chairman and managing director, said that with the current satisfactory development of group activities it was expected that profits, before tax, for the first half of the current year would be ahead of the previous year.

Export sales volume since the year end was substantially ahead of the equivalent period, he stated, and the group anticipated that profits of the Scotch whisky division, for the half year, would be not less than those in 1980. "The level of demand for glass containers is well below total industry capacity and consequently strenuous efforts are

made by Canning Town Glass to ensure that the company is able to increase its share of the available market at prices which will give an acceptable return.

Present indications were that this division would make a profit in the first six months, he said. The transport company was forced to absorb a significant rise in fuel oil during the second half of last year, and the low level of activity in the transport industry "served to preclude Townmaster from obtaining the necessary price increases to recover rising operating costs."

Steps had been taken to improve the productivity of the vehicle fleet and it was anticipated that this company would

make a modest profit in the first half.

At other meetings the chairman's statements were as follows: Despite the continuing recession, profits of S. Casket (Holdings), for the first four months of the current year were ahead of the corresponding period in 1980. Mr Phil Casket, however, said that with unemployment at high levels, and earnings increasing less than inflation, trading conditions were unlikely to improve.

"Nevertheless, our financial position remains healthy, and our order books are at satisfactory levels," he added.

Although the outcome for the current year at Hunt and Mes-

crop (Middleton) remained uncertain and present trends indicated that first half figures would be under pressure, Mr E. W. Hunt told members the situation should be somewhat redressed in the second half as contracts awarded came through to delivery.

In the last three months, he pointed out, there had been an increase in the number of orders received from UK companies, compared with 12 months previously. In the first five months of the year the group's quotations and orders were up, but not, as yet, its margins, he added.

He stated that overseas business was playing a more and more important part in the development of the company.

Brasway in midway recovery

A RETURN to pre-tax profits at the halfway stage is shown by Brasway, for the 26 weeks to October 31 1981. The result moved from a deficit of £195,938 last time to a surplus of £261,225. Turnover improved from £6.53m to £11.57m.

The group returned to profit during the second half of 1980/81 and finished the year with a £70,000 surplus.

The interim dividend has been raised from 1p to 2.5p and a one-for-two scrip issue is proposed. Earnings per share are stated at 14.37p, compared with a previous loss of 8.5p.

The short-term future seems assured, say the directors. They state that the tube division was again the main contributor to profits. Market share was in-

creased while production costs were reduced. Further cost reductions are being made to offset proposed significant increases in raw material costs from January 1982.

However, the tube management team, says the chairman, are confident of good profitability for the immediate future. The company carries on business as iron and steel scrap processors, tube and bright bar manufacturers, in the West Midlands.

There was a charge for taxation this time of £65,000 (nil).

The scrap division is slowly emerging from a break-even situation and should produce a reasonable contribution to profits for the rest of the financial year. Overseas demand for scrap has been matched by an improved

home market. These factors, together with the cost cutting exercises, have meant a pleasing, but not entirely satisfactory picture, say the directors. Market share must increase, providing that industry starts to recover, but they see no sign of this in the West Midlands.

Since last March, the company has been engaged in the production of bright bar. Some expected teething troubles occurred, but the company has performed well and has made a satisfactory increase in home turnover.

The board believes it is too early to speak with certainty of future prospects, as much depends on home industrial recovery, but the results from this division could eventually be on a par with those of the tube side.

Helical Bar profits drop to £14,000

Pre-tax profits of Helical Bar, steel reinforcement and stockholder, dropped from £152,000 to £14,000 for the six months ended August 1, 1981, and directors say that the second half is likely to show similar results—pre-tax surplus for the whole of last year was £210,000.

And the interim dividend is omitted—last year's was 1p followed with a 1.75p final.

Turnover for the six months was also well down at £3.7m compared with £5.18m, and the pre-tax figure included share of associates' losses of £21,000, against profits last time of £82,000.

Earnings per share are given as 0.2p (2.5p)—there was no tax for the period (£79,000 charge).

United Spring £148,000 in the red at year end

ALTHOUGH there was a small recovery in the second half, United Spring and Steel Group finished the September 30 1981 year with a taxable loss of £148,000, compared with profits of £134m previously. External sales of this spring manufacture and steel stockholder dropped from £26.12m to £19.37m.

A slight improvement in trading, seen in the second half, together with further economies and a slimming down of certain operations, is enabling the loss-makers in the group to break-even or return to profits, Mr David Westwood, chairman, says.

He adds that it would be premature to regard this as an indication that the improvement will be progressive, "but having now tailored the group's

manufacturing capacity to match the likely demand, the next six months should see a return to profitability."

For the first half of 1980-81 there was a £179,000 loss, compared with a £1.33m profit.

There is a final dividend of 0.5p net, which is the total for the year, compared with 2.0475p last time.

External sales and pre-tax figures for the 12 months for the spring and steel divisions were split respectively as to: £7.79m (£8.84m) and £201,000 loss (£223,000 profit); and £12.08m (£17.28m) and £153,000 profit (£1,06m profit).

There was a taxable credit of £233,000, against a much higher £639,000, and an extraordinary debit for the period of £198,000 (nil).

Deritend well down but maintains interim payout

TAXABLE PROFITS of the Deritend Stamping Company fell from £504,000 to £351,000 for the six months to August 31 1981 and second half results are expected to compare with those of the first—for 1980/81 the group plunged to £180,000 half pre-tax losses of £386,000.

Turnover of the group, whose interests include forgings, castings and electrical components, and repairs, declined over the six months from £16.62m to £15.34m.

The net interim dividend is being maintained at 2.2p, although earnings per share are shown to have fallen from 8.6p to 5.7p. Last year's final was 4.4p.

Interest for the half year took

£172,000 (£190,000) and tax a same-again, £50,000. The net balance emerged at £301,000, against £454,000.

The chairman points out that the profit achieved in the first half was due mainly to the measures taken during the latter half of 1980/81 rather than to any significant increase in business activity. While a recovery situation has been achieved in most areas of the group's activities, demand remains relatively slack, with margins under constant pressure.

The group purchased D.W. Rewinds and Electrical Installations in August, adding considerably to the nationwide coverage of its electrical division. The group's other interests include forgings and castings.

ICI Australia decline slows in second half

DROUGHT and industrial disputes are blamed by the directors of ICI Australia for a 24.4 per cent slump in net profits from \$61.5m to \$46.6m for the year to September 30, 1981.

The flagging world chemical market also had a big impact on earnings although sales for the 12 months improved slightly from \$1.2bn to \$1.27bn—an increase of 5.5 per cent.

The result follows three successive bad interim periods, though earnings in the second half appear to have pulled out of the recent slide—profits for the period were down by one-fifth to \$27.5m after a fall of 35.6 per cent to \$18.9m in the first half to March and a 27.4 per

cent drop to \$32.2m in the second half of the previous year.

The outcome for the year, however, is way below the \$66.3m for 1979 and, without allowing for inflation, the lowest since the \$84.1m reported for 1977.

The directors say there was satisfactory growth in the sales of heavy chemicals, industrial explosives and pharmaceuticals but the reduced level of sales of other products in the first half continued into the second half.

Depreciation rose from \$47m to \$51.5m and interest and finance charges from \$22.6m to \$23.3m. Final dividend is unchanged at 5 cents making 15 cents for the year.

Development costs hit Aeronautical & General

RESEARCH, associated with the introduction of several new products, and development costs at Aeronautical and General Instruments were heavy during the half year to September 30, 1981, say the directors. As a result, pre-tax profits were down from \$854,000 to \$277,000, and sales fell from \$3.33m to \$2.77m.

The directors say substantial contracts have been received for the new products. There were certain technical difficulties, however, which could not have been anticipated, and these delayed initial deliveries. These difficulties have now been overcome, they say.

The board expects second half

sales to be substantially in excess of those for the first six months, but launching costs of the new products will mean that the pre-tax profits for the year will not match the £787,995 (£500,956) of last year.

Aeronautical is now moving into full production with an excellent order book and expects to realise full potential in 1982/3.

The first-half pre-tax figure was struck after depreciation up from \$109,664 to \$141,450 and interest charges up from \$23,880 (£51,108). There was a tax charge of £73,751 against £177,041. Stated earnings per 25p share were down from 5.46p to 1.78p.

This advertisement is published by Morgan Grenfell & Co. Limited on behalf of The Rio Tinto-Zinc Corporation Limited (RTZ). The directors of RTZ (including those who have delegated detailed supervision of this advertisement) have taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate and each of the directors accepts responsibility accordingly.

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accept RTZ's offer
for Thos. W. Ward now

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ACCEPTANCES SHOULD BE RECEIVED BY
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☐ There is undeniable commercial logic in RTZ's offer. Tunnel has supported our reasoning.

☐ RTZ's offer, worth at least 190p, should be compared with the pre-bid price of 127p and the price at which Ward's financial advisers agreed to subscribe for Ward Shares only seven months ago of 107.5p. Your board did not suggest your shares were undervalued then.

☐ Do not be taken in by extravagant claims for the value of your shares. If RTZ's offer does not succeed, the price of your shares is likely to fall.

☐ RTZ's offer is generous and you should not assume that it will be increased.

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The Board of Directors
of the
Saudi Lebanese Bank for
the Middle East, Paris,
Is pleased to announce the
appointment of
Mr. Michel Mourant
as Deputy General Manager.

RESULTS AND ACCOUNTS IN BRIEF

(£5.5m decrease). Capital commitment for the half year to June 30, 1981 (£1,882, £9,546) after interest received nil (£2,844) and management expenses £2,735 (£4,478). There was again no tax charge. Attributable profit, £11,822 (£9,546). Second interim dividend 1p (nil). Net asset value per 25p share, 86p.

ELECTRICAL AND INDUSTRIAL INVESTMENT COMPANY—Pre-tax profits for the six months to September 30, 1981 £215,000 (£189,249 six months to June 30 1980). Investment income £216,725 (£144,044). Interest receivable £25,975 (£33,302). Tax £152,700 (£132,000). Leaving £282,339 (£289,559). Interim dividend per £1 deferred ordinary share 200p (same). The company is a member of the British Electric Traction Group.

WOLVERHAMPTON STEAM LAUNDRY—Turnover for six months ended September 30 1981 £45,444. Pre-tax profit £4,753. Depreciation £5,535. Tax nil. Profit attributable £38,818.

ALFRED WALKER AND SON (house builder and estate developer)—Results for the six months to September 30, 1981 £215,000 (£170,000). Investments £24,000 (£38,000). Net current assets £216,000 (£202,000). Group currently holds a land bank in excess of 300 plots, which directors consider to be sufficient for the present requirements. Meeting, Birmingham, December 31 at noon.

JESSUP'S (HOLDINGS) (motor dealer and body builder)—Results for the six months to August 31 1981 reported on November 11. Shareholders' funds £2,22m (£2,31m). Fixed assets £3,22m (£3,04m). Current assets £2,51m (£4.5m). Including debtors £1.3m (£1.41m). Net current assets £440,396 (£467,166). Increase in bank over-

drifts £259,435 (£81,297 decrease). Meeting, 77 London Wall, EC, Jan 7, at noon.

STOUTHEART AND PITT (engineer)—Results for year to June 30 1981 reported on November 14. Shareholders' funds £3,26m (£10,58m). Fixed assets £1,61m (£7.6m). Net current assets £1,22m (£2.98m). The auditors' report says the financial statements are true and correct, in their opinion, is appropriate, provided that the group's bankers continue their support during a period of reorganisation and realisation of surplus properties which is in active progress. Meeting, Bath, December 30, at noon.

SCOTT'S RESTAURANT—Turnover for year to June 30, 1981, £1,277m (£1.1m). Pre-tax profit £12,247 (£29,249). After investment income £38,480 (£31,088) loss on sale of investment £28,075 (£18,338 loss). Tax nil (£18,000). Profit after tax £12,247 (£23,249). Earnings per share 4.90p (£5.90p).

BEN BAILEY CONSTRUCTION—Results for year to September 30, 1981, £2,440 (£31,088) loss on sale of investment £28,075 (£18,338 loss). Tax nil (£18,000). Profit after tax £12,247 (£23,249). Earnings per share 4.90p (£5.90p).

CONCRETEC (maker of concrete and assemblies for domestic, automotive and engineering industries)—Results for the year to September 30, 1981, £2,440 (£31,088) loss on sale of investment £28,075 (£18,338 loss). Tax nil (£18,000). Profit after tax £12,247 (£23,249). Earnings per share 4.90p (£5.90p).

SELECTED MARKET TRUST—Available profit for the period November 11 1980 to November 28 1981 £246,067 (£274,880). Interim dividend 30p gross (7p). No final recommended (same).

BELWAMY (housebuilder)—Results for year ended July 31, 1981, reported November 12. Current cost pre-tax profit £244,000, against historical £1,78m. Group fixed assets £3,22m (£3,14m). Net current assets £1,22m (£1,01m). Bank overdrafts and loans £10,07m (£7,98m). Shareholders' interest £14,87m (£14,45m). Meeting, Newcastle-upon-Tyne, January 15, noon.

LONG AND HAMBLY (manufacturer of rubber and plastic components)—Results for year to July 31, 1981 reported November 26. Group fixed assets £2,50m (£2,13m). Net current liabilities £0,18m (£1,07m assets). Shareholders' funds £2,70m (£2,21m). Working capital decrease £1,22m (£0,23m). Current cost pre-tax loss £1,35m (Meeting, Winchester House, EC, December 29, 11.30 am).

WINTERBOTTOM ENERGY TRUST—Net profit for the year ended December 24, 1981, after deduction of prior charges at prior and 81.5p, after deduction of prior charges at market value, £25m. £500,000 (future revenue and manufacturing)—Net loss for six months to September 30, 1981, £99,000 (£1,000) on sales £289,000 (£284,000). Net current assets £2,51m (£4.5m). Loss per 25p share 23.5p (0.39p). Again no interim dividend. Since the restructuring of the fund, the loss has been taken at a great loss and to improve trading performance.

MANCHESTER AND METROPOLITAN

Copies of this document, having attached thereto the documents specified in paragraph 12 of Appendix III, have been delivered to the Registrar of Companies for registration.

Application has been made to the Council of The Stock Exchange for the whole of the ordinary share capital of the Company, now in issue and to be issued, to be admitted to the Official List.



This document includes particulars given in compliance with the Regulations of the Council of The Stock Exchange for the purpose of giving information with regard to Speyhawk public limited company ("the Company"). The Directors have taken all reasonable care to ensure that the facts stated herein are true and accurate in all material respects and that there are no other material facts the omission of which would make misleading any statement herein whether of fact or of opinion. All the Directors accept responsibility accordingly.

Speyhawk

public limited company

Placing by Barclays Merchant Bank Limited

of 2,550,000 ordinary shares of 10p each at 115p per share

The ordinary shares of the Company which are the subject of this placing will rank in full for all dividends hereafter declared or paid on the ordinary share capital of the Company.

A proportion of the shares being placed are available in the market on the date of publication of this document.

SHARE CAPITAL

Authorised
£
1,250,000 in 12,500,000 ordinary shares of 10p each

Issued and
to be issued
fully paid
£
1,000,000

BORROWINGS

At the close of business on 2nd December, 1981 the Company and its subsidiaries ("the Group") had an outstanding unsecured bank overdraft of £1,581, secured bank overdrafts of £32,528, a secured term loan of £300,000, mortgage loans of £238,513, outstanding hire purchase commitments of £2,700, a bank guarantee of £2,500 and an unsecured Director's loan account of £110,000. Save as disclosed above and disregarding indebtedness and guarantees within the Group, and contingent liabilities of the nature described in note (xvi) of the Accounts' Report, no member of the Group, as at that date, had any loan capital (including term loans) outstanding or created but unissued or any outstanding mortgages or charges, debentures or other loan capital or other borrowings or indebtedness in the nature of borrowings, including bank overdrafts, liabilities under acceptances (other than normal trade bills) or acceptance credits, hire purchase commitments or guarantees or other material contingent liabilities.

Directors Trevor Osborne, A.R.I.C.S.,
Derek Parkes, B.Sc. (Econ.),
Brian Thomas Edward Shruball, M.C.I.O.B., F.F.B.
all of Saracen House, Saracen Place, Church Street,
Twickenham TW1 3NJ.

Secretary and Registered Office
Richard John Burgess, F.C.A.
Saracen House, Saracen Place, Church Street,
Twickenham TW1 3NJ.

Bankers Barclay Bank Limited,
15 Great Portland Street, London W1N 6BX.

Merchant Bankers Barclays Merchant Bank Limited,
15/16 Gracechurch Street, London EC3V 0BA.

Auditors and Joint Reporting Accountants
Osward Ling & Son,
Provident House, 51 Wardwick, Derby DE1 1HN.

Joint Reporting Accountants Binder Hamlyn,
8 St. Bride Street, London EC4A 4DA.

Solicitors to the Company Williams & James,
3/4 South Square, Gray's Inn, London WC1R 5HZ.

Solicitors to the Placing Ashurst, Morris, Crisp & Co.,
Broadgate House, 7 Eldon Street, London EC2M 7HD.

Stockbrokers Sheppards and Chase,
Clements House, Gresham Street, London EC2V 7AU.

Registrars and Transfer Office Close Registrars Limited,
Arthur House, 803 High Road, Leyton, London E10 7AA.

INTRODUCTION

The Company was formed in September, 1981 to act as a holding company for the property development and construction activities which Trevor Osborne, Derek Parkes and Brian Shruball had previously carried on through Speyhawk Land and Estates Limited ("Speyhawk") and L. Tellings Limited ("Tellings"). Trevor Osborne's property development activities began in 1965 and since 1973 he has been developing properties under the "Speyhawk" name. In 1974 he acquired Tellings to assist with the construction work connected with his developments. In 1977 he formed Speyhawk with Derek Parkes to combine their property development experience and to take advantage of a changing trend in the financing of property development towards pre-funding by institutions. Since 1977 Trevor Osborne's property development activity has been concentrated in Speyhawk. In 1978 it was decided to concentrate Tellings' activities on developments undertaken by Speyhawk. Brian Shruball became a shareholder in Tellings when he joined as Managing Director in 1978.

BUSINESS

Speyhawk is engaged in the development of commercial and industrial property of a quality suitable for funding and purchase by pension funds, insurance companies and property unit trusts. Speyhawk's normal practice is to contract with institutions, prior to the commencement of building work, for the forward sale of its developments linked with the provision of development finance. These arrangements, which are described in more detail below, lessen the risks involved and reduce working capital requirements. Tellings is the main contractor for Speyhawk's developments and undertakes a substantial part of the building work, thereby ensuring greater control and flexibility over development.

Developments
Speyhawk continued the policy previously pursued by Trevor Osborne of concentrating development activity in West London and the Thames Valley. Its operations have now been extended into other areas where high rental growth is expected, including offices in the City of London and offices and factories in Hertfordshire and Kings Langley, close to the proposed intersection between the M1 and M25 motorways.

Development normally takes at least two years to complete and details of five already completed and sold, which ranged in size from 8,000 sq.ft. to 28,000 sq.ft. are shown in Part A of Appendix I. The Group's current development programme, embracing over 20 properties, is set out in Part B of Appendix I and illustrates the increasing scale of its activities in terms of the area of operation and the size and type of developments being undertaken.

In 1980 the Group decided to expand its activities into North America and, after considering a number of opportunities with its professional advisers, an office building of 45,000 sq. ft. in New York was acquired early in 1981 to be refurbished, re-let and sold to an institution. At an early stage of this development, the site became a key part of a major site assembly by another developer to whom it was sold at a substantial profit in September, 1981.

Funding Arrangements
The funding arrangements with institutions are normally finalised prior to the commencement of building. Speyhawk, after securing the one, arranges for an institution to purchase it and to provide the funds necessary to carry out the development. Speyhawk's development profit is generally calculated at the outset according to a formula based on the capitalised value of an agreed minimum rent for the completed development less the site and development cost. This charge is at a fixed rate, which has always been less than the market rate of interest on borrowings, and on all current projects is 10 per cent. per annum. These arrangements protect Speyhawk from the present high cost of borrowing and from adverse fluctuations in interest rates.

Speyhawk retains the responsibility for letting each development and shares with the institution the benefit of any increase in capital value arising from any higher rent obtained above the agreed minimum. In most instances, if a development is not let by a predetermined date, the responsibility to assume the obligations of the lease falls on Speyhawk. This equality has not occurred to date.

Construction and Development Management
Tellings functions as main contractor for all Speyhawk's developments, carrying out a substantial part of the building work with its own labour force, supplemented by direct sub-contractors many of whom have worked with Tellings for a number of years. The remainder of the building and engineering work is performed by specialist sub-contractors. Tellings' management team, supported by experienced site agents, supervisors and foremen, provides detailed supervision at all stages of construction. Contracting work is also undertaken for other companies on a selective basis. The remainder of the building and engineering work is performed by specialist sub-contractors. Tellings' management team, supported by experienced site agents, supervisors and foremen, provides detailed supervision at all stages of construction. Contracting work is also undertaken for other companies on a selective basis.

MANAGEMENT
Group Management
Trevor Osborne, who is 38 years old, is Chairman of the Company, Speyhawk and Tellings and Joint Managing Director of Speyhawk. In 1980 after training as a chartered surveyor with Midland County Council, he entered private practice with Aviation Property Consultants. Later in the same year he left to concentrate on property development on his own account, beginning with the refurbishment of residential and commercial property in the City of London. Trevor Osborne's first development was the refurbishment of a number of properties in the City of London. After forming Speyhawk with Derek Parkes in 1977 his other development activities were run down and terminated in 1978. A summary of the results of these operations is shown in the Accounts' Report below.

Trevor Osborne is the Leader of Wokingham District Council and was a member of a working party, supported by the Government, which produced a report on the future use of Britain's historic buildings.

Derek Parkes, who is 37 years old, is Joint Managing Director of Speyhawk. He graduated from the University of Wales in 1965 and has been involved in property development since 1963, originally with First National Finance Corporation Limited, moving in 1972 to the First National Finance Group. In 1976 he started his own development company which led to joint projects with Trevor Osborne and the formation of Speyhawk.

Brian Shruball, who is 41 years old, joined Tellings in 1978 as Managing Director and is now also the Director of Speyhawk responsible for construction. He became a Director of Withyshire Limited in 1977, after a traditional craft apprenticeship in the building industry followed by a progression through most levels of site supervision and management.

Details of the service agreements of Trevor Osborne, Derek Parkes and Brian Shruball are set out in paragraph 6 (f) of Appendix II.

Richard Burgess, who is 34 years old, is Group Accountant and Company Secretary and is responsible for the Group's financial affairs. After qualifying as a Chartered Accountant in 1971, he was employed by Stoy Hayward & Co. becoming a senior manager before leaving in 1976 to join the Grand Metropolitan group as Assistant to one of the divisional Finance Directors. He joined the Group in 1981.

Speyhawk Management
Andrew Whitehead, B.Sc. Est. Man., A.R.I.C.S., who is 35 years old, joined Speyhawk in 1978 as a senior development surveyor. He was previously employed in a senior position in local government. In 1972 he became an Associate Member of the Royal Institution of Chartered Surveyors and has 13 years' experience in all aspects of valuation and development, with particular emphasis on the public sector.

Timothy Owen, B.Sc. Est. Man., A.R.I.C.S., who is 29 years old, joined Speyhawk in 1978 as a senior development surveyor with particular emphasis on commercial development. He graduated in 1974 and joined the British Rail Property Board. He gained subsequent experience in property management and investment with a property company.

Ian Harris, who is 26 years old, joined Speyhawk in 1980 as a development surveyor with particular responsibility for industrial developments. He has experience in the development of industrial estates and other development companies, including Percy Gilson Limited and the Humber Gate group.

John Houghton, B.Sc. A.R.I.C.S., who is 33 years old, joined Speyhawk in 1981 as a senior project manager. He graduated in 1970 in Building Technology and Management. His 11 years' experience in the construction industry has included training with George Wimpey Limited, 6 years managing a design and build department with C. H. Pearce & Sons Limited, and latterly a period as a project manager responsible for commercial development with Rush & Tompkins Group Limited.

Graham Norcombe, who is 35 years old, joined Speyhawk in 1980 as a project manager after having gained 13 years' experience in contracting, including 10 years with Withyshire Limited, where he held a senior quantity surveying post.

Tellings Management
Keith Fraser, who is 39 years old, has been a director of Tellings since 1974. He has extensive experience in the construction industry including 2 years with Sir Lindsay Parkinson & Company Limited and 8 years with George Wimpey Limited. He is responsible for administration, purchasing, plant and transport.

Graham Gordon, who is 36 years old, joined Tellings in 1977 and became a Director in 1981. His considerable experience includes periods with chartered quantity surveyors and building contractors, including 6 years with J. Jarvis & Sons Limited. He is responsible for quantity surveying, estimating and costing.

Employees
The Group has 112 employees of whom 53 are skilled tradesmen employed by Tellings. The Group operates a contributory pension scheme which is available to all employees. The Group intends to introduce a share incentive scheme in 1982.

BRIEF INFORMATION

The following information is derived from the full text of this document and accordingly must be read in conjunction with that text.

Business The Group is engaged in the development and construction of commercial and industrial property of a quality suitable for funding and purchase by pension funds, insurance companies and property unit trusts.

Issued share capital after the placing £1,000,000 in 10,000,000 ordinary shares of 10p each.

Share statistics
Placing price 115p

Market capitalisation at the placing price (based on the shares in issue after the placing) £11.5m

Forecast profit before taxation for the year ending 30th September, 1982 £2.7m

Price earnings multiple based on forecast profit before taxation for the year ending 30th September, 1982 and the shares in issue after the placing: 5.1

on estimated effective tax charge of 16 per cent. 8.9

on notional tax charge of 52 per cent. 30.2p

Net tangible assets per share at 30th September, 1981 adjusted to reflect the net proceeds of the placing 8.7%

Gross dividend yield at the placing price on the basis of forecast dividends of 7p net per share (10p gross) for the year ending 30th September, 1982 8.7%

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ACCOUNTANTS' REPORT

The following is a copy of a report to the Directors of the Company and to Barclays Merchant Bank Limited made by Binder Hamlyn, Chartered Accountants, and the auditors, Osward Ling & Son, Chartered Accountants.

The Directors
Speyhawk public limited company
14th December, 1981

The Directors
Barclays Merchant Bank Limited

Gentlemen,

Report on the audited accounts 1977 to 1981

Speyhawk public limited company ("the Company") was incorporated on 18th September, 1981 to acquire the whole of the issued share capital of Speyhawk Land and Estates Limited ("Speyhawk"), L. Tellings Limited ("Tellings") and Speyhawk Investments Limited ("Investments"). The financial information set out below is presented as if the Company and its subsidiaries ("the Group") as presently constituted had been in existence throughout the period covered by this report and as if the subsequent movements in share capital and share premium relating to the Company's acquisition of Speyhawk, Tellings and Investments had taken place on 30th September, 1981.

We have verified the turnover and results of other development activities undertaken by Trevor Osborne or companies within his control for the period 1st October, 1978 to 30th September, 1979 as set out below the Group Profit and Loss Accounts.

We have examined the audited accounts of Speyhawk for the period from 1st July, 1977 (the date of incorporation) to 30th September, 1981 and those of Tellings for the five years ended 30th September, 1981. The accounts of Speyhawk for the year ended 30th September, 1981 incorporate the results of its wholly-owned subsidiary, Speyhawk New York Corporation ("S.N.Y.C.") for the period 21st January, 1981 (the date of inception) to 30th September, 1981. Investments, which was incorporated on 21st September, 1981, has not commenced business.

The accounts of Speyhawk and Tellings throughout the relevant period have been audited by Osward Ling & Son, The Accounts of S.N.Y.C. for the period 21st January, 1981 to 30th September, 1981 have been audited by Binder Hamlyn, Chartered Accountants, New York, N.Y. 10022.

The financial information presented below is based on the audited financial statements after making such adjustments as we consider appropriate. The financial information, which has been prepared under the historical cost convention, gives a true and fair view of the state of affairs of the Company and of the Group at 30th September, 1981, and of the related results and source and application of funds of the Group for the period 1st October, 1978 to 30th September, 1981 on a consistent basis.

The Directors have decided that it is not appropriate for the Group to comply with the requirement to publish current cost accounts contained in Statement of Standard Accounting Practice No. 16 (SSAP 16) as they consider that the adjustments envisaged by SSAP 16, particularly in relation to development expenditure and monetary working capital, would not produce meaningful or helpful information. In arriving at this decision the Directors have considered the difficulty of ascertaining, with any degree of accuracy, the current cost of the land and development in progress and the immateriality of the effect of current cost adjustments relating to fixed assets and working capital. We concur with the Directors' decision.

There have been no audited accounts of any companies in the Group since 30th September, 1981, save for the Company balance sheet prepared pursuant to Section 8 of the Companies Act 1960 for the re-registration of the Company's public limited company.

Basic of consolidation

The accounts of Speyhawk and Tellings have been made up to 30th September in each year. The first accounts of Speyhawk were made up to 30th September, 1978 and thereafter the Group figures for 1977 reflect Tellings' accounts only.

The accounts of Speyhawk's former wholly-owned subsidiary, 116 Street Properties Limited, and of other former wholly-owned subsidiary, Hind Construction Limited, have not been consolidated as both companies were sold on 30th September, 1981.

Accounting Policies

The principal accounting policies, which have been consistently applied in preparing the financial information in this report, are as follows:

(a) Basis of accounting
The accounts have been prepared under the historical cost convention modified only by the valuation of a freehold property in 1979.

(b) Turnover
Turnover, which excludes value added tax, represents:
(i) Sales value of property developments completed and let during the year.
(ii) Sales of other developments.
(iii) Contracted contract work for third parties.

(c) Recognition of profits
Profit for the year represents profit less losses on developments completed and let by 30th September in each year and profit less losses on the sale during the year of sites.
Profit arising from third party building contracts is recognised, where appropriate, during the course of the accounts.

(d) Developments in progress
The basis of valuation of development expenditure is the lower of cost and net realisable value. Progress payments received over to completion of the development are deducted from development expenditure. Full provision is made for anticipated losses. Cost includes costs of acquisition and development to date including directly attributable basic expenses and hence charges has ceased rental income; properties and sites are treated as completed on the date of completion of the contract to purchase.

(e) Stock and work in progress
Stock is valued at the lower of cost and net realisable value.
Work in progress is represented by the gross contract value to the stage completed, less amounts receivable in respect of architect's certificates and includes, where appropriate, profit accrued to date. Full provision is made for anticipated losses.

(f) Fixed assets and depreciation
Fixed assets are stated at original cost to the Group less accumulated depreciation, with the exception of a freehold property professionally valued by independent chartered surveyors in 1978 and sold in 1980.

Depreciation is calculated to write off the cost of fixed assets by equal annual instalments over their expected useful lives at the following rates:

Plant and machinery 25%
Motor vehicles 20%
Office furniture and equipment 15%

(g) Deferred taxation
Deferred taxation is provided on the liability basis except where the Directors are satisfied that no amount will become payable in the foreseeable future. At 30th September, 1981 no such provision was considered necessary.

(h) Foreign exchange
Assets and liabilities have been translated into sterling at the rate of exchange prevailing at the date of the balance sheet. The trading results of S.N.Y.C. have been translated into sterling at the average rate for the period. Differences arising from consolidation of reserves, movements, related loans and current accounts are taken to reserve. All other differences are taken to the profit and loss account.

GROUP PROFIT AND LOSS ACCOUNTS

The Group profits and losses for the period under review are as follows:

Notes 1977 1978 1979 1980 1981

Turnover: Developments and sites 2,000 2,000 2,000 2,000 2,000

Third party building work 2,217 1,829 829 3,888 10,280

Cost of sales 2,148 2,168 1,378 4,782 11,208

Operating profit (loss) 69 (339) 1,422 4,038 8,008

Other income 224 (224) (82) 716 2,304

Interest payable (11) (43) (27) (180) (740)

Profit (loss) before taxation 272 (396) 1,013 3,554 8,272

Taxation 10 (39) 84 848 1,818

Profit (loss) after taxation 262 (435) 929 2,706 6,454

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(b) Letter from the Joint Reporting Accountants, Elder Hestyn and Oswald Ling & Son:

The Directors
Spartanbank public limited company

Over Sirs

We have reviewed the accounting bases and calculations for the profit forecast of Spartanbank public limited company for the year ending 31st December 1981, as set out in the memorandum and articles of association of the company ("the Company"), and its subsidiaries ("the Group") for the year ending 31st December 1981, and we are of the opinion that the forecast is based on a realistic basis and that the profit forecast for the year ending 31st December 1981, as set out in the memorandum and articles of association of the company, is a realistic forecast of the profit for the year ending 31st December 1981, as set out in the memorandum and articles of association of the company, and we are of the opinion that the profit forecast for the year ending 31st December 1981, as set out in the memorandum and articles of association of the company, is a realistic forecast of the profit for the year ending 31st December 1981, as set out in the memorandum and articles of association of the company.

Yours faithfully,

RINDER HAMLYN
Chartered Accountants

(c) Letter from Barclays Merchant Bank Limited;

The Directors
Spartanbank public limited company

London EC4A 4DA
8 St. Bride Street
London EC4A 4DA
Oswald Ling & Son
President, Vienna
61 Wardwick
Darby DE1 1HN
14th December, 1981

OSWALD LING & SON
Chartered Accountants
18/18 Grosvenor Street
London EC2V 0BA
14th December, 1981

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Property	Description	Leasable floor- area (sq.) Industrial potential	Owned by
Development completed and sold by 30th September, 1987			
Crown House, Widmore	Site acquired from United Refiners Club to provide (a) a new church and office rooms for its own use (b) a commercial development of 3-storey office building which was completed and let to the Forestry Services in 1980	11,000 sq. ft.	Widmore Pension Trust Limited
Widmore House, Widmore	Site acquired from The London Diocesan Fund of the Church of England to provide (a) a new church and village hall (b) retail units with offices above for which lease was arranged as follows (i) for the office space with Expanded Metal Company Limited (ii) for the retail space with Marks and Spencer Limited, Laybells Limited, Jervis & Sons (U.K.) Limited and Republic Limited This part of the development was completed and let in 1980 (iii) 8 ft above the retail and office areas, built and let to short-term leases to commercial concerns This part of the development has been contracted to be sold to Trevor Osborne; see material contract (a) in Appendix B (iv) 16 ft above the roof of the site which was sold during 1985 and 1987	8,000 sq. ft. of offices and 3,000 sq. ft. of retail	NFC Trusts Ltd
Widmore House, Widmore	Redevelopment of former Police Station, Magistrates' Court and Fire Station to provide (a) 3-storey office building completed and let to A.E.S. Worsley Limited in 1980 which had been pre-sold to the Australian Mutual Provident Society (b) an art centre with a 200-seat auditorium as a civic assembly	8,400 sq. ft.	Own resources
Widmore House, Widmore	Retall and office development on four floors which was contracted to The Automobile Association Limited in 1981	8,000 sq. ft.	Widmore Pension Trust Limited

American House	Renovation of 6 stories office building	\$8,000,000	60	Starts November
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Project	Description	Size	Remarks
Thames House, Newcastle	Development of 2-storey office building comprised and let to Abbey Life Assurance Company Limited in October 1981	4,400 sq. ft.	Fineco Pension Trust Limited
17 Church Street, Twickenham	Long leasehold building providing office space, currently occupied by the Group, and 2 shops Sale of the development is expected in 1982	2,000 sq. ft. of offices, plus 600 sq. ft. of retail	Own resources
Margrove Road, Twickenham	Renovation and refurbishment of office facilities let to Twickenham Travel Limited Sale of the development is expected in 1982	3,000 sq. ft.	Own resources
St John Case House, Henry Street, London EC3	Development of 10-storey building subject to an agreement for lease to Thos. R. Miller & Son (Insurance) Limited Construction is expected to be finished by Spring 1982	20,400 sq. ft. of offices, 20 basement-car parking spaces and 3 floors of residential accommodation	Keflow Benson Limited (a subsidiary of The Associated Companies Plc.)

Wilmington House, Richmond Bridge	Development of 3-story office building part of which will be in a restored listed grade II 16th century villa	\$,000 sq. ft.	Pittsburgh Bridge Superannuation Trusts Limited and Pittsburgh Superannuation Investments Limited
Spencer House, Lechmond	Development of 4-story office building Construction is expected to be finished by Summer, 1952	22,000 sq. ft.	Manchest Many Offices Pension Fund
Albion Hall, Barnet Hampstead	Development of 4-story office building Under negotiation for a lease to Model & Allied Publication Limited Construction is expected to be finished by early Autumn, 1952	18,250 sq. ft.	Under negotiation with ICI Pension Fund
St. Catherine's Palace, Farnham	Site acquired from the London Diocesan Fund of the Church of England Development of 4-story office building incorporating a grade II listed church spire Construction is expected to be finished by Autumn, 1952	12,700 sq. ft.	London Bank Limited the Trustee of the Schroder Property Fund for Pension Funds and Charities

Whittington Avenue, Leasehold interest required of office space at 4,000 sq. ft. Own resources

Whitington Avenue, London E16	Leasehold interest required of office space at various ground level. The main building is being refurbished and is in the process of being let on an insurance company	4,000 sq. ft.	Own resources
10 George Street and 20/22 The Grange, Richmond	Redevelopment of a site in central Richmond to provide retail space bordering George Street, which is an enclosed garden. The site is fronting Richmond Green and new 3-story building over a basement car park. Subject to approval of planning commission. Construction is expected to be finished by Winter, 1982	\$2,350 sq. ft. of offices, office \$100 sq. ft. of retail	Robert Fleming Trusts Co. Limited
Leicester Square, Old Isleworth	Redevelopment of 73-story office building on a Thames-side site to include the renovation of a grade II listed building. Construction is expected to be finished by Spring, 1982	16,250 sq. ft.	Under negotiation with Metropolitan Bankers (Trustee) Limited (as successor of the Oldswater Bank Property Fund)
Stamora Park Mill, Chapel Langley	Development of a 9.5 acre site to provide integrated spaces of which 100,000 sq. ft. has been pre-let to Automatic Research	150,000 sq. ft.	Manro Life Assurance P.L.C.

United Arms Pharmaceuticals Limited and
Mafco Engineering Limited

Linked, Acme Pharmaceuticals (London and Maiden Engineering Limited) The development is expected to be finished by Winter, 1983.			
195/489 Richmond Street, Richmond Middlesex	Development of retail, office and residential space on a long leasehold site next to Willesborough Road. Construction is yet to begin.	4,500 sq. ft.	Own resources
Clark Road, Hemel Hempstead	Contracts exchanged on a 2 acre industrial site for factory development. Construction is yet to begin.	45,000 sq. ft.	Under negotiation with The Equitable Life Assurance Society Limited
Falkland House, Stratford	Selected by the Blackwell Development Corporation for the development of 3-storey office building for office and retail use. Construction is yet to begin.	11,200 sq. ft. of office plus c.400 sq. ft. of retail	Under negotiation with Hoover - Forsyth Fund
Queen Caroline Square, Barnstaple	Development of 5-storey office building in central Barnstaple. Construction is yet to begin.	24,000 sq. ft.	Being sought
Chapel Street, London E.C.4	Development of 3-storey office building on a 100 year lease.	10,000 sq. ft.	Under negotiation

Construction began last week for the development of a 4-story office building. Construction is set to begin.

Location	Project Description	Area (sq. ft.)	Status
Highway 101, near the intersection of Highway 101 and Highway 101	Proposed site for office development. Construction is yet to begin.	3,000 sq. ft.	To be sought
Highway 101, near the intersection of Highway 101 and Highway 101	Proposed site for office development. Construction is yet to begin.	4,000 sq. ft.	Under negotiation with a pension fund
Highway 101, near the intersection of Highway 101 and Highway 101	In the process of completing the site assembly for 3-story office development of some 15,000 sq. ft. for which planning application will be made shortly. Construction is yet to begin.	—	To be sought
Highway 101, near the intersection of Highway 101 and Highway 101	Selected by the National Freight Company to develop a 3-acre industrial and office site. The site acquisition contract will be made conditional upon planning permission which	—	To be sought

will be applied for in Spring, 1962.
Construction is yet to begin.

It will be applied for in Spring, 1962.
Conservation is not to begin.

APPENDIX II

II-FORECAST

A forecast made of \$2,700,000 before taxation for the Group for the year ending 30th September, 1962 is based on the following principal assumptions:-

1. That the development work will not be affected by individual disputes or adverse weather conditions or otherwise significantly delayed;

2. That there will be no significant change in rental levels;

3. That there will be no changes in legislation or local authority regulations which would affect the Group;

4. That the rate of inflation will be broadly in line with that currently being anticipated;

5. That no material claims relating to developments or otherwise will be made against the Group; and

6. That there will be no material changes in the rates and bases of taxation on property.

1 The Company and its Share Capital
The Company was registered in England and Wales as a private company (No. 1580557) on 18th September, 1980.

[illegible]

(4) The interests of the Directors and their families in the share capital of the Company before and after the placing will be as follows:—	Before the placing		Shares sold in the	After the placing	
	Number of ordinary shares	Percentage of shares		Number of ordinary shares	Percentage of shares

(iv) Any transfer payable by or for the Company shall be paid to the person named in the instrument of transfer or to the trustee of the settlement referred to in paragraph 4 above, for the consideration of £2,000, as appears of such Book End & Church Road, Telford for a term of 136 years from 20th March 1980 at an annual ground rent of 250/-

8 Articles of Association.

The Articles of Association of the Company contain provisions (*inter alia*) to the following effect:-

1. Voting.

Every member present in person shall, on a show of hands, have one vote, and upon a poll every member present in person shall have one vote for every share of which he is the holder.

2. Directors

(a) A Director shall not, save in the particular circumstances specified in the Articles, vote on any contract, arrangement or transaction in which he has an interest or in which the interests of his associate or associates are concerned, or securities of or otherwise in or through the Company. A Director shall not be counted in the quorum at a meeting in relation to any such matter.

(b) The remuneration of the Director shall from time to time be determined by the Company in General Meeting. The Directors shall be entitled to be paid all reasonable expenses properly incurred by them in connection with the business of the Company.

(c) The Directors may pay extra remuneration by way of salary, commission or otherwise to any Director who holds office during the period of office of Chairman or of other persons performing services for the Company outside the ordinary duties of a Director.

(d) The Directors may pay pensions or similar benefits to, or to any person in respect of, any Director or ex-Director, whether or not such pension or benefit is payable under a retirement scheme or otherwise, and any such pension or benefit, up to the age of 70, shall apply to the Company.

(e) No Director shall be liable to any action taken against him by the company in respect of any act done in good faith in the exercise of his powers as a Director.

The Directors are unconditionally authorised for the purposes of Section 14 of the Companies Act 1980 to allot at any time before 30th September, 1985 relevant securities (as defined in the said Section 14) up to an amount equal to £1,150,000 (of which £250,000 will be unissued following completion of this placing). The provisions of Section 17(1)

The amounts payable in respect of and incidental to the placing and The Stock Exchange listing are estimated to be £250,000 (plus VAT) and are payable by the Company. Certain commissions are also payable by the vendors referred to in section capital duty at the rate of 1% per cent, will be payable on the total amount paid on the new shares subscribed for by the Company. The above estimates are based on the information available to the Company as at the date of the formation of the Company and are estimated to amount to £1,000,000 (plus VAT) and are also payable by the Company.

B Material Changes

The Company was formed, since 30th September, 1971, which was the date to which the latest audited accounts of the Company's subsidiaries were made up; there has been no material change in the trading or financial position of the Company or its subsidiaries since that date. It is stated that the business of the Company is wholly different from the business of the Company as a whole other than in the ordinary course of business.

C General

(A) The Directors have nothing to claim for breach of contract in connection with the purchase of a property which has been sold to the Company. The Directors have nothing to claim for breach of contract in connection with the purchase of such claim. If succeeded with, would not give rise to. Other than the matters mentioned above, the Directors are of the opinion that neither the Company nor any of its subsidiaries have incurred any litigation or claims of material importance pending or threatened against them or their subsidiaries.

(B) Following completion of the placing the Directors propose that the Company will remain a close company within the meaning of the Companies Act, 1968. It is stated that the Company has obtained from the Board of Inland Revenue a certificate under Section 1(1)(c) of the Income Tax Act, 1968, stating that the Company is entitled to the benefits of Section 1(1)(c) of the Income Tax Act, 1968, in relation to the payment of income tax on the profits of the Company.

(C) In connection with this placing and the acquisition of Spayhawk and Tallings referred to in paragraph 1 and 2, the Company has received from the Inland Revenue a certificate under Section 1(1)(c) of the Income Tax Act, 1968, stating that the Company is entitled to the benefits of Section 1(1)(c) of the Income Tax Act, 1968, in relation to the payment of income tax on the profits of the Company.

(D) The Company has received from the Inland Revenue a certificate under Section 1(1)(c) of the Income Tax Act, 1968, stating that the Company is entitled to the benefits of Section 1(1)(c) of the Income Tax Act, 1968, in relation to the payment of income tax on the profits of the Company.

(E) The Company has received from the Inland Revenue a certificate under Section 1(1)(c) of the Income Tax Act, 1968, stating that the Company is entitled to the benefits of Section 1(1)(c) of the Income Tax Act, 1968, in relation to the payment of income tax on the profits of the Company.

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(Z) The Company has received from the Inland Revenue a certificate under Section 1(1)(c) of the Income Tax Act, 1968, stating that the Company is entitled to the benefits of Section 1(1)(c) of the Income Tax Act, 1968, in relation to the payment of income tax on the profits of the Company.

(e) No amount is, in the opinion of the Director, required for any of the matters specified in paragraph 4 of Part 1 of the Fourth Schedule to the Companies Act 1948.

71 Consents

UK COMPANY NEWS

Haslemere rights to ease borrowing

BY MICHAEL CASSELL

Haslemere Estates yesterday announced a £21.6m rights issue to help repay what is described as an "undesirably high" level of variable interest rate borrowings.

The property investment and development company is forecasting a disappointing set of figures for the year ending March 31, 1982, and last night underlined the impact which interest charges are having on profits.

The £21.6m is to be raised via 9 per cent convertible unsecured loan stock dated 2001/06. Shareholders are being offered 22 of the new convertible stock for every three ordinary shares held, while existing convertible stockholders are offered the same for every £5.75 already held.

Haslemere says that, since March 1979, it has invested £25m

in the acquisition and development of properties and is engaged in 19 projects involving about £35m over the next three years. Of that total, approximately £14m is recoverable from Scottish Amicable, the funding partner on the Bevis Marks, City, office, scheme.

The company says that although it has sufficient funding arrangements to meet present commitments, the directors consider that the proportion of borrowings at variable interest rates is now too high. These amounted to £22m at November 30 1981, compared with total borrowings at the same date of £62m. Haslemere has property assets in excess of £225m and estimated equity assets of over £172m.

Mr Frederick Clearly, Haslemere chairman, said that the

company had examined the possible ways of reducing variable rate borrowings and had concluded that, although Haslemere has a considerable stock of uncharged properties, at current interest rates "it would not be prudent to raise new borrowings by way of a fixed interest mortgage stock."

Haslemere's unaudited results for the half-year to September 30 reveal pre-tax profits of £3.39m (£2.58m) after interest of £3.5m (£2.2m). The company says that the increased level of variable rate borrowings—required to fund the continuing development programme—was likely to affect results for the year as a whole.

Pre-tax profits for the year to March 30 1982 will be about £5.5m after interest charges—expected to be about £7.7m. This forecast takes into account

an anticipated interest saving from the rights issue of about £330,000. In the previous 12 months, pre-tax profits reached £5.57m after interest charges of £8.79m.

Haslemere hints that the prospects for 1982-83 might not be significantly better, although it says it is confident about prospects for achieving assets and dividend growth. There is an interim dividend of 1.65p (1.44p) and the board intends to recommend a final of 5.25p making 6.9p net per share—a 15 per cent increase on last year.

The directors estimate a net asset per share value of 535p if conversion rights on all existing stocks and options are exercised and 519p if all rights in respect of the new convertible stock are taken up.

See Lex

Break-even hopes for Gieves Gp.

BREAK-EVEN results are expected by the directors of Gieves Group for the second half, after taxable losses in the first six months rose from £449,000 to £605,000. Turnover was reduced from £20.54m to £11.66m for the period ending July 31 1981, largely due to discontinued operations.

There is no interim dividend (same). In the last full year this group, with interests in tailoring, book manufacture, publishing and motor dealing, showed pre-tax losses of £1.09m (profit £451,000) on turnover of £39.34m (£34.28m).

In the last annual accounts the directors referred to their hope of restoring stability in the second half of this year. Trading losses in the first half arose almost entirely from discontinued operations, they say. Interest charges in the second half will be reduced by the sale of property.

The first six months have been dominated by two factors—the continuing recession and the closure of the hard-back bindery at Esber.

Since July there has been some evidence of recovery and, although much depends on the Christmas and January sales, the directors look for better results in the second half.

The directors have been advised that, the distributable reserves in existence prior to the reorganisation in March 1980 continue to be available by way of dividends. Although the directors intend to wait until profitability has been established before resuming dividend payments, it will not now be necessary to recoup losses incurred since March 1980 before this is legally permissible.

Tax credits this time came to £300,000, compared with £225,000 previously. There was an attributable loss of £550,000, against a previous profit of £31,000.

Fledgeling Inv. seeking SE listing

Fledgeling Investments is seeking a listing on the Stock Exchange. Subject to approval being granted, it will operate as an approved investment trust from the beginning of its next financial year on January 22 1982.

Once it has qualified as an investment trust, taxation on capital gains arising from the sale of investment will no longer be payable. The Board estimates that if all Fledgeling's investments had been realised at the end of its last financial year, there would have been a capital gains tax liability of £176m.

Fledgeling plans to make its debut on the Stock Exchange by way of a placing of 17 per cent of the issued share capital. Five institutional shareholders have provisionally agreed to provide the shares required.

MINING NEWS

MIM borrows to fund Queensland coal mine

BY GEORGE MILLING-STANLEY

THE MAJOR Australian base metals group MIM Holdings has completed the financing for the development of the big Oaky Creek coal mine in Queensland. Following attempts to secure the necessary funds which started in the early part of this year, MIM announced yesterday that it had arranged a two-currency facility totalling the equivalent of A\$300m (£177m).

The facility is split into two parts, one of A\$100m and one of US\$200m (£119m), and the arrangements were completed in Singapore. The loan is believed to be the biggest ever signed in Singapore.

The repayment period will be between nine and 15 years, depending on Oaky Creek's cash flow. The lenders have recourse only to the assets of the project.

The terms for both loans are identical, according to MIM, apart from the interest rates payable. The group declined to disclose the rates, saying only that they were in line with what the market would expect.

The Australian dollar portion of the borrowing is lead-managed by the Bank of New South Wales, and the Eurodollar portion by the Toronto Dominion Bank and Citibank.

The other participating banks are Algemeine Bank Nederland, Amsterdam; Rotterdam Bank, Chemical Bank, Kredietbank,

Mellon Bank, the National Bank of Australasia and Sumitomo Bank.

MIM has 79 per cent of Oaky Creek, with the remaining holdings as follows: Estel Hoogovens of the Netherlands 8.5 per cent, Nuova Italsider of Italy 7.5 per cent and Empresa Nacional Siderurgica de Spain 5 per cent. The Italian and Spanish concerns are both state-owned steel producers.

Until recently, Estel had a slightly larger stake in the venture, but the Dutch group has transferred a 1 per cent holding to MIM in order to increase the Australian equity content.

The question of the size of the local participation was the major stumbling block to the granting of government approval for Oaky Creek, as Asarco of the U.S. has a large interest in MIM.

This summer, Asarco agreed to reduce its stake in MIM to 44 per cent from 48.5 per cent, and this is expected to be achieved by the end of next year.

MIM finally received the go-ahead from the government in May this year, after undertaking to increase the Australian stake in Oaky Creek to 50 per cent.

The mine is scheduled to start producing an annual 2.25m tonnes of high-quality coking coal in 1983, rising to 3m tonnes a year by 1985. The European partners in the venture have

agreed to take a total of 1.7m tonnes a year for 15 years.

Oaky Creek contains at least 16m tonnes of coal recoverable by open-cut methods, with a further 400m tonnes which would require underground working.

The size of the fundraising, which should cover the total cost of developing Oaky Creek even allowing for over-runs, suggests that MIM will not now need to have recourse to a rights issue to finance the project, which had been feared.

Nevertheless, MIM may still have to turn to shareholders for funds in the near future, as Oaky Creek is just one of three major coal developments in Queensland in which the group has an interest, quite apart from some promising precious and base metal prospects.

Sir James Foot, chairman, said in his latest annual statement that MIM was entering a period of major capital expenditure to develop coal and other resources, and at a time of depressed metal prices it is unlikely that adequate funds can be provided out of cash flow.

In fact, MIM recently reported its first quarterly loss in 48 years, with a net deficit of A\$1.14m for the three months to September 30, compared with a profit of A\$32.36m in the same period of 1980. The shares rose 3p to 203p in London yesterday.

Gresham Hse. revenue rises at six months

For the first half of 1981 pre-tax revenue of the Gresham House Estate Company, investment concern, increased from £270,000 to £305,000. The interim dividend is held at 1.4p net per 25p share—last year's final payment was 2.25p.

Pre-tax figure for the whole of 1980 was a £33,000 loss.

Earnings per share to June 30 1981 are shown as 2.5p (4.43p lost) at mid-year, tax charge was £50,000 (nil), and minority interests took £152,000 (£78,000).

Sharp fall into the red at Normand Electrical

A STEEP slide into taxable losses was shown by Normand Electrical Holdings for the six months to August 31 1981. The pre-tax result turned from a surplus of £406,000 into a deficit of £38,000 on turnover depressed from £7.7m to £6.12m.

There is no interim dividend, against a payment last time of 1.0827p. The loss per 20p share was stated as 1.1p, compared with earnings of 2.3p. There was no final last year.

Pre-tax results were struck

after lower interest payable of £114,000, compared with £159,000 previously, and reduced redundancy costs of £19,000 against £69,000.

The directors state that the net loss is in line with the statement made at the AGM in July 1981. Orders were very scarce and there were no signs of an end to the recession.

However, order books in all main product areas are beginning to show positive recovery. This is due to an increase in activity in those markets in which the group operates.

Tax this time came to £1,000 (£182,000) and attributable losses emerged at £161,000, compared with profits of £210,000, after lower minority debits of £12,000, against £14,000 and a debit for goodwill on acquisition of a minority interest of £59,000 (nil).

Bishop's Group plunges into £82,000 loss

A pre-tax loss of £82,000, compared with profits of £412,000, is reported by Bishop's Group, formerly Bishop's Stores, for the 26 weeks to September 13 1981. The interim dividend is halved to 1p—last year's total was 4p paid from pre-tax profits of £931,000.

Turnover of this food wholesaler and retailer rose from £84.08m to £94.13m.

The directors say that in spite of a 12 per cent increase in sales, profits have been severely affected by a number of factors. Two of the major trading subsidiaries incurred losses. The group has also provided for an additional £150,000 amortisation over last year as a result of the property revaluation and a change in accounting policy.

Current management accounts and forecasts indicate an improvement in the second half of the year.

AGA AGA Aktiebolag

U.S. \$25,000,000 7 3/4% Convertible Bonds due 15th March, 1989

NOTICE TO BONDHOLDERS

On October 1, 1981 holders of the above-mentioned Bonds were given notice of an ex Period in respect of the Bonds, commencing at the close of business on October 15, 1981 and terminating at the close of business on December 8, 1981. This ex Period was declared by reason of an offer by AGA Aktiebolag ("AGA") to its shareholders to subscribe for one new share for each five AGA shares held. The subscription period for the issue ended on December 4, 1981.

Notice is hereby given to the Bondholders that the Conversion Agent in accordance with Condition 5, (b)(4) of the Bonds has determined that the conversion price in respect of the Bonds for the time being will be SEK 127, effective immediately after the end of the ex Period. The new conversion price will also be applicable to any conversions of Bonds that may have taken place during the ex Period and that will have been dealt with by the Conversion Agent in accordance with Condition 5, (b) (5) of the Bonds.

Lidingö, December 1981

AGA AKTIEBOLAG



An appeal I must uphold

says Lord Denning M.R.

For every resident of the Methodist Homes for the Aged (not all of them Methodists) it is a true 'home from home' centred on a private room with their personal belongings around them.

However, there are many who have slender resources and cannot pay the full charge. Yet no one is ever refused a place, or asked to leave, on financial grounds. And, inevitably, costs keep going up.

So I appeal to you, this Christmas, to help finance this wonderful caring work by sending a gift, large or small, to me—and if this year's gift were covenanted as a lump sum, the benefit to MHA would continue for a further three years at no extra cost to you. MHA will gladly provide you with a form if asked.

I should be delighted to hear that you too 'have a care for the Eighties'.

Please send your gift to:

Lord Denning M.R.,
Methodist Homes for the Aged,
Christmas Appeal 1981, Dept.
Freeport, London SW1P 3BR.

METHODIST HOMES FOR THE AGED

A Methodist Foundation caring for 1,100 residents in 35 Homes throughout Britain.
General Secretary: Brian L. Cullen MA, BSc.
Pastoral Secretary: Rev. Norman J. Richardson.
11 Turf Street, Westminster, London SW1P 3QD Reg. Charity No. 218504.

Crédit du Nord

ANNOUNCES THE OPENING OF ITS LONDON BRANCH LICENSED DEPOSIT-TAKER

AT
10, OLD JEWRY
LONDON EC2R 8DU

Telephone: 01-606 0621

Telex: 894520 CDN LDN G

Foreign Exchange Telex: 8814959 CDN FX G

General Managers:

Mr. R. S. BARNES Mr. G. DE WITTE

Manager Treasury/Forex:

Mr. G. LE FRIANT

Operations Manager:

Mr. T. WESTON



ANSALDO S.p.A.

US \$6,411,900

Built Purchase Facility in support of a contract with
HELLENIC STEEL

Arranged by

Wells Fargo Limited

Co-Managed by

Banque Rothschild

The Bank of Tokyo Trust Company (London)

Provided by

Banque Rothschild
Banca Nazionale del Lavoro (London Branch)

The Bank of Tokyo Trust Company (London)
Wells Fargo Bank, N.A.

Agent
Wells Fargo Bank, N.A.

December 1981

THE BOC GROUP

1981 PROFITS UP BY 50%

	Modified Historical Cost		Current Cost	
	1981	1980	1981	1980
Sales	1522.6	1194.5	1522.6	1194.5
Trading profit/CCA Operating profit	158.4	118.2	132.3	91.7
Gearing adjustment	-	-	27.4	24.8
Less interest	65.7	56.7	65.7	56.7
Profit before tax	92.7	61.5	94.0	59.8
Less tax	37.6	17.3	37.6	17.3
Less minority interest	11.1	7.3	11.4	7.4
Earnings	44.0	36.9	45.0	35.1
Earnings per share (net basis)	13.33p	11.29p	13.65p	10.73p

● Pre-tax profits show a 50% increase over the previous year's. These are calculated on a modified historical cost basis. In current cost terms, profits rose 57%.

● The results include a gain on translation of £16.2 million from the weaker value of the pound sterling against the US and Australian dollars, and charges to earnings for a number of special items, the largest of which is £17.4 million for redundancies in the UK. Taking into account these factors, the reported

increase in pre-tax profits can be regarded as a fair reflection of the underlying operating performance during the year.

● The directors recommend a final dividend of 2.8p net per 25p Ordinary Share (1980:2.52p) making a total of 5.11p for the year (1980:4.62p), an increase of 10.6%. This total is equivalent of 7.3p inclusive of tax credit (1980:6.6p). The total net dividend is covered 2.6 times by disposable earnings in modified historical cost terms, and 2.7 times by current cost earnings.

For full text, including condensed balance sheet of 30 Sept 1981, write or phone Investor Relations Dept., BOC International plc, Hammersmith House, London W6 9DX. Telephone: 01-748 2020.

How Hornby finally regained its independence

By Reg Vaughan

SOME 60 years ago Frank Hornby started to build detailed model trains in a factory in Liverpool. This pioneer of model engineering put his name to a creation which has become one of the most famous in British toy history and in the process captured a place in a million childhood memories.

Today Hornby is flourishing as an independent company, having survived the collapse of two toy groups in the last decade. It was a period that saw the demise of some of the great names in British toy history, including Meccano and Dinky Toys which are now manufactured in France.

Six months ago Hornby gained its independence from the receiver of the Dunbe-Cambex-Marx toy group, which crashed in February 1980 with debts of £18m.

The memories of those dark days are still fresh in the mind of Mr Karl Mueller, Hornby's managing director. Mr Mueller described with some bitterness how he and other DCM managers were called to a meeting in London—only to be introduced to the receivers.

From that moment on Mr Mueller conducted a personal crusade to preserve Hornby as an independent British company and save the jobs of 1,400 people.

He eventually gained financial support for a management buy-out despite widespread reluctance by City institutions to back the company.

After recovering from the shock of the DCM collapse Mr Mueller's main concern was for the future of a skilled workforce at the group's factory in Margate in Kent, close to the Battle of Britain aerodrome of Manston.

Hornby's history touches on most of the other famous names in British toy history. Apart from Hornby trains, Frank

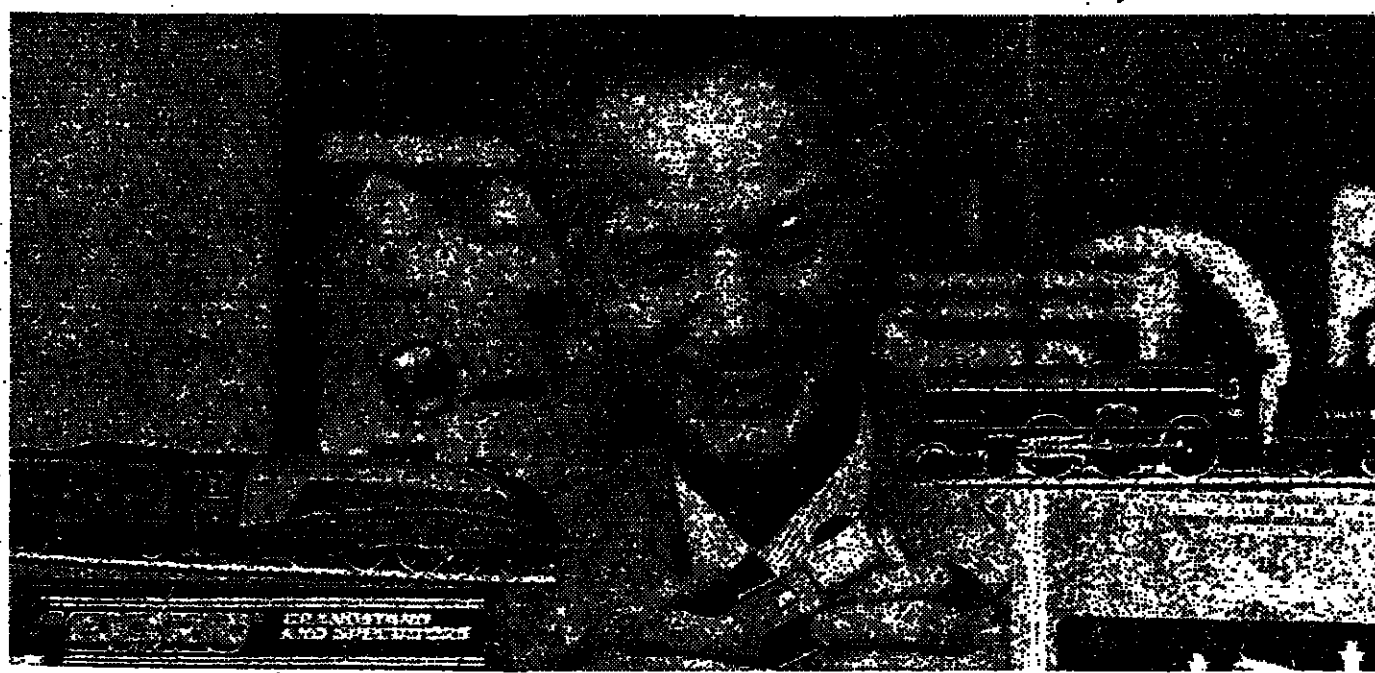
Hornby is credited with the invention of Meccano construction kits and the Dinky Toy. In 1908 a company called Meccano was formed by the Hornby family to take over the business of Elliott and Hornby.

Meccano became a public company in 1932 and produced profits for many years, reaching a peak of £1m in 1955. But by 1962 the company had run into losses which were to continue for two years. In 1964 Meccano was acquired by Lines Brothers, which was then Britain's largest toy maker, and which included the name of Tri-Ang Railways.

Under Lines Bros, Meccano was reorganised and regained a profitable and strong position. But by 1971 Lines itself was in deep trouble and Hornby again changed hands. Meccano (which took in Hornby Dublo trains, Dinky Toys and Meccano construction kits) had joined a group which in 1951 acquired a company called Rovex Plastics. Rovex, formed in 1946, became the originators of the present Hornby Railways.

The first products of Rovex were high quality plastic toys made exclusively for Marks and Spencer. All the products sold well, and the company accepted Marks and Spencer's suggestion to produce a battery operated electric train set. The company's first large factory was an old brewery at Richmond on the Thames, next to the British Legion poppy factory.

The next development at Lines was the launch of the Tri-Ang Railways system in 1952. This proved a big success, and because of increased demand the company started looking for an alternative factory site. The specification was that it should be within a hundred miles of London and have a good supply of labour. Production started at Margate in June 1964.



Mr Karl Mueller, managing director of Hornby with some of his products

By 1965 there was a severe recession in model railway manufacture and this led to Lines to amalgamate the Hornby Dublo system and Tri-Ang Railways. By the middle of 1971 things were not going at all well in the toy and model market generally, and for Lines Bros in particular. Despite a revamped board and major rationalisation moves (involving the closure of eight of Lines' 24 factories) losses mounted at the Lines group, reaching £4.6m in 1970.

Gallaher, the U.S. controlled tobacco and foods group, came up with a £5m rescue plan for Lines but pulled out when Lines sales started to fall in the summer of 1971. Lines was then put into voluntary liquidation owing more than £17.5m and

the future of Hornby was once again back in the melting pot. Dunbe-Cambex-Marx and General Mills, the U.S. group, both expressed interest in trying to rescue the business but this came to nothing. Lines was then sold off piecemeal. John Bentley's Barclay Securities bought Tri-Ang Pedigree (tricycles and prams); the Meccano construction kits and Dinky Toys went to Airfix Industries; and lastly in January 1972 DCM dipped Lesney to the post in acquiring Rovex-Tri-Ang.

Rovex and subsequent U.S. acquisitions turned DCM into Europe's largest toy group. Profits grew to a peak of £6.43m in 1977 but by the end of 1978 problems began to emerge in the U.S. and big losses there cut 1978 profits to £1.3m. From

then on losses began to mount—and despite efforts by DCM to extricate itself from the U.S., the company went into receivership in February 1980.

There was no shortage of interest in picking up the pieces of DCM. Mr Richard Beecham, a former joint managing director of the DCM group, was successful in acquiring a large part of his old company including Pedigree Dolls and Toys.

When DCM collapsed Mr Mueller, an economics graduate who joined the Hornby company in 1973 as sales and marketing director, lost no time in trying to find City backing to buy the company from the receiver. But his task was not easy. According to Mr Mueller

he knocked on every door in the City but "Hornby was regarded as a company with leprosy" and hopes at Margate fell as fears grew of a foreign owner who would transfer production abroad.

It was suggested to Mr Mueller that a stockbroker be used to try to find financial backing. Earnshaw Haes found a backer, a major City institution, but just as it was on the verge of agreeing to put up the money it mysteriously pulled out.

Keen interest in buying the company had come from Hong Kong and potential UK buyers included Mr Richard Beecham. But Earnshaw Haes tried again and were successful in putting together with Guidehouse, a financial advisory group

and issuing house, a consortium led by Citibank and Electra Investment Trust. With this backing the management of Hornby bought out the company from the receiver for in excess of £5m in June this year.

Under the buy-out scheme the three members of the management team each have a 5 per cent stake in the company with a further 5 per cent available for the employees. The rest of the shares are in the hands of the consortium. Shares will be sold to employees at £1 each compared with around £10 paid by the directors.

Hornby is now independent for the first time since the days of Frank Hornby but Mr Mueller says that it will take a couple of years before the last vestiges of receivership are thrown off.

Hornby is a small company with a large and complicated manufacturing operation. In a fully integrated factory, the company produces 8,000 different parts which go into 450 finished products. These are completed in 220 working days and are sent out to 2,500 retailers.

Earlier this year the company was forecasting profits of well over £1m before tax. In the event, Mr Mueller said that profits had not quite been up to expectations in a tough year. At the peak in 1977 Hornby made profits of around £4m and had some 80 per cent of the model train market. This share fell to 56 per cent in 1979 but is now back up to 65 per cent.

The company sees little scope for growth in the UK and is now directing its efforts to export markets. Overseas sales are very small at present, mainly because trains account for 55 per cent of the business and cars for the rest.

According to Mr Mueller, "railways are a very particular UK idiosyncrasy. The marketing dictum is very simple, we can sell Hornby railways wherever they play cricket and have money." In the past this has mainly restricted the export market for trains to Australia and New Zealand.

The company has recently started selling Hornby trains to the Irish Republic on a direct selling basis and is already doing well. The company's next step is to break into Continental Europe with its Scalextric racing car sets.

France has been selected as the spearhead area and Mr Mueller is confident that exports will start flowing next year. Negotiations are now taking place.

The group is placing a lot of store by its new Zero One electronic control system. Using a microchip, this enables one train to move while others stand still on the same track. The group has also perfected the model Advanced Passenger Train after an investment of £250,000. Hornby's High Speed Train models are selling well and it expects a boost for the APT model once British Rail get their problems sorted out and the train running. "We have solved the problem of the tilting mechanism, but of course ours do not carry passengers," says Mr Mueller.

For the future, Hornby is planning what it describes as a big surprise to be unveiled at a British Rail Travel exhibition at Marylebone Station on January 6.

This project, which has been developed in great secrecy is described by Mr Mueller as a "completely new system which will have international appeal." If it comes off, Hornby may at last be settled on a secure course after its years of trauma.

This announcement appears as a matter of record only.



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November 1981

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How advice from Morgan can maximise profit potential on large import projects



Morgan bankers meet in Rome with officials of Mediocredito Centrale, Italy's export-credit institution, to negotiate for a corporate sponsor of a large project involving imports from Italy. From left, Rome office head Stefano Balsano; Dr. Giovan Piero Ella and Dr. Rodolfo Banfi, general manager and chairman respectively of Mediocredito; George Cashman, Multisource Export Credit Group head, New York; John Wilkie, general manager, Milan.

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The Morgan Bank

Companies and Markets **INTL: COMPANIES & FINANCE**

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Oslo, Norway

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November, 1981

Montedison pushes ahead with L640bn rights issue

BY JAMES BUXTON IN ROME

THE REPEATEDLY postponed capital increase for Montedison, Italy's biggest chemical concern, went ahead yesterday. The L640bn (\$533m) increase is the largest in Italian history.

Despite the increasing number of inducements which have been offered to shareholders to subscribe to the issue, the Montedison share price yesterday closed at L160, L15 below its nominal value, on the Milan Bourse. The price has fallen 13 per cent in the last two trading sessions.

The company badly needs the new funds, which will take its capital up from L356bn to L996bn, in order to reduce the burden of financial charges. It is in the course of a continuing restructuring programme aimed at reducing dependence on basic chemicals. Earlier this year the Government gave up its 17 per cent stake and control reverted to the private sector.

Montedison reveals in its prospectus that the holding company, Montedison Spa, lost L296bn in the first half of this year, and that the group as a whole lost L267bn. These figures compare with losses by the holding company of L331bn and by the group of L48bn for the whole of last year.

The company blamed the poor state of the world chemical market for the bad performance. The rights issue was to have been made in July, but was put off because of the collapse of the stock market. It has been postponed several more times since then.

Last week Montedison announced that Mediobanca, the leading Italian merchant bank, would make a loan at a concessionary rate of interest to small shareholders proposing to buy the Montedison rights. The loan, at 12 per cent (against a prime rate of 22.5 per cent)

will cover 75 per cent of the cost for those buying between 3,000 and 50,000 shares. Subscribers to the Montedison rights will get a privileged chance to purchase shares in Selma, a Montedison subsidiary which produces electricity from hydro-electric plants and which is therefore highly profitable.

Existing Montedison shareholders will also get a free distribution of rights to subscribe at a large discount to shares in Farmitalia Carlo Erba, the flourishing Montedison pharmaceutical subsidiary. Montedison's share in the subsidiary will drop from 89 to 70 per cent.

Montedison has paid a dividend only once in the past 11 years and has twice written down its capital because of losses. However, the company has been progressively reformed in the past few years and early this year laid off about 8,000 men.

U.S. loss puts Skis Rossignol into red

By David White in Paris

SKIS ROSSIGNOL, the French sports goods manufacturer once regarded as a financial high-flyer, has forecast a loss for its current financial year—the first time since its shares were quoted on the Paris stock exchange 10 years ago.

The company said in an interim report that its competitive position in the ski market and its efforts to cut costs were not enough to stop it from going into the red in the year ending March. But it was optimistic about prospects for a recovery in 1982-83.

In its last financial year, the group stayed just in the black with a sharply reduced net profit of FF 160,000 (\$28,000). In the first half of its current year, consolidated earnings before tax and provisions were cut from FF 33.3m to FF 25.3m.

Sales of FF 472m in the first six months were more than 20 per cent up on a comparable basis, but growth for the year was expected to remain slack, with the turnover figure forecast at FF 900m, against FF 850m.

The company described its current year's results as "very disappointing". It blamed the overall expected deficit at its U.S. subsidiary, similarly poor performances in Italy and Austria, overcapacity in France and heavy financial charges.

On the other hand, it claimed to have reinforced its market position in ski, tennis rackets and other articles. It said its U.S. operation should break even next year and that profits for the group as a whole should improve following recent cuts in the workforce.

Perstorp forecasts improvement

BY WILLIAM DUFFLOR, NORDIC EDITOR, IN STOCKHOLM

PERSTORP, the Swedish special chemicals and plastics group with substantial interests in the UK, the U.S. and Brazil, expects to raise earnings in 1981-1982, although Mr Karl-Edrik Sahlgren, the managing director, expresses concern about economic conditions in Brazil and the U.S. in the annual report for 1980-81.

In the year ended August 31 Perstorp suffered a 23 per cent decline in pre-tax profit to SKr 83.8m (\$15.2m) on sales which were 7.6 per cent ahead at SKr 1.7bn. The board, however, has recommended a 20 per cent increase in the dividend to SKr 5 a share, giving shareholders an average annual increase of more than 14 per cent over the past five years.

Mr Sahlgren describes the 1980-81 result as "acceptable," given the weak business climate on several of Perstorp's main markets. The group reached the bottom of the business downturn with a higher profit level than in the previous recession in the early 1970s, he says.

The return on assets was 10 per cent and the return on equity 9 per cent compared with the 13 per cent on both ratios that the group had averaged between the recessions. At the end of the financial year share capital and untaxed reserves amounted to 49 per cent of the balance sheet.

The devaluation of the krona in September is expected to boost earnings in the current financial year. The parent com-

pany should increase its export income while the loss on its foreign borrowing should be fully offset by the appreciation of the foreign assets.

Stronger demand towards the end of 1980-81 enabled the chemicals division to raise its operating profit from SKr 91m to SKr 102m on a turnover of SKr 811m, ahead by SKr 152m. Further profit growth is expected.

The components division, which specialises in laminates and other floor and wall coverings, saw a 1979-80 operating profit of SKr 20m turn into a loss of SKr 4m on a SKr 546m turnover. The setback is attributed to the general weakness of the building industry.

HNG
HOUSTON NATURAL GAS

Quarterly Dividend

The Board of Directors of Houston Natural Gas Corporation has declared the following quarterly dividends, all payable January 1, 1982 to holders of record December 14, 1981: \$1.16 1/4 per share on the 4.65% Cumulative Preferred Stock, 1984 Series (\$100 Par), and 37 1/2¢ per share on the Common Stock (\$1 Par).

Clifford Campbell
Vice President and Secretary
December 4, 1981



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New Issue / December 4, 1981

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Société Générale de Banque S.A.

Union Bank of Switzerland (Securities)

McLeod Young Weir International

Deutsche Bank

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Wood Gundy

Algemene Bank Nederland N.V.

Amro International Limited

Arab Banking Corporation (ABC)

Banca del Gottardo

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The Bank of Bermuda

Bank für Gemeinwirtschaft

Bank Gutzwiller, Kurz, Bungenier (Overseas)

Bank Julius Baer International

Bank of Tokyo International

Banque Arabe et Internationale d'Investissement (B.A.I.I.)

Banque Bruxelles Lambert S.A.

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Greenshields

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Hambros Bank

Handelsbank NW

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Kansai-Osaka-Pankki

Kidder, Peabody International

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New Issue

November 1981



U.S. \$50,000,000

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Redeemable at the Noteholder's option in 1986

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PRIVATE PLACEMENT

These securities having been privately placed,
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December 1981

U.S. \$15,000,000

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Mondi Paper to acquire Hulett's arm for R32m

BY JIM JONES IN JOHANNESBURG

MONDI PAPER, the unquoted South African paper manufacturer which is 62.7 per cent owned by Anglo American Industrial Corporation (AMIC), intends to acquire the entire share capital of Hulett's Paper, the 70 per cent owned subsidiary of Hulett's Corporation, the diversified sugar group.

Hulett's Paper operates two mills making corrugating materials mostly from sugar cane fibre. In the year ended March 31 it earned after-tax profits of R6.3m (\$6.4m) and was expecting poorer demand in the current year.

Mondi earned R37m in 1980 and is expected to maintain that profit level this year.

Mondi has just embarked on

a R520m capital expenditure programme building a 350,000 metric tonnes a year pulp mill at the Natal port of Richards Bay. In June the company acquired additional sawmilling interests in the eastern Transvaal as part of its expansion programme.

But last month its R110m bid for the 175,000 metric tonnes a year Usutu pulp facility in Swaziland was blocked by King Sobhuza who felt it was not in the Swazi national interest.

The Hulett's Paper acquisition will take effect on April 1 and the R32m purchase price will be met by the issue of 32m 10 per cent redeemable preference shares of R1 each. Preference shares are redeemable

in equal instalments on April 1 1987 to 1989. In addition, Hulett's Paper shareholders will receive a total final dividend of R2.5m in respect of the current financial year as well as a special dividend of R3m.

Hulett's Corporation is to retain the timber plantations at present managed by Hulett's Paper. However, it has entered into a supply agreement with two mills being sold to Mondi. Hulett's says that the sale to Mondi means it can avoid having to spend substantial amounts to modernise the pulp mills. Earnings on this additional investment, management said, would have been relatively unattractive.

Landis and Gyr worse than forecast

By John Wicks in Zurich

LANDIS AND GYR, the Swiss electrical engineering company has reported that group profits for the year ended September dropped from SwFr 58.60m to SwFr 54m (\$29.5m), their lowest level since 1978. The parent company attributes the fall to foreign-currency losses of Swiss group operations and unfavourable results in Germany and the U.S.

The board has said in July that it expected profits for 1980-81 to be of the same order as those for the previous business period. Group turnover rose by 13 per cent to SwFr 1,289m in the past fiscal year with production increasing in value terms by 12 per cent to SwFr 1,370m. Total costs rose by 13 per cent.

The company also announced that its subsidiary Sodeco-Saia, which manufactures telecommunications equipment and industrial components, has sold its Sembracher works to Fein Outillage Electrique sa, also of Sembracher. Fein Outillage is a subsidiary of C und E Fein of Stuttgart. The manufacturer of Fein products had already begun at the plant of Sodeco-Saia. Annual sales of Sodeco-Saia, from its works in Sembracher and Murten, amounted to SwFr 132.5m (\$72.4m) in 1980. Landis and Gyr had said earlier that the increasing trend to electronics had made it difficult to keep up business at the 80-man Sembracher works, which has been active in the electro-mechanical sector.

International joint venture in reinsurance

By Our Zurich Correspondent

AN INTERNATIONAL group of insurance companies, led by Fireman's Fund, a subsidiary of American Express, has set up San Francisco Reinsurance, with a share capital of \$25m and an initial portfolio with annual premiums of \$60m. The company, with offices in San Francisco, New York and Florida, plans to expand outside the U.S. It will specialise in U.S. and Far Eastern reinsurance operations.

Minority shareholders are the Bakelite Insurance Company of Basel, National Insurance Company of New Zealand, Nippon Fire and Marine Insurance of Tokyo, and Victoria Feuer-Versicherungs of Dusseldorf.

Malaysian tobacco and oxygen companies ahead

BY WONG SULONG IN KUALA LUMPUR

TWO LEADING Malaysian companies, Malaysian Tobacco Company (MTC) and Malaysian Oxygen (MOX), have reported steady progress for their years ended September.

MTC, 60 per cent owned by BAT of the UK, announced a pre-tax profit of 89.8m ringgit (U.S.\$40m) an improvement of 28 per cent, on a turnover up by 12.6 per cent to 590m ringgit (U.S.\$265m).

The company is increasing its final dividend from 36 cents a share to 45 cents, making the year's total 62 cents, compared with 49 cents a year earlier.

MOX's pre-tax profit was 21 per cent higher at 9.6m ringgit (U.S.\$4.3m) on a turnover which

rose by 17 per cent to 64m ringgit (U.S.\$28.6m). Because of higher depreciation and reinvestment allowances, the company reported a tax credit of nearly 500,000 ringgit.

MOX is maintaining its 10 per cent dividend, as promised in its prospectus when it went public early this year. That share issue reduced the stake of BOC of the UK to 35 per cent and of L'Air Liquide of France to 20 per cent, while increasing the Malaysian share in the equity to 45 per cent, from 35 per cent.

The company's latest results surpass its forecast of 9.1m ringgit made at the time of the share issue.

CAPTIVE MANAGEMENT — Bermuda

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CREDIT COMMERCIAL DE FRANCE PARIS

At the meeting of the Board of Directors of CREDIT COMMERCIAL DE FRANCE held on the 8th December 1981, Mr Jean-Maxime Lévesque, Chairman, presented the Board with a report on the group's 1981 activity and growth prospects.

By the end of October, customer deposits had risen by 20 per cent, compared to the same period for the preceding year. Export finance and foreign currency loans showed a marked increase: medium-term export credits rose by 19 per cent, opening of documentary credits in favour of exporters by 72 per cent and loans to finance international trade by 80 per cent.

Credit Commercial de France continues to expand its domestic and international networks. In recent months a new main branch has been opened at Polders and a smaller branch at Vichy. Abroad, a new subsidiary, Credit Commercial de France (Canada), has started operations. An extensive drive is now under way in Asia. This should result, during the coming months, in the opening of branches in Tokyo and Hong Kong. The bank also has plans to create a subsidiary in Australia in the near future.

This year Credit Commercial de France ranks fifth in the world in the field of Eurobond issues.

Together, these activities are making a positive contribution to the French economy and to its part in the international economy. It has also brought about an increase of nearly 3 per cent in the number of staff employed in France.

The outlook for Credit Commercial de France for the full financial year to 31/12/81 is good. Net consolidated profit of the group for the year is expected to increase by more than 15 per cent in comparison with last year. International operations, foreign branches and subsidiaries in France are generating a proportionally larger share of the earnings than previously. The increased profit for the year may allow Credit Commercial de France to fix the dividend for 1981 at a minimum of FF13.10 per share, plus the tax credit, against FF11.50 for the preceding year.

PROTECTED PORTFOLIO TRUSTS

The belief is widespread that Exchange Control may be brought back soon.

A Protected Portfolio Trust enables an offshore investment fund to be set up free from Capital Transfer Tax and protected against the reintroduction of Exchange Control.

For particulars send name and address (in absolute confidence) quoting Ref. PPT to:

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3 Chemin Thury, Case Postale 303
1211 Geneva 12, Switzerland

HUNGARIAN INTERNATIONAL BANK LIMITED

LONDON

The Board is pleased to announce a pre-tax profit of £1,523,448 for the eighth business year ending 30th September 1981 and present below extracts from the balance sheet

	30th Sept. 1981	30th Sept. 1980
*Issued Fully Paid Capital	£5,000,000	£5,000,000
Reserves	£2,793,851	£2,068,473
Subordinated Unsecured Loan Stock	£2,000,000	£1,500,000
Deferred Taxation	£1,936,979	£999,949
	£11,730,830	£9,568,422
Balance sheet total	£157,643,283	£146,847,718

* The Capital of the Bank was increased by £1,000,000 to £6,000,000 on 27th November 1981 by the capitalisation of 1,000,000 of the Reserves of the Bank.

The Board is also pleased to announce the incorporation of the bank's first subsidiary company—Hibtrade Limited—which will work as a merchant in the field of international export and import transactions of all types and will offer an additional service to companies and their banks around the world. It is hoped that by complementing our forfaiting activities, a trading company with good international contacts, particularly in East-West trade will also be of help to our business friends.

THE DIRECTORS, MANAGEMENT AND STAFF OF THE HUNGARIAN INTERNATIONAL BANK LIMITED WISH ALL THEIR FRIENDS SEASONAL GREETINGS AND A HAPPY NEW YEAR

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY.

THE FOLLOWING LONDON FRCD ISSUE INCLUDES A ONCE-ONLY CALL PROVISION AT THE SOLE OPTION OF THE ISSUER.

NEGOTIABLE FLOATING RATE CERTIFICATES OF DEPOSIT



THE TAIYO KOBE BANK, LIMITED

LONDON BRANCH

U.S.\$20,000,000

DUE DECEMBER 13, 1985

LEAD-MANAGED BY

CHASE MANHATTAN LIMITED

CO-MANAGED BY

THE TAIYO KOBE BANK (LUXEMBOURG) S.A.

AGENT

THE CHASE MANHATTAN BANK, N.A.

DECEMBER 1981

A year later he went blind



Paul Upchurch, photographed at school just before he lost his sight

Most blind people are people who become blind. One year they've got their sight, the next their world has become a dark one. Then they need us. (If it happened to you, you'd need us.)

All RNIB's training for the blind is built out of generations of knowledge and experience. That's what makes it the surest, the earliest way for someone blind to get their independence back.

Help blind children as they build their lives

I am sending my personal contribution to the work of the RNIB, to help educate, rehabilitate and train Britain's blind people. Please tick if a receipt is required ☐

Name _____

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Only if you would like information about giving by a Covenanted Legacy (tick box) ☐

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December 1981

Companies and Markets

Bids invited for U.S. stockpile

BY NANCY DUNNE IN WASHINGTON

THE General Services Administration, which manages the U.S. strategic materials stockpile, was today expected to announce that it would open up its tin and silver stockpiles to foreign bidders, in the absence of objections from Congress.

Testing before a Senate subcommittee yesterday, Mr Roy Markon, the GSA Commissioner, said that continuing to restrict the sale of U.S. Government silver to domestic buyers "tends to reduce competition and influence bidding to the detriment of the Government."

The Reagan Administration has been anxious to build up the stockpile, but the cost of acquiring all the materials now lacking is an estimated \$12bn. The stockpile has an excess of

\$450m worth of materials which can be sold to finance acquisitions, but sales of excess materials, like silver and tin, have been proceeding slowly.

Since the GSA silver sales began on October 14, the agency has only been able to sell 2m troy ounces out of the 10m offered. The agency has consistently refused to accept bids below the prevailing market price.

The GSA began selling tin daily at a fixed price of the shelf last December after bi-weekly offerings disposed of only five tons between July and October, 1980. Of the 10,000 tonnes it had hoped to sell each year, it has disposed of only 3,200 tonnes.

"Removal of the constraint

(to sell tin domestically) will permit free movement of excess government material and assist us in attaining our sales objectives," Mr Markon told the committee. "There is sufficient excess tin to adequately serve the domestic market while permitting some movement into the international market place."

The GSA like to dispose of some of its excess materials in swap arrangements like the one now being negotiated with Jamaica. Although the details have yet to be decided, the Administration has said it will exchange surplus agricultural products for 300,000 long dry tonnes of bauxite, other excess materials and cash for 1.2bn tonnes.

The IBC also announced a new system for sharing green coffee export quotas among exporters. From January 1, all registered exporters will have a basic 1,000 bags a month quota plus a "supplementary quota" based on export performance.

Based on export performance from January 1, 1980 and September 30, 1981 and an "additional quota" based on individual stock levels.

This replaces a system which took account only of past exporting records. Co-operatives complained that this favoured the longer-established exporting houses.

Mr Octavio Rainho, president of IBC, said he expected Brazilian coffee exports next year to be about 17m bags against about 16m this year.

Brazil lifts minimum coffee price

By Our Commodities Staff

THE BRAZILIAN Coffee Institute (IBC) yesterday opened registrations for January exports at a minimum price of \$1.50 a lb. up from \$1.20 previously. It kept the export tax at \$50 per 60-kilo bag.

But dealers said the price rise, which still leaves the minimum comfortably below the ruling market price, around 140 cents a lb, has little market impact. The March futures position on the London market gained £14 to £11.11.50 a tonne but that was attributed mainly to follow-through from permissible limit gains in New York on Friday.

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Cattle disease scheme to be launched soon

By Our Commodities Staff

A VOLUNTARY scheme for the establishment of cattle herds free of enzootic bovine leukaemia is being launched by the Ministry of Agriculture from January 1.

The disease causes loss of appetite and emaciation in early stages and often culminates in the formation of tumours, usually fatal.

To be registered as EBL-attested, all animals in a herd will have to pass two blood tests, the first at the farmer's expense, the second at the Ministry's. Any reactors discovered in later routine tests will have to be slaughtered with no compensation being payable, if the farmer wants to stay in the scheme.

FREEZE-UP ON THE FARM

Waging war on ice and snow

BY JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

THIS HAS been the worst week-end of my farming life so far. It began last Friday with six inches of snow which brought chaos to the roads and effectively buried the pasture I had been trying to save for my flock over the Christmas period. The only good thing to be said about the snow was that the ground beneath was unfrozen and it sheltered both the grass and the young plants of wheat and barley.

But it meant immediately feeding hay to all the sheep about the snow was that the ground beneath was unfrozen and it sheltered both the grass and the young plants of wheat and barley.

On Friday night there was the heaviest frost I have known. The temperature dropped to minus 34 degrees F. Saturday night was even colder and all looked set, according to the

weathermen, for more of the same until further notice. On Sunday morning it was much milder and there were forecasts of blizzards.

These turned out to be correct and for several hours there was a blizzard which not only brought fresh snow but also covered the fields and filled all the roads. I have a county council snow plough which I am only allowed to use when told to. On Sunday afternoon, I was told to use my discretion and I found that the road was filling as fast as it was cleared. So he went home to wait until it had stopped. After all, he said, only lunatics venture out in this weather.

Then the power failed, as it always does when it snows. Later in the evening it poured with rain which washed away a

lot of the snow but even so at yesterday morning the farm had no water, no light, no warmth in the farrowing pens and no pig feed because the mill-like everything else—relies on electricity.

I spent most of the morning trying to contact the Northern Electricity Board by phone. Eventually being told that everything was being done that could be done.

This is not good enough, I argued. I don't expect instant action but there are countries where such conditions are common. Are there widespread cuts with every snow storm in Canada or eastern Europe, as seems to be the case here? Electric power is no longer cheap and customers deserve good service in bad weather as well as fair. I appreciated, I said, that the engineers were

working flat-out to reconnect me, but surely it was not beyond the wit of technology to prevent the cut in the first place.

The spokesperson at the other end of the line was unimpressed. We are doing all we can, she said, "and cannot discuss individual cases."

By Monday afternoon, the snow was disappearing from the fields but my men were still digging away the road, bringing a beer lorry and earning a bonus in kind. As the light faded, the power returned. But still no water. The mill doesn't work and even the calor gas to cook my supper has run out.

All I can say is it's a good rehearsal for when the atom bomb falls. I must remember to install a generator.

General rise in metals

BY JOHN EDWARDS, COMMODITIES EDITOR

NERVOUSNESS about Poland, and the consequent rise in gold, brought a general increase in metal prices yesterday.

On the London Metal Exchange the high-grade copper cash price gained £21.5 to £873 a tonne. Other base metals followed the upward trend in gold and copper, encouraged too by the easier trend in the value of sterling against the dollar.

Lead closed at £12.25 up at £37.25 a tonne, and cash tin advanced by £60 to £8,460 a tonne. Both tin and silver seemed unaffected by the prospect of increased sales from the U.S. strategic stockpile. The London bullion spot price for

silver at the morning fixing was marked up by 15.8p to 467.75 an ounce. Free market platinum rose by \$4.55 to \$218.8 an ounce.

The rise in copper came in spite of a bid in stocks of copper held in LME warehouses last week. Total holdings rose by 5,575 to 118,925 tonnes—the biggest single weekly increase for some time. Lead stocks also rose by 1,100 to 50,875 tonnes.

Tin stocks declined by 630 to 16,130 tonnes, although some dealers suspect this may be due to holdings being taken "off warrant" while still remaining

in the warehouses. The decline certainly appears to contradict reports of the high cash price attracting an influx of supplies to Europe.

Aluminium stocks were marginally down, by 75 to 150,400 tonnes, when an increase had been predicted. It was claimed, however, this was due to a boat being delayed and would consequently mean a bigger rise later on.

Zinc stocks were also marginally lower, declining by 725 to 76,123 tonnes, and nickel holdings fell only 36 tonnes to 1,874 tonnes. LME silver holdings rose by 70,000 to 31,320,000

London wool trading comes to New Zealand

BY A CORRESPONDENT

A BOOST to London's importance as a centre for futures trading in crossbred wool should stem from the inauguration in New Zealand this month of a full flow of members of the London Wool Terminal Market Association.

A deputation from the Association visited New Zealand recently to discuss the progress made by the new trading contract introduced last year with the provision of communications facilities enabling futures dealing in the two hemispheres to continue non-stop around the clock.

New Zealand's contribution to the market has been so successful—mostly by trade users but also with an element of speculation which London finds impressive in a country of only 3m people—that there was talk of establishing a local futures market rather than go on dealing as an appendage of London.

The Association's New Zealand mission, which in three weeks held dozens of meetings around the country, succeeded in persuading participants that it would be in everyone's interest to extend the London market to the home of the crossbred wool in which it deals, rather than start up a separate NZ market from scratch.

Of the 10 members who are each buying a full seat on the Association's trading floor for an undisclosed price, five are internationally active wool merchants, buyers and shippers, the others a mixture of merchants, bankers, stockbrokers and pastoral companies.

The effect of the new arrangement is that during London trading hours the market will be deemed to be in Britain, while during the southern hemisphere business day it will move to New Zealand.

The revival in wool futures trading comes at a time when, after a decade of buoyancy following its inception in 1953, the market had waned in response to the decline of British and other European textile industries. But wool has recently made a comeback against synthetic fibres through research and promotion.

A move by consumers to favour natural products and a surge of demand from China, Russia and developing countries, has made demand strong during the recession. So the time is ripe for the futures market to attract interest both from trade users and speculators.

During the year to the end of October, more than 15,000 contracts, worth some £281.5m at last year's average prices, have been traded on the new futures market—three times more than in the previous such period.

However, the bulk of trading

turnover has come from New Zealand, which supplies 70 per cent of the world's coarse wools and the crude dealers who utilise it need the gamblers' presence.

Mr Schrader admits that London wool futures has been a chicken-and-egg situation. Brokers have been reluctant to advise clients to invest in a market lacking the support required for liquidity on demand, yet the market is unable to provide such liquidity without the support of those selfsame clients.

"The downside risks," he says, "are relatively limited, whereas the upside possibilities for profit are vast." No one who believes in economic revival next year should fail to look at wool futures.

Israel aids citrus exports

BY L. DANIEL IN TEL AVIV

CITRUS picking resumed in Israel yesterday following agreement between the authorities and the Citrus Marketing Board.

Growers were promised the same benefits granted to other exporters by the Ministry of Agriculture. These benefits include exchange rate insurance, cheap loans—a very formidable indirect subsidy in an economy with three-digit inflation and interest rates in

excess of 150 per cent—and possibly accelerated depreciation as well as other tax reliefs.

It is expected that growers will get around \$60m (£31m) in this way which they claim is the gap between reduced export earnings (due to the weakness of European currencies) and a 16 per cent jump in the cost of working groves during the past year.

French farmers angry at subsidy level

BY DAVID WHITE IN PARIS

THE PROTEST movement among French farmers, angry at the size of State aid being promised them, continued to spread yesterday, and police had to tackle farmers at Saint Lo in Normandy, and at Chaumont in eastern France. Three policemen were injured when they confronted farmers who were besieging the departmental council.

The protests came after a violent clash in Strasbourg on Friday involving some 3,000 demonstrators who converged on the Alsatian capital in columns of tractors.

Demonstrations started when the Government announced details of its farm subsidy proposals last Tuesday. The French authorities are placed in a delicate position in the run-up to agricultural price negotiations in Brussels.

The aid package, totalling FF 5.6bn (£518m) has come under fire from two sides. Britain's Farmers' Union says it infringes EEC rules on direct subsidies; and the main French farmers' union, the FNSEA, says it falls short of what they reckon to have lost in revenue this year.

Mr Pierre Mauroy, the Prime Minister hit back at the FNSEA during a trip to South-West France, saying the union could not regard itself as the sole representative of the farming population.

The FNSEA has taken a more extreme position since the Socialist Government invited other unions to the annual talks in a bid to gain more support for its policy of giving priority to small farmers.

In London meanwhile, the Ministry of Agriculture said it was important that the EEC Commission should not let the matter slide in the same way as it did last year after a £300m French aid package was announced. The Commission, the aid minister said, decided that the aid was illegal, a Ministry official said, by which time the money had all been paid out to farmers and spent.

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BRITISH COMMODITY MARKETS

BASE METALS

Base-Metals: Prices rose sharply on the London Metal Exchange following the latest developments in Poland. Copper touched £225 before closing the day at £227.5, while lead closed at £37.25 after £37.25. Zinc at £42.5, after £42.5, and Tin at £8,460, after £8,460. Aluminium was fixed at £12.25 up at £37.25 a tonne, and cash tin advanced by £60 to £8,460 a tonne. Both tin and silver seemed unaffected by the prospect of increased sales from the U.S. strategic stockpile. The London bullion spot price for

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PRICE CHANGES

In tonnes unless otherwise stated.

Dec. 14 + or - Month 1981 - ago

Metals: 2610/815 -2610/815
Aluminium: 2610/815 -2610/815
Copper: 2610/815 -2610/815
Lead: 2610/815 -2610/815
Nickel: 2610/815 -2610/815
Silver: 2610/815 -2610/815
Tin: 2610/815 -2610/815
Zinc: 2610/815 -2610/815

Grains: 2610/815 -2610/815
Wheat: 2610/815 -2610/815
Barley: 2610/815 -2610/815
Oats: 2610/815 -2610/815
Rice: 2610/815 -2610/815
Soyabean: 2610/815 -2610/815
Maize: 2610/815 -2610/815
Millet: 2610/815 -2610/815
Sorghum: 2610/815 -2610/815
Wheat: 2610/815 -2610/815
Barley: 2610/815 -2610/815
Oats: 2610/815 -2610/815
Rice: 2610/815 -2610/815
Soyabean: 2610/815 -2610/815
Maize: 2610/815 -2610/815
Millet: 2610/815 -2610/815
Sorghum: 2610/815 -2610/815

Oil: 2610/815 -2610/815
Crude: 2610/815 -2610/815
Kerosene: 2610/815 -2610/815
Gasoline: 2610/815 -2610/815
Fuel Oil: 2610/815 -2610/815
Lubricants: 2610/815 -2610/815
Petroleum: 2610/815 -2610/815
Coal: 2610/815 -2610/815
Lignite: 2610/815 -2610/815
Wood: 2610/815 -2610/815
Paper: 2610/815 -2610/815
Textiles: 2610/815 -2610/815
Leather: 2610/815 -2610/815
Rubber: 2610/815 -2610/815
Plastics: 2610/815 -2610/815
Glass: 2610/815 -2610/815
Cement: 2610/815 -2610/815
Bricks: 2610/815 -2610/815
Tiles: 2610/815 -2610/815
Roofing: 2610/815 -2610/815
Insulation: 2610/815 -2610/815
Paints: 2610/815 -2610/815
Varnishes: 2610/815 -2610/815
Adhesives: 2610/815 -2610/815
Sealants: 2610/815 -2610/815
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Washers: 2610/815 -2610/815
Spacers: 2610/

FT UNIT TRUST INFORMATION SERVICE

Company Name	Address	Phone	Telex	Radio	TV	Other
3 Share Life Group	Extracare House, Portsmouth					
Scottish Amicable Investments	P.O. Box 25, Croydon, Surrey					
Scottish Mutual Assurance	109-9, Vincent St., Glasgow					
Scottish Widows' Group	PO Box 922, Edinburgh EH3 6JH					
Standard Life Assurance Co. Ltd.	361-365 Fleet St., London EC4A 3DF					
Standard Life Assurance Group	3 Group St., Edinburgh EH2 2JZ					
San Alliance Insurance Group	San Alliance House, Haverham					
San Life of Canada (INC) Ltd.	2, 3 & 4, Colborne St., WYVY 5BN					
San Life Unit Assurance Ltd.	San Life Unit, London EC2V 6DQ					
San Life Unit Assurance Ltd.	Target House, Garsington Road, Oxford					
Target Life Assurance Co. Ltd.	Target House, Garsington Road, Oxford					
Transatlantic Life Ins. Co.	55-57, High Holborn, WC1V 6DU					
Transatlantic Life Assurance Co. Ltd.	London Road, Gosport					
Typical Assurance/Positions (A)	2A, Carnegie Road, Bristol					
Vanburgh Life Assurance	41-43, Madras St., Ldn. W1R 9LA					
Vanburgh Parishes Limited	41-43, Madras St., Ldn. W1R 9LA					
Wellfare Insurance Co. Ltd.	Wellfare House, Exeter					
Windsor Life Assur. Co. Ltd.	Windsor House, Ldn. W1R 9LA					

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Women's leader in international courting

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Tuesday December 15 1981

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FIGURES SUPPORT CAUTIOUS OFFICIAL OPTIMISM

Industrial output up in all sectors

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

INDUSTRIAL output gathered momentum in October with an improvement in all sectors according to official figures out yesterday.

The index of industrial production was 1.7 per cent up on a month before to 102.3 (1975=100). This represents a recovery to about the same level as a year earlier, but production of all industries was still 9 per cent less than in 1979.

The sharp month-on-month increase may overstate the trend, but in the three months to October, industrial output increased by 1.5 per cent compared with the previous three months. Even excluding the effects of North Sea oil, the improvement was 1 per cent.

The figures support cautious

official optimism that the recovery of production will continue throughout next year. Manufacturing output increased 1.7 per cent in August to October compared with the previous three months.

Next year, the Treasury predicts that manufacturing output will increase nearly 4 per cent, largely in response to an improvement in exports and the ending of destocking. However, there is a long way to go, since manufacturing industries are producing 12 per cent less in 1979.

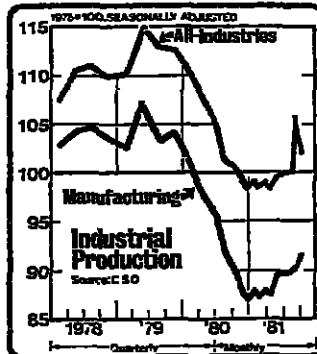
The biggest improvement recently has been in the chemicals, coal and petroleum sector where production increased 4.3 per cent in the three months to October, compared with the previous three

months. Output from mining and quarrying went up 4.2 per cent.

North Sea oil and gas extraction was at a record level in the latest three months, 6 per cent above May-July and 17 per cent more than a year before.

Recent figures for the general index of production have been revised upwards to take account of information from the construction industry. As a result, the third quarter figure for gross domestic product due to be published next Monday is likely to receive a boost of about 1 point.

The index for the implied level of output—after adjustment for changes to stocks—increased nearly 2 points in October to 100.4, the same as it was at the beginning of 1976.



Excluding the effects of North Sea oil this index stands at 91.1, about the same as at the end of last year and 14 per cent lower than in the early summer of 1979.

Retailers pin hopes on Christmas rush

BY DAVID CHURCHILL AND DAVID MARSH

Retailers started their Christmas sales build-up on a depressed note with figures published yesterday showing that the volume of spending dropped last month from the relatively buoyant level of October.

Most retailers have been badly affected by the severe weather of the past week, but are pinning their hopes on a last-minute sales surge to make up for lost ground.

The figures from the Department of Trade underline that the pattern of retail activity has been extremely uneven over the year, but that the underlying level has been little changed since spring.

The volume of spending, seasonally adjusted, dropped 1.4 per cent in November compared with October to give an index figure of 110.5 (1976=100). The November figure is provisional

and may be heavily revised later. October figures were revised sharply upwards earlier this month.

High Street spending in the first 11 months of the year rose about 2 per cent compared with the same 1980 period.

The November figure was up only 1.2 per cent from November last year, indicating that expansion compared with 1980 may be tailing off.

Retailers have benefited during the past few months from a slight pick-up of economic activity, but this has been considerably offset by the falling level of real incomes caused by sharply lower wage increases, tax rises and unemployment.

According to retailers throughout the UK sales started to take off the week before last but slumped once the snow and ice appeared.

The Retail Consortium, which represents the bulk of Britain's retailers, acknowledged that the weather has obviously taken its toll on sales. But sales in less-affected areas were on a par with last year's level of trade.

Mr Roy Stephens, managing director of Selfridges in London's West End, said sales volume was running about a quarter higher before the bad weather, but he is still confident of a "good Christmas."

Outside London, trade appears to be at a high level in the North-East but sluggish in the North-West. The North-East Co-operative Retail Society said food sales were running 18 per cent ahead compared with last year. Non-food products were selling a lot slower, but video recorders and portable televisions had been selling

well. The society's travel bureau also reports bookings ahead by 25 per cent.

Most retailers are confident that whatever the weather, next week will see a late rush in sales.

Apart from video recorders and televisions, which have been selling well all year even in the most depressed regions, there appears to have been a surge in sales of clothes and footwear. The Retail Consortium suggests that this may be partly due to consumers buying clothes as presents.

Evidence that pre-Christmas spending had taken off before the poor weather also came from credit figures published by the United Association for the Protection of Trade, the largest credit information agency in the UK.

Romania pressed over debts

By Peter Montagnon, Euromarkets Correspondent

JAPANESE TRADING houses have intensified pressure on Romania to speed settlement of short-term trade debts amid growing signs of nervousness on the country's foreign exchange position.

The payments involved amount to only some \$20m (£10.7m) according to Japanese trading houses yesterday. Western bankers said they believed that this was merely the tip of the iceberg. Commercial banking estimates of Romanian foreign payments arrears range in excess of \$1bn.

Problems of late international payments by Romania have been mounting since the late summer. Romania has debts to the West of some \$10bn. Until now, it has taken no concerted action to negotiate relief from the West.

Foreign bankers complain of interruptions in telephone and telex connections with Bucharest. As a result, they say it has become impossible to clarify the situation.

Some said Romania has been trying to stretch out the maturity of its short-term debt by picking off one individual bank after another, a process which has upset the banking community because banks prefer all creditors to be treated on an equal basis in cases of non-payment.

Many of Romania's creditors have grown increasingly restive, they said, and few were surprised at the action of Japanese trading houses. According to Japanese traders, the houses have complained about the matter to the Romanian Government through the private level Japan-Romania Economic Committee.

Continued from Page 1

Blood

fore performing a catalytic role, providing venture capital for a branch of high-technology which, while highly fashionable, involves too much risk for many traditional investors.

Speywood specialises in the preparation of proteins found in the blood which are effective against injury and disease.

Its major product (prepared by extracting pig's blood) is a blood protein called Factor VIII which is vital in the treatment of haemophilia.

The Speywood team, working with technologists at Oxford and London Universities, the Atomic Energy Research Establishment in Harwell, and the Royal Free and Royal Brompton Hospitals, is now manufacturing Factor VIII and the associated von Willebrand Factor using the new techniques of genetic engineering.

The company's work opens up the possibility of preparing a whole range of human blood proteins, and hence the possibility of doing away with blood transfusions.

£22m aid for private steelmakers

BY HAZEL DUFFY, INDUSTRIAL CORRESPONDENT

A £22m government aid scheme to help the private steel sector was announced in the Commons yesterday by Mr Patrick Jenkin, the Industry Secretary.

The money will promote rationalisation in the ailing private sector by grants towards restructuring and help to employers paying redundancy costs. It is much less than deemed necessary by many companies.

Mr Jenkin said he had decided to help the industry because of the "powerful case" presented by the British Independent Steel Producers Association.

"No other industry has had to face the combination of a substantial EEC regime coupled with massive subsidisation of a major public sector competitor in its own country," he said.

It would provide an alternative "doorway" for the private sector other than that offered by the British Steel Corporation,

he added.

The scheme is one of several being encouraged by the Government to improve the private sector.

The first, code-named Phoenix I, was agreed in February with the formation of a joint venture—Allied Steel and Wire—between the British Steel Corporation and GKN. Another involves the reorganisation of the steel castings industry according to a plan being drawn up by Lazards, the merchant bank.

Mr Jenkin said he is giving "urgent consideration" to making grants to companies participating in the steel castings plan. The money, likely to be £3m to £4m, will provide front-end loading to enable the scheme to be launched.

Discussions are being held between BSC and the private sector for the rationalisation of engineering steel. This so-called Phoenix II could draw on the

£22m funds under Section 8 of the Industry Act, 1972, for the scheme announced yesterday.

All the schemes must comprise capacity reductions to comply with the agreement reached this summer between EEC industry ministers which has drawn up a timetable for the phasing-out of national aid to the steel industry. Applications for help under the £22m scheme must be made by September 1982, and no payments will be made after December 31, 1984.

Eligible projects will attract 25 per cent grants towards the cost of restructuring. The scheme will also guarantee 85 per cent of the cost of statutory redundancy payments and provide a maximum contribution of £500 per person to the employers' costs of any ex-gratia severance payments.

Winning a point of principle, Page 11.

Commons sketch, Page 8

Belgian leaders agree coalition

BY LARRY KLINGER IN BRUSSELS

THE LEADERS of Belgium's Christian Democrats and Liberal parties have agreed to form a new Government with Wilfried Martens, Prime Minister designate, announced yesterday.

The centre-right coalition will seek special powers from Parliament to cut real incomes, ease taxes on industry and reduce public spending, he said.

Agreement came after six days of negotiation with M Martens, leader of the centrist Christian Democrats and M Willy de Clercq, who heads the conservative Liberal Party, confident that their parties would support the coalition.

They have called party congresses for tomorrow and hope the Government will be sworn in on Thursday.

Mr Martens will produce a Cabinet of only 15 members and end the political vacuum which

has prevented decisive economic policy.

The outgoing Christian Democrat-Socialist coalition led by M Mark Eyskens in a caretaker role since the inconclusive November 8 general election, has been unable to take effective action.

The main points of the proposed economic programme envisage:

- Seeking special powers from Parliament to obtain quick passage for many aspects of the programme.
- Modifying the traditional "indexation" system under which wages rise with inflation. While not specifying the changes M Martens said the aim was to curb increases in real incomes by 3 per cent.
- Reducing the corporation tax base rate from 48 to 45 per cent as part of a tax relief and loan repayment aid scheme to encourage new foreign and

domestic investment. There may be additional tax relief for severely depressed sectors such as steel and textiles.

• Limiting the 1982 national budget deficit to Bfr 200bn (£2.6bn)—requiring Bfr 127bn (£1.6bn) in cuts—across a wide range of sectors to curb the soaring public borrowing requirement.

While party leaders were confident last night that they would win support from their party congresses, there were fears the vote might be uncomfortably close in the French-speaking wing of the Christian Democrats.

A greater fear, party officials said, was that serious modification of the wage indexation system might provoke widespread strikes.

M Martens' attempt to limit income growth led to the collapse of his Christian Democrat-Socialist coalition in the spring.

\$ makes big gains

Continued from Page 1

day fixing, when it officially supported the West German currency with the sale of \$30.25m.

Traders also reported an official Bundesbank activity with intervention of around \$100m to support the Deutsche Mark.

The central bank clearly faces a difficult period until the position in Poland becomes clearer.

The Polish situation was also reflected on West German stock exchanges with sharp falls registered in the share prices of leading banks, which are all heavily involved in lending to Poland. The biggest drop came in the Deutsche Bank share price which lost DM 4.50 closing at DM 268.10.

Like the D-Mark, sterling came under heavier selling pressure early on—dropping to \$1.85 at one point—and

recovering later.

The pound rose against the D-Mark but was lower against other Continental currencies. Its trade-weighted index dropped to 98.6 from 98.8 on Friday.

Helped by a fresh rise in Eurodollar interest rates—up 1/4 to 4 point yesterday—the dollar also rose against other major currencies. It closed in London at \$220.70 (\$219.25 on Friday) and SwFr 1.5460 (SwFr 1.5410). The dollar's trade-weighted index climbed to 108.5 from 107.2.

London money market interest rates rose again in line with the fresh tightening of dollar rates. The key seven-day sterling inter-bank rate rose to 15 1/2 per cent, up from 14 1/2 on Friday.

David Laseelles adds from New York: The uncertainties clouding the U.S. interest rate outlook were underlined when a large U.S. bank went back on a prime rate cut it announced two weeks ago.

National Bank of the Californian bank controlled by Midland Bank of the UK, raised its prime rate from 15 1/2 per cent to 15 per cent.

John Edwards writes: Metal and commodity prices followed the upward trend in gold. They were also pushed higher by the fall in the value of sterling compared with the dollar.

On the London Metal Exchange high-grade cash copper gained £21.5 to £573 a tonne; cash tin £50; and cash lead £16.25 to £367.25 a tonne.

Ford faces all-out New Year strike

By John Lloyd, Labour Correspondent

AN ALL-OUT strike at Ford, Britain's major motor manufacturer, appears inevitable in the New Year. Yesterday unions and management prepared their positions for a long and potentially damaging conflict.

Mr Paul Root, the company's industrial relations director, telephoned Mr Ron Todd, the unions' chief negotiator, to tell him the company was likely to tell its 54,000 manual workers not to return to work after their two-week Christmas break.

The workers, who begin their break on December 22, would, return to work on Monday, January 4, the day before the strike has been called. Ford said it would not be worth while insisting on one day's production although it would delay issuing notices to the workers until it was clear whether further talks could be started between the two sides.

The unions have rejected a wage offer of 7.4 per cent, linked to an efficiency package. They have claimed a "substantial" increase, and offered modified productivity improvements.

The unions have given advance notice to contractors engaged on building and machine installation work in Ford plants to finish work by midnight January 4. It is possible that picketing directed against contractors not directly involved in the action will fall foul of the restrictions on secondary picketing in the 1980 Employment Act.

Neither unions nor company appear in the mood for compromise. The trade union side of the national joint negotiating committee met in London yesterday to finalise plans for a strike, and to select a strike committee.

The committee is composed of Mr Todd, Mr Jack Whyman, an executive councillor of the Amalgamated Union of Engineering Workers, together with local officials and plant convenors.

The unions plan to mount a total blockade on Ford, and are aiming to make it more effective than the pressure they exerted in late 1978, when there was a nine-week strike.

It is understood that convenors from some UK plants have met their opposite numbers in West Germany and obtained assurances that no production for the UK will be permitted in the Continental plants.

Weather

UK TODAY

RAIN, early frost and mist clearing. Temperatures near normal.

Most of England and SW Scotland
Dry at first, rain sleet or snow later. Max 7C (45F).

Most of Scotland
Mostly dry, sunny intervals. Max 5C (41F).

SW England, Channel Is.
Rain later, snow on high ground. Max 10C (50F).

N. Ireland
Sleet or snow later. Max 6C (43F).

Outlook: snow at times in the north, rain or sleet in south. Night frost.

WORLDWIDE

	Y day	midday	Y day	midday	
Algeria	F	13	L. Ang.	F	12
Algiers	F	21	Luxemb.	F	38
Ankara	F	20	Luxer	F	38
Ashdod	F	21	Mexico	F	86
Athens	F	25	Madrid	F	66
Bahran	F	21	Majorca	F	22
Bangkok	F	20	Manila	F	72
Bombay	F	20	Moscow	F	22
Buenos Aires	F	20	Mumbai	F	26
Burkina Faso	F	21	Nairobi	F	66
Burundi	F	21	N. Chattr.	F	38
Cairo	F	22	Wellbrr.	F	38
Casablanca	F	22	Winnipeg	F	38
Cebu	F	21	Wismitt	F	18
Colon	F	21	Yolan	F	43
Cotonou	F	21	Yokohama	F	38
Dakar	F	21	Zagreb	F	38
Damascus	F	21	Moscow	F	22
Dar es Salaam	F	21	Munch	F	43
Delhi	F	21	Nassau	F	38
Dhaka	F	21	Nice	F	38
Dublin	F	21	Norwich	F	38
Geneva	F	21	Osaka	F	61
Gibraltar	F	21	Paris	F	38
Glasgow	F	21	Perth	F	38
Guam	F	21	Prague	F	23
Hankow	F	21	Rangoon	F	23
Hong Kong	F	21	Rio de Janeiro	F	23
Imbabura	F	21	Rome	F	37
Istanbul	F	21	Sao Paulo	F	37
Jakarta	F	21	Singapore	F	37
Johannesburg	F	21	Sofia	F	37
Khartoum	F	21	Stockholm	F	37
Kuala Lumpur	F	21	Sydney	F	37
Lagos	F	21	Taipei	F	37
London	F	21	Tampere	F	37
Luoyang	F	21	Tokyo	F	37
Lyons	F	21	Toronto	F	37
Manila	F	21	Ulaanbaatar	F	37
Maputo	F	21	Urumqi	F	37
Mexico City	F	21	Yokohama	F	37
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C-Courty.	F-Fair.	R-Rain.	S-Snowy.
W-Windy.	W-Windy.	W-Windy.	W-Windy.
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THE LEX COLUMN

Habitat exploits its share price

News of the Polish crisis had already been digested by the Far East markets before the foreign exchanges opened in London yesterday. With the help of Bundesbank dollars, the D-Mark was brought back from extreme levels of around DM 2.33 to the dollar to close at DM 2.2940. But the pressure resumed in New York, where dollar interest rates took another upward turn.

Habitat/Mothercare

Why is Mothercare climbing into Habitat's stripped pine four-poster, rather than Habitat's snuggly down in a polyurethane cot? Mr Selim Zilkha remarked yesterday that Habitat's shares were "at the right price, whereas Mothercare is undervalued." It all looks very much like an old-fashioned attempt to spread a high stock market rating over more lowly valued shares, by wrapping the deal up in prestigious Habitat paper.

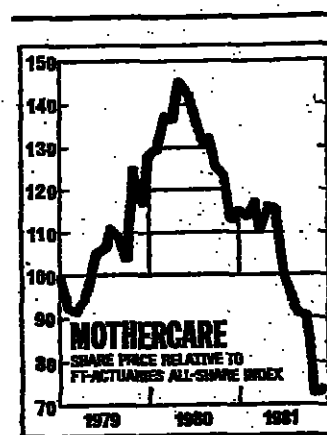
Investors who subscribed to Habitat's offer for sale in October were competing for a 10.9m share free float in a highly specialised retailer. The shares, issued at 110p, have since commanded a substantial premium by virtue of their novelty and scarcity. Now the market is to be flooded—644m new shares straight away, half of them heavily underwritten yesterday at 125p to provide a partial cash alternative, and 28.7m more on the conversion of the £38.7m unsecured loan stock.

Habitat shares closed at 120p yesterday, 20p down on their suspension price. This represents something like 16 times current year earnings, fully-taxed and diluted for the combined group. The Mothercare shares are 50p higher, at 170p, rather than the price of 180p that the issue of convertible would imply. There must be some chance of a Monopoly Commission reference holding things up—if only because the Office of Fair Trading is supposed to be interested in the retail sector. And if there is any downward pressure on the Habitat share price, the convertible will stand quite a bit below par.

Both these companies can be trusted under normal circumstances to act very much in their shareholders' interests since the two chief executives have such large personal stakes. But Mr Zilkha clearly wants to get out: the shareholding he plans to retain is modest by his standards, and indeed it is the vacuum left by his withdrawal that is the principal reason for the merger.

For the directors of Habitat, it is easy to understand that short-term share price weakness

Index fell 6.6 to 513.6



is a small price to pay for the control of a business which in a poor year makes more than three times as much money as Habitat. What Habitat can contribute is necessarily vague—merchandise design and flair. Why this cannot come through a joint venture or a management contract, rather than a full-scale merger between two businesses with no overlaps, is harder to see.

Habitat shareholders may well feel uneasy that such a step is being taken so soon after the flotation prospectus, especially as the companies had been "flirting" a year ago. Holders of Mothercare who feel that after two years of very poor share price performance they are being offered too small a share of the combined company will be scanning the horizon for a straight bid from a third party—a possibility that an option over 2m shares granted to Habitat implicitly recognises.

BOC

BOC looks a good deal sounder than it did a year ago. The balance sheet remains fairly stretched, even allowing for the replacement costs depreciation policy, but two thirds of the debt is now on fixed rates and, on treating the £22m convertible as equity, net debt represents under 50 per cent of shareholders' funds.

The market will take some persuading that BOC can fund its capital commitments without further recourse to its shareholders and the dividends which accompanied yesterday's preliminary statement underlines the need for cash conservation. It is covered 2.7 times by current cost earnings. Yet BOC financed three quarters of last year's £150m spending programme from depreciation and this year's capital expenditure, totalling about £250m, is not excessive.

Improved Margins at Norcros

W. K. ROBERTS, CHAIRMAN, REPORTS:

- Operating surplus before taxation up 25%
- Overseas trading surplus up 26%
- Interim dividend, on increased capital, held at 1.96p

Financial summary of the half year to September 30, 1981:

	1981-82	1980-81
	Half year	Half year
	£'000	£'000
Group sales (including associates)	162,374	158,888
Operating surplus before taxation	11,279	9,044
Earnings	6.24p	5.10p
Dividend	1.96p	1.96p
Sales per employee	£18,362	£16,685
	£17,523	

Copies of the interim report are available from:
The Secretary,
Norcros Limited, Reading Bridge House,
Reading, Berks. RG1 8PP.



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